SINCLAIR HORTICULTURE AND LEISURE LIMITED:
REPORT AND ACCOUNTS
YEAR ENDED 30 JUNE 1987



SINCLAIR HORTICULTURE AND LEISURE LIMITED

REPORT AND ACCOUNTS

YEAR ENDED 30 JUNE 1987

CONTENTS

Page

- 1 DIRECTORS' REPORT
- 3 AUDITORS' REPORT
- 4 PROFIT AND LOSS ACCOUNT
- 5 BALANCE SHEET
- 6 SOURCE AND APPLICATION OF FUNDS STATEMENT
- 7 ACCOUNTING POLICIES
- 8 NOTES TO THE FINANCIAL STATEMENTS

DIRECTORS' REPORT

The directors present their annual report and audited financial statements for the year ended 30 June 1987.

RESULTS AND DIVIDENDS

| The trading profit for the year after taxation before extraordinary | items | was: |
|--|------------------------|------|
| A first interim dividend of 31.37p per share was paid on 19.11.86 A second interim dividend of 12.25p per share was paid on 16.4.87 | £ 160,000 62,500 | |
| Making a total of 43.62p per share | 222,500 | |
| The directors do not recommend the payment of a final dividend leaving a balance of profit for the year to be transferred to | 196,132 | |

REVIEW OF THE BUSINESS

reserves

The company's principal activities during the year were those of a horticultural and fertiliser merchant, packet seed producer and garden centre proprietor.

Both the level of business and the year end financial position were satisfactory and the directors expect that the present level of activity will be sustained for the foreseeable future.

POST BALANCE SHEET EVENT

On 1 July 1987 the trade and assets of Caledonian Peat Products Limited, a fellow subsidiary were transferred to Sinclair Horticulture and Leisure Limited.

RE-REGISTRATION OF COMPANY

On 13 October 1986 the company re-registered as a private company under the name of Sinclair Horticulture and Leisure Limited.

DIRECTORS

The directors during the year and their interests in the shares of the company were as follows:

| noic do noimen- | 30 June 1987 | 30 June 1986 |
|-----------------|--------------|---|
| | | الدارات بيرج هو هن شير شار شناست رسا رسون |
| T H Sinclair | _ | - |
| P J F Barton | | |
| E A Inchley | _ | |
| M J Smith | - | - |
| S L McCarthy | - | _ |
| S W Cantwright | - | |
| P J Williams | - | _ |
| N F Uzzell | - | _ |
| | | |

Mr N F Uzzell was appointed a director of the company on 26 March 1987.

The directors have no interests in the shares of the company. The interests of the directors of the holding company in the shares of that company are disclosed in the group financial statements.

DIRECTORS' REPORT

FIXED ASSETS

The movements on fixed assets are set out in note 8 on page 11.

STATUS

The company is not a close company within the provisions of the Taxes Acts.

AUDITORS

Beever and Struthers, Chartered Accountants, resigned as auditors on 11 March 1987 and the directors appointed Pannell Kerr Forster, Chartered Accountants, to fill the vacancy.

Pannell Kerr Forster have expressed their willingness to continue in office, consequently the members will be asked to confirm the appointment and a resolution for reappointment will be proposed at the annual general meeting.

BY ORDER OF THE BOARD

12 Ottobar 1987

Secretary

3

SINCLAIR HORTICULTURE AND LEISURE LIMITED

AUDITORS' REPORT TO THE MEMBERS

We have audited the financial statements on pages 4 to 14 in accordance with approved Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 30 June 1987 and of its profit and source and application of funds for the year then ended and comply with the Companies Act 1985.

13 October 1987

Chartered Accountants

retired nest llement

Lincoln

PROFIT AND LOSS ACCOUNT

| | Note | 1987 | 1986 |
|---|------|-----------------|-----------|
| TURNOVER | | £ 12,096,894 | 9,500,869 |
| OPERATING PROFIT | 1 | 843,676 | 513,825 |
| INTEREST PAYABLE AND SIMILAR CHARGES | 3 | (2,834) | 39,934 |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | 840,842 | 5\$3,759 |
| TAX ON PROFIT ON ORDINARY ACTIVITIES | 4 | (391,223) | (251,806) |
| PAYABLE FOR TAX LOSSES SURRENDERED | 5 | - | (21,000) |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION | | 449,619 | 280,953 |
| EXTRAORDINARY ITEMS | 6 | (30,987) | (40,613) |
| PROFIT FOR THE FINANCIAL YEAR | | 418,632 | 240,340 |
| DIVIDENDS | 7 | (222,500) | (110,000) |
| RETAINED PROFIT FOR THE YEAR | 15 | 196,132 | 130,340 |
| | | | |

