Report and Financial Statements

Year Ended

30 September 2014

Company Number 14161

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Report and financial statements for the year ended 30 September 2014

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Report of the Chair of the Principal Executive Committee for the year ended 30 September 2014

Report of the Chair of the Principal Executive Committee

2013/14 was planned to be a year of consolidation. Having moved to tiered membership within a rolling membership year the Association needed time to monitor the changes, adjust its offer to meet them and look towards how it should move forward. In the event the year showed the Association at its most active and effective.

The most prominent feature of the financial year was the Association's challenge to what proved to be an unlawful GDC consultation on its Annual Retention Fee (ARF). The flaws in the consultation were identified and responded to early but despite a comprehensive analysis and clear statement of intent from the BDA, the GDC refused to respond or consult. The GDC's high-handed approach to this issue led to a judicial review and a damning judgment on the GDC's actions. It is worth noting that in order to prove its case the BDA was required not to show that the consultation was unfair, but so unfair as to be unlawful. This is a high legal bar and the scale of the BDA's victory in this highlights not only the GDC's poor approach to consultation but also its competence in choosing to use registrants' money on a lost cause. The GDC's attempts to portray its loss as a procedural oversight shames that organisation, as does its contention that it was administratively incapable of refunding the unjustified increase in the ARF to its registrants.

The dental sector's response to the BDA's stand was overwhelmingly positive. Unfortunately this support did not lead to increased membership. The Association risked a £300,000 legal bill (including the GDC's costs) should it have lost the case. Without member funds the Association must be wary of risking that kind of sum on a less clear-cut case, whatever its merits. At September 30th 2014 membership stood at 16,327 qualified members (2013 - 16,739), with 2,486 students (2013 - 1,765). The challenge for the Association is to provide the services and support members demand within the new financial landscape within which it operates. In this regard 2013/14 was a very successful year. The consolidated income and expenditure account shows a deficit on ordinary activities of £194,614 (2013 £1,342,738 deficit). The scale of savings the Association has borne is obvious from these figures. What is not obvious is that alongside £80,000 of fees relating to the judicial review there are an additional £37,000 of grants paid to external bodies for research by the BDA Trust Fund's Shirley Glasstone Hughes restricted research fund. The BDA is in financial recovery, but is stable, in a good position to grow and is still the most effective support for the UK's dentists.

The challenge to the GDC was unexpected but fits within the strategic priorities for the three years 2013-2015 agreed by the Association's Principal Executive Committee (PEC). These are:

- We will enhance our web presence such that it fulfils the needs of members both individually and collectively
- We will create an environment where dentists can understand the real value of collective strength and why
 their personal membership of the BDA is crucial
- We will build upon current work to tailor services to members' particular needs and interests
- We will champion the concept of personal professional accountability
- We will set an agenda for oral health delivery in each country of the United Kingdom

These priorities will be reviewed in the early part of 2015 and progress against each is set out below.

We will enhance our web presence such that it fulfils the needs of members both individually and collectively

The priority requiring an enhanced web presence has been worked upon steadily throughout the year. Although the results are not yet highly visible, the structural changes are profound and will offer the opportunity for faster and more efficient improvements. Both the BDA website and its community site "BDA Connect" have been moved onto new platforms with the associated development providing greater levels of control for the Association. This migration has brought some real benefits, in speed and an improved search function, but the real advantages will be seen over the coming months and years as the ability to upgrade and improve the website will be rendered much more straightforward. The most high profile and immediate improvement of our web offer was the development of the Learning Management System CPD hub. This service allows members to record and manage their CPD as well as gain extra CPD from the BDJ and BDJ-In-Practice.

Report of the Chair of the Principal Executive Committee for the year ended 30 September 2014 (continued)

Report of the Chair of the Principal Executive Committee (continued)

The value of collective strength

Within this year, the profession has faced a range of challenges. On a number of fronts, the BDA has been able to raise its profile and has adopted a more forthright stance on key issues. As reported above, the Association galvanised mass support from a large proportion of the dental community. With the fight against the GDC ARF proposal, the BDA has been able to demonstrate its collective voice and dentists are in no doubt about the Association's resolve. The Association will continue to make the case for fair and proportionate regulation on behalf of the profession.

The Association was also able to secure a significant collective win on behalf of the profession in 2014 in forcing a Government U-turn over a proposed reduction in salaries for Foundation Dentists in England. Following a sustained campaign of petitions and BDA lobbying, the Westminster Government backed down from the proposed salary cut of £2,000 or 8% for these newly qualified dentists. Similar proposals were also reversed in Wales and Northern Ireland. The Association was also successful in lobbying to ensure that all UK dental graduates were able to access foundation places in 2014.

More generally, the BDA's core business of collective negotiation and representation has not abated, with contractual discussions and negotiations across the four UK nations. In England, the GDPC has continued to influence the process of contractual change for general dental practitioners with the move to develop 'prototypes' in 2015.

Tailoring services to need

The Association completed a communications review with members and staff. It sought views on methods and style of communication as well as perceptions of value and relevance. In conjunction with the development of the website as described above and in light of the revised membership structure, this will form a central part of the Association's next strategic review.

Personal Professional Accountability and the Oral Health Agenda

As aspirational goals these matters have been worthy and appropriate. In what has been a frenetic three years, however, structural and environmental factors have dominated the Association's attention and so whilst these ambitions have provided a grounding, visible progress on both counts has been limited. Having said that, the issue of professional regulation remains front and centre in the BDA's fight to ensure fair and proportionate dental regulation. The need for a structured and co-ordinated oral health agenda, grounded in a strategy of prevention, is the Association's key message to politicians of all parties ahead of the 2015 general election.