BALANCE SHEET

30 JUNE 1987

| | | 1987 | | 1 | 986 |
|--|----------------------|--|---------------------------------------|--|-----------|
| | Note | £ | £ | £ | £ |
| FIXED ASSETS | | - | | | |
| Tangible assets Investments | 8 9 | 2,488,446 | | 2,165,038 225 | |
| | | | 2,488,671 | | 2,165,263 |
| CURRENT ASSETS | | | | | |
| Stocks Debtors Cash at bank and in hand | 10 11 | 1,625,666 3,835,742 869,869 | | 1,567,400 3,410,020 1,467 | |
| | | 6,331,277 | | 4,978,887 | |
| CREDITORS: Amounts falling du within one year | 12 | 3,300,751 | | 1,993,872 | |
| NET CURRENT ASSETS | | | 3,030,526 | | 2,985,015 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 5,519,197 | | 5,150,278 |
| CREDITORS: Amounts falling do after more than one year | le 12 | | 324,538 | | 201,751 |
| | | | 5,194,659 | | 4,948,527 |
| PROVISIONS FOR LIABILITIES AND CHARGES | 1.3 | | 152,000 | | 102,000 |
| | | | 5,042,659 | | 4,846,527 |
| | | | · · · · · · · · · · · · · · · · · · · | | |
| CAPITAL AND RESERVES | | | | | |
| Called up share capital | 14 | | 510,000 | | 510,000 |
| Capital reserve General reserve Revaluation reserve Profit and loss account | 15 15 15 15 | 124,572 1,091,999 1,090,243 2,225,845 | | 124,572 1,588,412 593,830 2,029,713 | |
| | | | 4,532,659 | | 4,336,527 |
| | | | 5,042,659 | | 4,846,527 |
| من ا | . . | | | | |

Approved by the board on 12 ottobar 198

› Directors

SINCLAIR HORTICULTURE AND LEISURE LIMITED SOURCE AND APPLICATION OF FUNDS STATEMENT

| YEAR ENDED 30 JUNE 1987 | 198 | 87 | 198 | 6 |
|---|---|---|--|--|
| | £ | £ | £ | £ |
| SOURCE OF FUNDS | L | _ | | |
| Profit on ordinary activities before taxation Extraordinary items before taxation | | 840,842 (47,672) | | 553,759 (55,972) |
| Adjustment for items not involving the movement of funds: Depreciation (Profit) loss on disposal of | 277,747 | | 180,153 3,217 | |
| tangible fixed assets | | 237,084 | americania di anti ampi dalla dalla | 183,370 681,157 |
| TOTAL GENERATED FROM OPERATIONS | | 1,030,254 | | • |
| FUNDS FROM OTHER SOURCES Proceeds from disposal of tangible fixed assets | 49,222 | | 5,865 | |
| Transfer of tangible assets to group companies | 6,408 | | 7,954 | |
| Conganitor | | 55,630 | | 13,819 |
| | | 1,085,884 | | 694,976 |
| APPLICATION OF FUNDS Purchase of fixed assets Transfer of tangible assets from group companies Taxation paid Payment in respect of ACT surrendere by holding company Dividends paid Paid for tax losses surrendered | 481,272 134,850 71,565 ed 11,721 222,500 | 921,908 163,976 | 391,792 - - 205,865 21,000 | 618,657 |
| INCREASE IN WORKING CAPITAL Increase in stocks Increase in debtors (Increase) decrease in creditors | | 58,266 425,722 (1,207,107) (723,119) | | 161,934 998,497 476,349 1,636,780 |
| Movement in net liquid funds Increase (decrease) in bank and cas | sh | 887,095 163,976 | | 76,319 |

ACCOUNTING POLICIES

YEAR ENDED 30 JUNE 1987

ACCOUNTING CONVENTION

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of land and buildings.

GROUP ACCOUNTS

Group accounts consolidating the results of Sinclair Horticulture and Leisure Limited and its subsidiaries are not prepared, as permitted by s.229 Companies Act 1985.

DEFERRED TAXATION

Provision is made for deferred tax using the liability method, to the extent that it is probable that a liability will crystallise in the foreseeable future.

TURNOVER

Turnover represents sales at invoice value less trade discounts allowed and excluding value added tax.

DEPRECIATION

Freehold land is not depreciated. Depreciation is charged on other tangible assets at fixed rates calculated to write off the cost as reduced by capital grants over the period of their expected useful lives. The principal rates are:

Freehold buildings - 2% on cost

Plant and machinery - 10%, 20% and 33 1/3% on cost

Motor vehicles - 30% on reducing basis

Government grants in respect of capital expenditure are credited against the cost of the assets to which they relate.

STOCKS

Stocks are stated at the lower of cost and net realisable value.