M Armstrong

Chair of Principal Executive Committee

Date

13-2.2015

Directors and professional advisors for the year ended 30 September 2014

Directors and Advisors

The following held office during the year or are currently in office:

M Armstrong, Chair of the Principal Executive Committee

M Fallowfield (Resigned 1 January 2015)

P Blaylock

V Chan

E Crouch

L D'Cruz (Appointed 1 January 2015)

T Harker (Appointed 18 October 2013)

P Henderson

J Husband

N Jones

R Kinloch

R Ladwa

A Lockyer

S Sanderson

S Shimberg

J Stokes (Appointed 1 January 2015)

G Stokes (Resigned 1 January 2015)

Bankers

National Westminster Bank plc, 1 Cavendish Square, London, W1A 4NU

Auditors

BDO LLP, 2 City Place, Beehive Ring Road, Gatwick, West Sussex, RH6 OPA

Secretary and registered office

P Ward, 64 Wimpole Street, London, W1G 8YS

Company number

14161

Report of the Directors for the year ended 30 September 2014

The directors present their report together with the audited financial statements of the group for the year ended 30 September 2014.

Constitution

The British Dental Association ("BDA") is a Special Register Body as defined under s.84 of the Industrial Relations Act 1971. As such it is both a registered trade union and company limited by guarantee, registered in England and Wales.

The British Dental Association Trust Fund ("The Trust"), which is limited by guarantee (company number 849283) and therefore governed by its Memorandum and Articles of Association, is also a registered charity (charity number 313407).

Quasi-subsidiary undertaking - British Dental Association Trust Fund

The British Dental Association Trust Fund is an incorporated charity which is limited by guarantee with a year ended of 30 September 2014. The objects of the charity are:

- a) To promote, encourage and advance the study and practice of dentistry and allied sciences.
- b) To advance education in connection with dentistry and allied sciences.
- c) To promote dental health and to further dental health education.
- d) To attain the above-mentioned objects by any of the following among other means:
 - i. The execution and discharge or the assistance in the execution and discharge (so far as it shall be lawful) of any educational or other charitable function of the British Dental Association
 - ii. The provision and/or maintenance and improvement of a library and museum or libraries and museums.

The Fund is largely funded by the Association and is considered to be under common control. As a result the Directors of British Dental Association are of the opinion that in accordance with FRS 2 'Subsidiary undertakings' the Trust should be considered to be a guasi subsidiary.

Basis of consolidation

The consolidated accounts of the group incorporate the accounts of the BDA and its quasi-subsidiary undertaking, the British Dental Association Trust Fund, which is a registered charity. The results of the charity are consolidated on a line by line basis within the consolidated income and expenditure account using those categories that best reflect the activities of the charity. Separate financial statements for The Trust are available from its registered office and the Charity Commission and present a separate Statement of Financial Activities ('SOFA') for the charity and other disclosures as set out by the revised Statement of Recommended Practice Accounting and Reporting by Charities (SORP 2005), issued in March 2005.

Principal activity

The BDA is a professional association and trade union providing professional and legal support to dentists in all working environments through advice, representation, events, publications and policy making.

Membership

Membership numbers at the end of the financial year totalled 16,327 qualified members (2013 - 16,739). Student numbers totalled 2,486 (2013 - 1,765).

Fixed assets

Details of movements in fixed assets are set out in the notes to the accounts.

The directors recognise that the market value of the long leasehold property is materially higher than the historical cost value stated in the accounts.

Report of the Directors for the year ended 30 September 2014 (continued)

Future developments

The Association is preparing a new strategic plan for 2014/15 onwards. This will incorporate the intelligence gained from the first full year of operation under the new membership structure, the services utilised and lessons learned. Further it will incorporate the opportunities presented by the development of the Association's new web platform to develop improved support and services for its members. Initially the developments will be important but low-key: an improved shop, online membership renewals and online downloads of BDA Expert to the Expert membership tier. These will build on what is already a more secure, faster site with improved search function and mobile rendering.

The next year is a critical one of the development of the Association; having performed well ahead of its financial targets for 2013/14 it must ensure that it has a stable business model going into the next few years. 2014/15 is budgeted to break even, and expected to do so. The challenge remains to take the Association back into surplus so that it can once again risk funds representing the interests of its members and of the dental sector as a whole.

Pension deficit

The interim actuarial valuation of the Defined Benefit Scheme as at 30 September 2014 based on the principles of FRS17 reveals a deficit of £2,644,400 (2013 - deficit of £3,040,400). Details are set out in Note 22 to the accounts.

Statement required by the Trade Union and Labour Relations (Consolidation) Act 1992

A member who is concerned that some irregularity may be occurring, or has occurred, in the conduct of the union may take steps with a view to investigating further, obtaining clarification and if necessary, securing regularisation of that conduct.

The member may raise any such concern with one or more of the following as it seems appropriate to raise it with: the officials of the union, the trustees of the property of the union, the auditor or auditors of the union, the Certification Officer (who is an independent officer appointed by the Secretary of State) and the police.

Where a member believes that the financial affairs of the union have been or are being conducted in breach of the law or in breach of the rules of the union and contemplates bringing civil proceedings against the union or responsible officials or trustees, he should consider obtaining independent legal advice.

Directors

The directors who served during the year or are currently in office are as stated on Page 3.

Governance

The Association has in place an audit committee to ensure that the interests of members are properly protected in relation to financial reporting and internal control. Members are able to raise any issues of concern to Judith Husband, the Chair of the Audit Committee. The Committee appointed an independent member; a qualified accountant unconnected with the Association. This appointment is intended to provide technical support and advice to the Committee.