Cost comprises the direct cost of production and the attributable proportion of all overheads appropriate to location and condition. Net realisable value is the estimated selling price reduced by all costs of completion, marketing, selling and distribution.

RESEARCH AND DEVELOPMENT

Expenditure on research and dev spment is charged in the profit and loss account in the year in which it is incurred.

SINCLAIR HORTICULTURE AND LEISURE LIMITED NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 30 JUNE 1987

| | | | 1987 | 1986 |
|---|--------|--|--|---|
| | | | £ | £ |
| 1 | OPERAT | ING PROFIT | | |
| | (a) | Operating profit is stated after charging (or crediting):- | | |
| | | Change in stocks of finished goods and work in progress Raw materials and consumables Staff costs (note 2) Depreciation (note 8) Other operating charges | (58,266) 6,197,503 1,511,684 277,747 3,324,550 11,253,218 | (423,719) 5,282,797 1,304,361 180,153 2,643,452 8,987,044 |
| | (b) | Other operating charges include:- | | |
| | | Auditors' remuneration Hire of plant and machinery (Profit) loss on disposal of fixed assets Research and development | 10,000 125,495 (40,663) 3,430 | 10,000 159,397 3,217 849 |
| 2 | STAFF | COSTS | | |
| | (a) | Wages and salaries Social security costs Other pension, life insurance and sickness insurance costs Employee profit sharing scheme | 1,344,942 98,711 50,031 18,000 | 1,148,911 88,189 57,153 10,108 |
| | | Mibroles brotte anarmy sensite | 1,511,684 | 1,304,361 |
| | | | | |
| | • | | Number | Number |
| | (b) | The average weekly number of employees during the year was: | 164 | 155 |
| | | | | |

SINCLAIR HORTICULTURE AND LEISURE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

| YEAR | ENDED 30 JUNE 1987 | | |
|------|---|----------------------------------|--|
| | | 1987 | 1986 |
| 2 | STAFF COSTS (continued) | | |
| | (c) Directors remuneration: | £ | £ |
| | Fees Other emoluments Pension and life insurance contributions | 121,893 5,858 | 47,133 4,092 |
| | | 127,751 | 51,225 |
| | An analysis of the directors remuneration, excluding pension contributions was: | ng | |
| | Chairman | 5,190 | |
| | Highest paid director | 27,683 | 15,091 |
| | Other directors | Number | Number |
| | £Nil - £ 5,000 £ 5,001 - £10,000 £10,001 - £15,000 £20,001 - £25,000 £25,001 - £30,000 | 1 2 - 2 1 | 3 1 2 - - |
| 3 | INTEREST PAYABLE AND SIMILAR CHARGES | | |
| | (a) Interest receivable | - | 80,148 |
| | (b) Interest payable on: | | |
| | Bank loans and overdrafts and other loans wholly repayable within five years | (2,834) | (40,214) |
| | | (2,834) | 39,934 |
| 4 | TAX ON PROFIT ON ORDINARY ACTIVITIES | | |
| | Corporation tax on profit for the year at 35% (1986: 35%) Deferred taxation Corporation tax - prior year | 341,223 50,000 391,223 | 21.7,110 39,000 256,110 (4,304) |
| | | 391,223 | 251,806 |

| 5 | PAYABLE FOR TAX LOSSES SURRENDEREL) | 1987 | 1986 |
|---|--|-------------------|------------------|
| | Amounts payable to other group companies for tax losses surrendered | £ | £ 21,000 |
| б | EXTRAORDINARY ITEMS | | |
| | Extraordinary charges: | | |
| | Settlement of ex gratia pensions Loss on disposal of interest in | 47,672 | TA. |
| | subsidiary company Termination payment to former employees | *** | 1,028 |
| | less refunds | | 14,003 |
| | Termination payment to former director Loss on disposal of associated company | - | 23,000 16,334 |
| | Relocation expenses | | 1,607 |
| | | 47,672 | 55,972 |
| | Taxation effect of the above | 16,685 | 15,359 |
| | | 30,987 | 40,613 |
| 7 | DIVIDENDS | | |
| | Ordinary: | | |
| | First interim 31.37p (1986 : 21.57p) per share Second interim 12.25p (1986 : Nil) per share | 160,000 62,500 | 110,000 |
| | | 222,500 | 110,000 |
| | | | |

SINCLAIR HORTICULTURE AND LEISURE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 1987