To further strengthen the governance and democratic representation of the Association there is a Scrutiny Committee, made up of elected members of the Association's UK Council. This has the following remit:

- to support the Principal Executive Committee (PEC) in undertaking its obligation to deliver an annual report to the United Kingdom Council, by identifying and prioritising issues for discussion through early consideration of the report with senior officers and staff
- to consider, comment, and make recommendations where appropriate, on the quality and content of reporting by the PEC to the country councils and representative structure
- to offer, or provide when requested, commentary and advice to the Audit Committee on any issues and activities within the Audit Committee's remit
- to provide a forum for review of any issue within the UK Council's remit, and referred to it by the UK Council

Report of the Directors for the year ended 30 September 2014 (continued)

- to provide a forum for review of any issue jointly referred to it by the UK Council and PEC
- to provide regular reports to the UK Council, including recommendations for action as appropriate.

Charitable and political contributions

During the year the BDA contributed £501,136 (2013 - £616,168) to the BDA Trust Fund. There were no political contributions during the year (2013 - £Nil).

Directors' responsibilities

The directors are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company and of the surplus or deficit of the group for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

All of the current directors have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are unaware.

BDO LLP have expressed their willingness to continue in office. A resolution to re-appoint them will be proposed at the annual general meeting.

This report was approved by the directors on 13.02.15 and signed on its behalf by

M Armstrong

Chair of Principal Executive Committee

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Strategic review for the year ended 30 September 2014

Business review

The group's net deficit for the year was £194,614 (2013 – deficit of £1,342,738).

Total income was equivalent to 2012/13. However membership income fell by £518,000, mitigated by an improved performance across the range of our commercial activities. The principal improvements were in its stable of professional journals (particularly the BDJ) and the Association's national conference.

The improved performance from the journals was a mix of improved income – primarily from advertising. The BDJ remains the most widely read and trusted dental journal, and the most effective method of recruiting dental staff. This has made them better propositions for advertisers when value for money is their concern. The improved performance of conference is in part due to the move back to Manchester from 2013's London event.

The Association put in place a significant savings programme at the end of the 2012/13 financial year, in order to manage a reduction in membership income. The impact of these savings was felt in 2013/14. The savings ranged across the Association's activities, including a number of redundancies, and other savings including non-recurring savings in areas the Association considers important but were able to suspend activity for up to twelve months.

The performance of the Association's education services improved largely down to the launch of our new qualifications for DCPs in late 2013. These qualifications raised income and made significant cost and efficiency savings by no longer employing the services of an external qualification provider (NEBDN). Education courses continue to prove popular with a greater number of courses held in 2013/14 and at a higher capacity than in 2012/13.

The increase in income for the Good Practice Scheme is largely a result of a simplified membership fee and improved administration. With membership of the scheme slowly declining it is likely that the scheme, which has remained unchanged for fourteen years, requires a fundamental review. This will take place during the coming year.

The success of this programme is shown in a favourable movement of £1.1m in the operational deficit of the Association.

Key performance indicators

The Association's principal source of income is member subscriptions, the majority of which are paid in advance. As such it generally has a healthy cash flow and manages its performance through financial analysis of actual activity against budget and quarterly forecast. Information on the Association's performance against these indicators is shown under the Business Review (above).

Strategic review for the year ended 30 September 2014 (continued)

Principal risks and uncertainties

The new membership structure was introduced in June 2013 and significantly impacted the Associations financial position. A savings plan was implemented aligning operational costs with the lower income levels and resulting in the Association performing ahead of its financial targets for 2013/14.

Although the membership profile is now stable, with the first membership year now complete, greater uncertainty exists with members able to cancel with little notice which makes growing the membership levels more challenging.

A relatively new membership structure has meant the Association has limited data and therefore predicting membership behaviour and trends is somewhat difficult. Nevertheless, an earlier membership year has given greater certainty over the first nine months of the new financial year and a better understanding of membership trends in 2014/15.

The Association will manage the new structure through established procedures based on strong governance, rigorous financial control and detailed marketing strategy. These steps are intended to achieve a break even position in 2014-2015 and moving into surplus thereafter.

Independent auditor's report

To The Members of British Dental Association

We have audited the financial statements of British Dental Association for the year ended 30 September 2014 which comprise the consolidated income and expenditure account, the consolidated statement of total recognised gains and losses, the consolidated and Association balance sheets, the consolidated cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Association's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent Association's affairs as at 30 September 2014 and of the group's deficit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
 and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the directors' report and strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Independent auditor's report (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Association, or returns adequate for our audit
 have not been received from branches not visited by us; or
- the parent Association financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

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Don Bawtree (senior statutory auditor)
For and on behalf of BDO LLP, statutory auditor
Gatwick
United Kingdom

Date 17.2.15

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Consolidated income and expenditure account for the year ended 30 September 2014

	Note	2014 £	2013 £
Income	3	14,916,194	15,142,937
Cost of sales	3	(3,837,030)	(4,114,660)
Net income	. 3	11,079,164	11,028,277
Meeting and sessional costs		(721,202)	(717,444)
Staff costs and overheads		(10,045,118)	(11,056,820)
Branch expenditure		(444,568)	(495,818)
Profit on disposal of investments	•	31,467	44,759
Operating deficit	. 6	(100,257)	(1,197,046)
Interest receivable		67,345	30,510
Return on investments		41,437	56,257
Interest payable and similar charges	7	(24,662)	(26,753)
Other finance charges	8	(178,477)	(205,706)
Deficit on ordinary activities before taxation	·	(194,614)	(1,342,738)
Taxation on deficit from ordinary activities	9	-	-
Deficit on ordinary activities after taxation		(194,614)	(1,342,738)

All amounts relate to continuing activities.

Consolidated statement of total recognised gains and losses for the year ended 30 September 2014

	Note	2014 £	2013 £
Consolidated statement of total recognised gains and loss	es		
Deficit for the year Actuarial gain/(loss) on pension scheme Unrealised movement on revaluation of investments	22	(194,614) 214,000 5,742	(1,342,738) (945,000) 89,276
Total recognised gains/(losses) for the year		25,128	(2,198,462)

Consolidated balance sheet at 30 September 2014

Company number 14161	Note	2014 £	2014 £	2013 £	2013 £
Fixed assets					
Tangible assets Investments	10 11		3,890,938 1,183,340		4,167,495 1,523,181
Current assets					
Stocks	12	50,050		66,414	
Debtors Cash at bank and in hand	13	1,063,710 3,835,015		1,147,995 3,552,098	
		4,948,775	,	4,766,507	•
Creditors: amounts falling due within one year	14 ,	(4,691,985)		(4,615,311)	
Net current assets		·	256,790		151,196
Total assets less current liabilities	•		5,331,068		5,841,872
Creditors: amounts falling due after more than one year	15		(1,360,984)		(1,500,776)
Net pension liability	22		(2,644,260)		(3,040,400)
Net assets			1,325,825		1,300,696
Reserves		,			
Income and expenditure account Restricted funds	16 16		(97,841) 1,423,666		(271,183) 1,571,879
			1,325,825		1,300,696

The financial statements were approved by the directors and authorised for issue on 13.02.15

M Armstrong Chair, Principal Executive Committee

Association balance sheet at 30 September 2014

Company number 14161	Note	2014 £	2014 £	2013 £	2013 £
Fixed assets		•			
Tangible assets	10		3,804,009		4,078,220
Current assets				•	
Stocks	12	50,050	·	66,414	
Debtors	13	1,057,582		1,049;695	
Cash at bank and in hand		3,409,779		3,054,940	
		4,517,412		4,171,049	
Creditors: amounts falling due			•	, ,-	
within one year	14	(4,963,131)		(4,590,124)	
Net current liabilities		· ·	(445,720)	· · · · · · · · · · · · · · · · · · ·	(419,075)
Total assets less current liabilities			3,358,289	j.	3,659,145
Creditors: amounts falling due after more than one year	15		(1,360,984)		(1,500,776)
· · · · · · · · · · · · · · · · · · ·			(1,000,001,		(1,000,110)
Net pension liability	22		(2,644,260)		(3,040,400)
Net liabilities			(646,955)		(882,031)
Reserves					
Income and expenditure account	16		(646,955)		(882,031)
			(646,955)		(882,031)
		•	(040,333)		(902,001)

The financial statements were approved by the directors and authorised for issue on 13.02.15

M Armstrong

Chair, Principal Executive Committee

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Consolidated cash flow statement for the year ended 30 September 2014

· ·	Note	2014 £	2014 £	2013 £	2013 £
Net cash inflow from operating activities	19		2,544		1,283,004
Returns on investments and servicing of finance	•				
Interest received		67,345		30,510	
Interest paid		(24,662)		(26,753)	
Returns on investments		41,437		56,257	
			84,121		60,014
Capital expenditure and		•			
financial investment Purchase of tangible fixed assets	`	(43,414)		(384,431)	
Purchase of investments		(480,817)		(366,728)	
Proceeds from sale of		(100,011)		(555,725)	
investments		858,130		368,474	
			333,899		(382,685)
Cash inflow before financing			420,563	·	. 960,333
Financing					
Repayment of bank loan		(137,646)		(135,556)	
			(137,646)		(135,556)
Increase in cash			282,917		824,777

Notes forming part of the financial statements for the year ended 30 September 2014

1 Accounting policies

The financial statements have been prepared under the historical cost convention, as modified by the valuation of investments and are in accordance with applicable accounting standards. The following principal accounting policies have been applied:

Quasi subsidiary and consolidated financial statements -

The British Dental Association Trust Fund is an incorporated charity which is limited by guarantee with a year ended of 30 September. It is largely funded by the British Dental Association and is considered to be under common control. As a result the Directors of British Dental Association are of the opinion that in accordance with FRS 2 'Subsidiary undertakings' the Trust should be considered to be a quasi subsidiary.

The consolidated accounts of the group incorporate the accounts of the BDA and its quasi-subsidiary undertaking, the British Dental Association Trust Fund, which is a registered charity. The results of the charity are consolidated on a line by line basis within the consolidated income and expenditure account using those categories that best reflect the activities of the charity. Separate financial statements for The Trust are available from its registered office and the Charity Commission and present a separate Statement of Financial Activities ('SOFA') for the charity and other disclosures as set out by the revised Statement of Recommended Practice Accounting and Reporting by Charities (SORP 2005), issued in March 2005.

Going concern

The Directors of the Association have considered their obligations to prepare these financial statements on an appropriate basis, having specific regard to the Association's net liability position at 31 March 2014. The net liability position is as a result of the inclusion of an FRS17 liability of £2,644,260 for the Association's defined benefit pension scheme. The Association's funding commitment to the Pension Scheme remains long term and the Association has agreed a long term funding plan with the Trustees of the Pension Scheme.

Income

Income represents membership subscriptions, publications, training, accreditation, conferences and sales of books and products. Sales to outside customers are at invoiced amounts less value added tax.

All income is accounted for when receivable subject to the deferral of subscriptions received in advance.

Investment income, which is shown with its related tax credit, is accounted for in the period in which The Trust is entitled to receipt, any income not yet received is accrued. Realised gains and losses on the sale of investments are included in the Income and Expenditure Account. Unrealised gains and losses on the revaluation of investments are included in the Statement of Total Recognised Gains and Losses.

Likewise, donations and library and museum income are accounted for when receivable.

Grants and awards

Grants payable are charged in the year in which all conditions attached to payment of the grant are fulfilled.

Stocks

Stocks are valued at the lower of cost and net realisable value.

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

1 Accounting policies (continued)

Depreciation

Depreciation is provided to write off the cost, less estimated residual values, of all fixed assets evenly over their expected useful lives. It is calculated at the following rates:

Long leasehold buildings

straight line over 50 years

IT Systems

straight line between 3 and 10 years

Fixtures and fittings

straight line between 4 and 5 years

Deferred taxation

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date except that the recognition of deferred tax assets is limited to the extent that the group anticipates to make sufficient taxable profits in the future to absorb the reversal of the underlying timing differences.

Deferred tax balances are not discounted.

Fixed assets - Heritage assets

The Association's quasi subsidiary, the British Dental Association Trust Fund, maintains a collection of museum exhibits purchased or donated to the charity many years ago.

In accordance with Financial Reporting Standard 30 - Heritage Assets, the Trust Fund's collection of museum exhibits and other major items are recorded on the balance sheet at deemed cost and as a result are not subject to subsequent revaluation.

Acquisitions are normally made by donation with occasional purchases. Donations are recorded at a current market valuation with reference, where possible, to commercial markets using recent transaction information from auctions. Recent purchases are recorded at cost.

Expenditure which in the Directors' view is required to preserve or prevent further deterioration of individual items, including preservation work, is recognised in the Income and Expenditure Account when it is incurred.

Fixed asset investments

Fixed asset investments are stated at market value (based in mid market values) as at the balance sheet date.

Leased assets

Where assets are financed by leasing agreements that give rights approximating to ownership ('finance leases'), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the lease term. The corresponding leasing commitments are shown as amounts payable to the lessor. Depreciation on the relevant assets is charged to the income and expenditure account.

Lease payments are analysed between capital and interest components so that the interest element of the payment is charged to the income and expenditure account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding. The capital part reduces the amounts payable to the lessor. All other leases are treated as operating leases. Their annual rentals are charged to the income and expenditure account on a straight-line basis over the term of the lease.

Reverse premiums and similar incentives to enter into operating lease agreements are initially recorded as deferred income and released to the income and expenditure account over the period to the date on which the rent is first expected to be adjusted to the prevailing market rate.

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

1 Accounting policies (continued)

Pension costs

The difference between the fair value of the assets held in the Association's defined benefit pension scheme and the scheme's liabilities measured on an actuarial basis using the projected unit method are recognised in the group and Association balance sheet as a pension asset or liability as appropriate. The carrying value of any resulting pension scheme asset is restricted to the extent that the Association is able to recover the surplus either through reduced contributions in the future or through refunds from the scheme. The pension scheme balance is recognised net of any related deferred tax balance.

Changes in the defined benefit pension scheme asset or liability arising from factors other than cash contribution by the Association are charged to the income and expenditure or the statement of total recognised gains and losses in accordance with FRS 17 'Retirement benefits'.

2 Turnover

Turnover is wholly attributable to the principal activity of the group and arises within the United Kingdom.

3 Net income

	2014 Income £	2014 Costs £	2014 Net £	2013 Income £	2013 Costs £	2013 Net £
Subscriptions Commercial activity Charitable activities	7,945,523 6,959,996 10,675	(3,837,030)	7,945,523 3,122,965 10,675	8,464,362 6,665,695 12,880	(4,114,660)	8,464,362 2,551,035 12,880
	14,916,194	(3,837,030)	11,079,164	15,142,937	(4,114,660)	11,028,277

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

4	Employees			2014	2013
	Staff costs consist of:		:	£	£
<i>.</i>	Wages and salaries Social security costs Other pension costs			5,891,256 555,784 776,522	7,005,016 650,932 771,916
		`		7,223,562	8,427,864

The average number of employees, including executive directors, during the year was 132 (2013 - 155).

All staff costs are initially borne by the Association with an annual recharge made to the Trust Fund to reflect the cost associated with its activities. Those costs solely in relation to the Association are:

	2014	2013
Staff costs consist of:	£ ·	£
Wages and salaries	5,617,104	6,634,157
Social security costs	533,199	623,543
Other pension costs	736,360	730,321
		
	6,886,663	7,988,021

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

4 Employees (continued)

The average number of staff paid during the year (salary and taxable benefits excluding pension contributions) was as follows:

	Salary range	2014 Number	2013 Number
	£1 - £20,000	5	. 7
•	£20,001 - £30,000	24	25
	£30,001 - £40,000	38	55
•	£40,001 - £50,000	38	39
	£50,001 - £60,000	. 12	14
	£60,001 - £70,000	7	7
	£70,001 - £80,000	4	5
	£80,001 - £90,000	1	['] 1
	£90,001 - £100,000	•	-
	£100,001 - £110,000	2	. 1
	£110,001 - £120,000	•	• -
	£120,001 - £130,000	-	. 1
	£130,001 - £140,000	1	-
		· ———	
		132	155
		102	100
	•		
	•	•	
5	Directors		
		2014	2013
	Directors' remuneration consists of:	£	£
	Stipend and remuneration payments	344,462	330,000
			

There were no (2013 - Nil) directors in the company who were considered to be salaried, full-time executive directors during the year.

There were no (2013 - Nil) directors in the company's defined benefit pension scheme during the year.

The Association remunerates elected members who work in general practice for attendance at BDA meetings. This remuneration is paid via a monthly stipend for those directors elected to the Principal Executive Committee. Elected members not attending Principal Executive Committee are paid on a sessional basis as a compensation for income foregone as a result of attendance on BDA business. In 2014 remuneration totalled £344,462 (2013 - £330,000).

The total amount payable to the highest paid director in respect of emoluments was £Nil (2013 - £Nil).

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

5	Directors (continued)		
	Stipend payments	2014	2013
		£	£
	M Armstrong	47,077	15,000
	P Blaylock	15,000	15,000
	V Chan	15,000	15,000
	E Crouch (resigned 9 October 2013, reappointed 27th February 2014)	9,212	15,000
	M Fallowfield (resigned 1 January 2015)	38,846	75,000
	T Harker (appointed 18 October 2013)	14,327	-
	P Henderson	15,000	15,000
	J Husband	25,000	25,000
	S Johnston (resigned 30 September 2013)	-	15,000
	N Jones	15,000	15,000
	R Kinloch	50,000	50,000
	R Ladwa .	15,000	15,000
	A Lockyer	15,000	15,000
	S Sanderson ·	15,000	15,000
	S Shimberg	15,000	15,000
	G Stokes (resigned 1 January 2015)	15,000	15,000
	Total	319,462	330,000
6	Operating deficit	2014 £	2013 £
	This has been arrived at after charging:		
	Depreciation	319,707	285,186
	Hire of other assets - operating leases	42,500	60,000
	Auditors' remuneration:	.=,	. 55,500
	- audit services	19,680	19,708
	- non audit services (advisory)	2,973	5,250
		•	-,

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

7	Interest payable and similar charges	2014 £	2013 £
	Bank loans repayable in more than five years	24,662	26,753
8	Other financial charges	2014 £	2013 £ -
	Expected return on pension scheme assets Interest on pension scheme liabilities Investment management charges	(670,000) 846,000 2,477	(503,000) 706,000 2,706
		178,477	205,706
9	Taxation on deficit from ordinary activities Current tax	2014 £	2013 £
	UK corporation tax on deficit for the year	· -	-
•	The tax assessed for the year is higher (2013 - lower) than the standard rate differences are explained below:	of corporation tax	in the UK. The
		2014 £	2013 £
	Deficit on ordinary activities before tax	(194,614)	(1,342,738)
	Deficit on ordinary activities at the standard rate of corporation tax in the UK of 24% (2013 - 23.5%)	(46,707)	(315,543)
	Effects of: Surplus not chargeable to corporation tax Losses brought forward utilised in the year Non trade donations unutilised	46,707 - -	273,978 (1,545) 43,110
	Current tax charge for year		-

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

		•				
10	Tangible assets Consolidated	Long leasehold properties £	Office fixtures and fittings £	Heritage assets £	IT equipment £	Total £
٠	Cost At 1 October 2013 Additions Disposals	4,551,607	568,531 11,904 -	60,000	1,615,121 31,510 (28,318)	6,795,259 43,414 (28,318)
	At 30 September 2014	4,551,607	580,434	60,000	1,618,312	6,810,354
	Accumulated depreciation At 1 October 2013 Charge for year Disposals	1,192,903 91,032 -	527,322 20,112 -	- - - -	907,539 208,563 (28,055)	2,627,764 319,707 (28,055)
	At 30 September 2014	1,283,935	547,433	-	1,088,048	2,919,416
	Net book value At 30 September 2014	3,267,672	33,001	60,000	530,264	3,890,938
	At 30 September 2013	3,358,704	41,209	60,000	707,582	4,167,495
	•		-			

In accordance with Financial Reporting Standard 30 - Heritage Assets, the Association's quasi-subsidiary's collection of museum exhibits and other major items are recorded on the balance sheet at cost. The majority of these items were purchased or donated to the charity many years ago and as a result in the view of the directors the historic cost of these assets is immaterial to the Association.

The exhibits were valued for insurance purposes at £559,450 by Lyon and Turnbull, 33 Broughton Place, Edinburgh, EH1 3RR in December 2008.

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

10	Tangible assets (continued)				
	Association	Long leasehold properties £	Office fixtures and fittings £	IT equipment £	Total £
	Cost At 1 October 2013 Additions Disposals	4,551,607 - -	203,070	1,615,121 31,510 (28,318)	6,369,798 31,510 (28,318)
	At 30 September 2014	4,551,607	203,070	1,618,312	6,372,989
	Accumulated depreciation At 1 October 2013 Charge for year Disposals	1,192,903 91,032	191,136 5,863	907,539 208,563 (28,055)	2,291,578 305,458 (28,055)
	At 30 September 2014	1,283,935	196,997	1,088,048	2,568,980
•	Net book value At 30 September 2014	3,267,672	6,074	530,264	3,804,009
	At 30 September 2013	3,358,704	11,934	707,582	4,078,220
11	Fixed asset investments			· · ·	
	Consolidated		•	2014 £	2013 £
	Quoted investments At 1 October Additions Disposals Realised gains Unrealised gains			1,523,181 480,817 (858,130) 31,730 5,742	1,390,891 366,728 (368,474) 44,760 89,276
	At 30 September			1,183,340	1,523,181
	Historic cost of investments			937,528	1,093,411
	The following investments make up gre	eater than 5% of the	e total portfolio valu	ue:	£
	HSBC US\$ 50C Royal Dutch Shell "B"				83,647 69,089

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

Group	Group	Association	Association
2014	2013	2014	2013
£	£	£	£
50,050	66,414	50,050	66,414
	2014	2014 2013	2014 2013 2014
	£	£ £	£ £ £

There is no material difference between the replacement cost of stocks and the amounts stated above.

3 Debtors	Group 2014 £	Group 2013 £	Association 2014 £	Association 2013 £
Trade debtors	311,566	282,733	311,566	282,733
Other debtors	79,056	106,853	76,328	66,551
BDA Benevolent Fund	16,195	14,976	16,195	14,976
Prepayments and accrued income	656,893	743,433	653,493	682,301
BDA Trust Fund	· -	-	•	3,134

1,063,710

1,147,995

1,057,582

1,049,695

All amounts shown under debtors fall due for payment within one year.

14 Creditors: amounts falling due within one year

	Group 2014	Group 2013	Association 2014	Association 2013
	£	. £	£	£
Bank loan (secured - see note 16)	139,855	137,709	139,855	137,709
Trade creditors	393,080	204,733	393,080	204,733
Other creditors	91,502	165,141	91,502	165,141
Taxation and social security	172,239	194,393	172,239	194,393
Subscriptions paid in advance	3,030,325	2,876,923	3,030,325	2,876,923
Accruals and deferred income	864,983	1,036,412	806,244	1,011,225
	4 004 005	4.045.044	4.000.404	4.500.404
	4,691,985	4,615,311	4,963,131	4,590,124

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

15	Creditors: amoun	s falling due	e after more than one year	
----	------------------	---------------	----------------------------	--

	Group	Group	Association	Association
	2014	2013	2014	2013
	£	£	£	£
Bank loan (secured)	1,360,984	1,500,776	1,360,984	1,500,776

The bank loan, provided by National Westminster Bank is repayable over 20 years by 76 quarterly instalments from March 2005 to December 2024. Interest is chargeable at 1.05% over the Bank of England base rate.

The bank loan is secured on the company's long leasehold building, and on the other assets of the Association.

Maturity of o	lebt
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	Group Bank Ioan 2014 £	Group Bank loan 2013 £	Association Bank loan 2014 £	Association Bank loan 2013 £
In less than one year	139,855	137,709	139,855	137,709
In more than one year but not more than two years In more than two years but not more	142,036	139,856	142,036	139,856
than five years In more than five years	439,532 779,416	432,788 928,132	439,532 779,416	432,788 928,132
	1,360,984	1,500,776	1,360,984	1,500,776

16 Reserves

Group	Income and expenditure account	Restricted funds £	Total £
At 1 October 2013	(271,183)	1,571,879	1,300,696
Deficit for the year Unrealised movement on revaluation of investments	(40,658)	(153,956) 5,742	(194,614) 5,742
Actuarial gain on pension scheme	214,000	-	214,000
At 30 September 2014	(97,841)	1,423,666	1,325,825

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

16	Reserves (continued)		Total
	Association		Total £
	At 1 October 2013		(882,031)
	Surplus for the year	•	21,076
	Actuarial gain on pension scheme		214,000
	At 30 September 2014		(646,955)
17	Reconciliation of movement in reserves	2014	2013
	Group	£	£
	Deficit for the year	(194,614)	(1,342,738)
	Other recognised gains and losses relating to the year: - Actuarial gain/(loss) on pension scheme Unrealised movement on revaluation of investments	214,000 5,742	(945,000) 89,276
	Net increase/(decrease) in funds	25,128	(2,198,462)
	Opening funds	1,300,696	3,499,158
	Closing funds	1,325,824	1,300,696
	Association	2014 £	2013 £
	Surplus/(deficit) for the year	21,076	(1,324,333)
	Other recognised gains and losses relating to the year: - Actuarial gain/(loss) on pension scheme	214,000	(945,000)
	Net decrease in funds	235,076	(2,269,333)
	Opening (deficit)/funds	(882,031)	1,387;302
	Closing deficit	(646,955)	(882,031)

Notes forming part of the financial statements for the year ended 30 September 2014 *(continued)*

18 Commitments under operating leases

As at 30 September 2014, the group had annual commitments under non-cancellable operating leases as set out below:

Operating leases which expire:	Land and buildings 2014 £	Other 2014 £	Land and buildings 2013 £	Other 2013 £
Within one year Between two and five years Over five years	35,692 35,975 42,500	1,466 88,254	4,800 95,019 60,000	3,760 84,419 -
Total	114,167	89,720	159,819	88,179

19 Reconciliation of operating deficit to net cash inflow from operating activities

	2014 £	2013 £
Operating deficit	(100,257)	(1,197,046)
Depreciation	319,707	285,184
Decrease/(increase) in stocks	16,364	(6,914)
Decrease/(increase) in debtors	84,285	(154,733)
Increase in creditors	74,529	2,744,777
Pension scheme contributions paid	(358,140)	(340,800)
Investment management charge	(2,477)	(2,706)
Profit on disposal of investments	(31,467)	(44,758)
Net cash inflow from operating activities	2,544	1,283,004

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

20	Reconciliation of net cash inflow to	movement in net f	funds		
		2014 £	2014 £	2013 £	2013 £
	Increase in cash in the year Cash inflow from decrease in debt	282,917 137,646		824,777 135,556	
٠.	Change in net funds resulting from cash flows	· ·	420,563		960,333
•	Opening net funds		1,913,611	,	953,280
	Closing net funds		2,334,175		1,913,613
21	Analysis of net funds	At 1 October 2013 £	Cash flow £	Other non-cash changes £	At 30 September 2014 £
	Cash in hand and at bank Debt due within one year Debt due after one year	3,552,098 (137,709) (1,500,776)	282,917 137,646 -	(139,792) 139,792	3,835,015 (139,855) (1,360,984)
	Net funds	1,913,613	420,563	-	2,334,175

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

22 Pensions

Defined benefit scheme

At 30 September 2014 the Association operated a defined benefit scheme in the UK. The scheme remains open only for future accrual and all eligible staff and directors have been offered membership of a new defined contribution scheme.

The scheme is funded with the assets being held by the Trustees separately from the assets of the Association. The pension costs are determined in accordance with the advice of a professional qualified actuary. A full actuarial valuation was carried out on 31 March 2014. An interim valuation was prepared by the actuary on 30 September 2014.

At the interim valuation date, the market value of the assets in the scheme was £17,451,000. The value of these assets represented 87% of the value of the benefits that had accrued to members, after allowing for future increases in earnings.

It was assumed that the investment return would be 4.40% per annum, that salary increases would average 4.30% per annum above inflation and that present and future pensions would increase at the rate of 3.55% per annum.

Following the triennial valuation as at 31 March 2011, a revised plan to fund the deficit within the Scheme was agreed; with decreased contributions to the Scheme by the Association starting in October 2011. The Scheme Trustees and the employer decided upon a ten year recovery plan, with the annual contribution decreasing. The employer cost of the defined benefit scheme was £358,000 (2013 - £340,800).

Following the completion of the triennial valuation as at 31 March 2014, a revised deficit funding plan is now under discussion.

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

22 Pensions (continued)

Additional disclosures under Financial Reporting Standard 17 "Retirement Benefits" (FRS 17)

A triennial valuation of the defined benefit scheme was carried out at 31 March 2011. This information has been used by the actuary to calculate the value of the scheme assets and liabilities at 30 September 2014 on the basis that it provides the most accurate status of the pension scheme currently available and it is this information that can be seen in these financial statements.

The major assumptions at 30 September 2014 as used by the actuary were:

	30 September 2014	30 September 2013	30 September 2012
Discount rate	4.10% pa	4.50% pa	4.40% pa
Inflation assumption (RPI)	3.55% pa	3.50% pa	2.75% pa
Inflation assumption (CPI) Pension increases in payment	2.55% pa	2.75% pa	2.00% pa
(RPI)	3.55% pa	3.50% pa	2.75% pa
Salary increases	4.30% pa	4.25% pa	3.50% pa
Pension increases in deferment	CPI (except for those members who retain a salary-linked pension)	CPI (except for those members who retain a salary-linked pension)	CPI (except for those members who retain a salary-linked pension)
Post-retirement mortality table	Males – 52NMA Light Females-52NFA	Males - S1NMA Light Females-S1NFA Light	Males - S1NMA Light Females-S1NFA Light
Post retirement mortality	CMI 2013 with a	CMI 2010 with 1% p.a.	CMI 2010 with 1% p.a.
projection	1.25% pa long term rate of improvement	long term rate of improvement.	long term rate of improvement.
Tax free cash	No allowance	No allowance	No allowance

Under the mortality tables and projections adopted, the assumed future life expectancy at age 60 is as follows:

	30 September 2014 (years)	30 September 2013 (years)	30 September 2012 (years)
Male currently aged 40	30.4	30.0	29.8
Female currently aged 40	31.6	31.3	31.2
Male currently aged 60	28.6	28.5	28.3
Female currently aged 60	29.6	29.7	29.6

Notes forming part of the financial statements for the year ended 30 September 2014 *(continued)*

22 Pensions (continued)

Gilts

Cash

Net pension assets	Long-term rate of return expected at 30 September 2014	Long-term rate of return expected at 30 September 2013	Long-term rate of return expected at 30 September 2012
Scheme's assets	4.40% pa	4.20% pa	3.60%
The major categories of asset	ts as a proportion of total assets	are as follows:	·
Asset category	30 September 2014	30 September 2013	30 September 2012
Equities	58%	61%	59.3%
Bonds .	20%	19%	20.4%

The actual return on the Scheme's assets net of expenses over the period to the review date was £1,520,000 (2013 - £2,157,000).

19%

2%

19.3%

1.0%

The assets do not include any investment in the BDA.

Amounts recognised in the balance sheet

	30 September 2014 £'000	30 September 2013 £'000
Fair value of assets Present value of funded obligations	17,451 (20,096)	15,961 (19,002)
Scheme deficit	(2,645)	(3,041)

Notes forming part of the financial statements for the year ended 30 September 2014 *(continued)*

Experience gains and losses on Scheme assets in the year to 30 Septem	ber 2014	
	2014	2013
	£'000	£'000
Amount Percentage of Scheme assets	850 4.9%	1,654 10.36%
Experience gains and losses on Scheme liabilities in the year to 30 September 2013	,	
Amount	881	(386
Percentage of Scheme assets	5.0%	2.42%
Amounts recognised in the income and expenditure account	•	
Interest cost	(846)	(706
Expected return on assets	670	503
Total	(176)	(203)
Analysis of amount recognised in statement of total recognised gains and losses		
Total actuarial gain/(loss)	214	(945
Total gain in statement of total recognised gains and losses	214	(945
Cash flows		
Benefits paid	388	686
Employer contributions	358	341
Reconciliation of assets	·	
Fair value of assets at the beginning of the period	15,961	14,149
Expected return on assets (before any restriction)	670	503
Employer contributions	358	341
Benefits paid Actuarial gain	(388) 850	(686
Actuariai gairi		1,654 ———
Fair value of assets at the end of the period	17,451	15,961

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

22	Pensions (continued)	·			•
	Reconciliation of defined benefit obli	gation			
				2014 £'000	2013 £'000
	Defined benefit obligation at the beginn	ning of the period		19,002	16,382
	Interest cost		•	846	706
	Benefits paid			(388)	(686)
	Actuarial loss			636	2,600
	Defined benefit obligation at the end	of the period		20,096	19,002
	Summary of prior year amounts				
	Period to	2014	2013	2012	2011
		£'000	£'000	£'000	£'000
	Present value of defined benefit	,			
	obligation	20,096	19,002	16,382	14,950
•	Fair value of assets	17,451	15,961	14,149	12,425
	Scheme deficit	(2,645)	(3,041)	(2,233)	(2,525)
	Experience gains/(losses) on	• • •	,		(, , ,
	Scheme liabilities	881	(386)	162	(315)
	Experience gains/(losses) on		•		` ,
	Scheme assets	850	1,654	1,347	(782)

Notes forming part of the financial statements for the year ended 30 September 2014 (continued)

23 Financial information for the British Dental Association

In accordance with the Companies Act 2006 the Association is exempt from the requirement to prepare a separate income and expenditure account. However in order to aid the users of the financial statements the following information has been disclosed:

	2014 £	2013 £
Income	14,905,518	15,130,057
Cost of sales	(3,837,030)	(4,114,660)
Net income	11,068,488	11,015,397
Meeting and sessional costs Staff costs and overheads Branch expenditure Donations	(721,202) (9,228,316) (444,568) (519,589)	(717,444) (10,293,390) (495,818) (633,622)
Operating surplus/(deficit)	154,813	(1,124,877)
Interest receivable Interest payable and similar charges Loss on disposal of fixed asset Other finance charges	67,189 (24,662) (264) (176,000)	30,297 (26,753) (203,000)
Surplus / (Deficit) on ordinary activities before taxation	21,076	(1,324,333)
Taxation on deficit from ordinary activities	•	-
Surplus / (Deficit) on ordinary activities after taxation	21,076	(1,324,333)