8 FIXED ASSETS - TANGIBLE

| ETVIN LPOINTS | | | | |
|------------------------------------|-----------------------------------|----------------------|--------------------------------|----------------------------------|
| | Freehold land and buildings | Plant and machinery | Motor vehicles | Total |
| Cost or valuation | £ | £ | £ | £ |
| At 30 June 1986 Additions | 1,405,223 167,742 | 1,229,238 179,084 | 35,635 134,446 | 2,670,096 481,272 |
| Inter company transfers | 1,572,965 144,595 (3,300) | 1,408,322 | 170,081 (10,515) (9,695) | 3,151,368 134,080 (12,995) |
| Disposals At 30 June 1987 | 1,714,260 | 1,408,322 | 149,871 | 3,272,453 |
| Depreciation . | | | | FOF 059 |
| At 30 June 1986 Charge for year | 5,000 29,655 | 490,024 218,414 | 10,034 29,678 | 505,058 277,747 |
| Inter company transfers | 34,655 9,745 | 708,438 | 39,712 (4,107) (4,436) | 782,805 5,638 (4,436) |
| Disposals At 30 June 1987 | 44,400 | 708,438 | 31,169 | 784,007 |
| Net book amounts | | | 17.0 702 | 2,488,446 |
| At 30 June 1987 | 1,669,860 | 699,884 | 138,702 ===== | ===== |
| At 30 June 1986 | 1,400,223 | | 25,601 | 2,165,038 |

Freehold properties of the company were professionally revalued on 31 March 1986. The basis of valuation was principally depreciated replacement cost, with land and domestic properties on a vacant possession basis.

On an historical cost basis the freehold properties would have been included at:

| at: | 1987 | 1986 |
|-------------------------|-----------|---------|
| | | ~ |
| | £ | £ |
| | 1,056,617 | 807,256 |
| Cost | 48,633 | 20,237 |
| Aggregated depreciation | | |

All other tangible fixed assets are included at cost.

| 9 | PIVED ACCEM THURSONAUNTIC | | |
|----|---|--|--|
| , | FIXED ASSET INVESTMENTS | 1987 | 1986 |
| | Shares in subsidiary companies at cost Ordinary shares of fil each | £ 225 | £ 225 |
| | The subsidiary companies are: | taka in taka | = , |
| | | Country of incorporation | Percentage owned |
| | Sinclair Warehousing and Distribution Limited Fertiliser Placement Limited | England England | 100% 100% |
| 10 | STOCKS | | |
| | | 1987 | 1986 |
| | Raw materials and consumables Finished goods and goods for resale | £ 999,308 626,358 | 699,991 |
| | | 1,625,666 | 1,567,400 |
| 11 | DEBTORS | | |
| | Due within one year: | | |
| | Trade debiors Amounts due from group companies Other debtors Prepayments and accrued income | 2,176,579 1,535,692 3,109 120,362 | 4,813 |
| | | 3,835,742 | · · |
| 12 | CREDITORS | | |
| | Amounts falling due within one year: | | |
| | Bank overdraft Trade creditors Corporation tax payable Amounts due to group companies Amounts due to own subsidiary companies Other taxation and social security Accruals and deferred income Other creditors | 1,895,197 201,751 292,311 29,654 268,301 294,585 318,952 | 18,693 1,242,272 83,286 172,407 29,654 99,314 157,016 191,230 |
| | Amounts falling due after more than one year: | | |
| | Corporation tax payable | 324,538 | 201,751 |

YEAR ENDED 30 JUNE 1987

13 PF "TSIONS FOR LIABILITIES AND CHARGES DE LAZATION

| | 基 |
|-----------------------------------|-----------------|
| ht 30 June 1986 | 102,000 |
| Charge to profit and loss account | 50, 1000 |
| • | |
| At 30 June 1987 | 152,000 |
| | |

Deferred taxation provision and potential liability comprise:

| | 1987 | | 1986 | |
|--|-----------|------------------------|-----------|---------------------|
| | Provision | Potential liability | Provision | Potential liability |
| | £ | £ | £ | £ |
| Accelerated capital allowances Revaluation of land and | 152,000 | 330,530 | 102,000 | 366,000 |
| buildings | | 327,000 | _ | 179,000 |
| Canital gains rolled over | - | 14,000 | | - |
| | | | | |
| | 152,000 | 671,530 | 102,000 | 545,000 |
| | | | | * |

14 CALLED UP SHARE CAPITAL

There has been no change in share capital during the year.

Authorised

| 630,000 ordinary shares of £l each | 630,000 ====== |
|------------------------------------|-------------------|
| Allotted, called up and fully paid | |
| 510,000 ordinary shares of £l each | 510,000 |

| 15 | RESERVES | Capital reserve | Revaluation reserve | General reserve | Profit and loss account |
|----|--|------------------------|------------------------------|----------------------------------|---------------------------|
| | At 30 June 1986 Retained profit Reclassification | £ 124,572 - - | £ 593,830 - 496,413 | £ 1,588,412 - (496,413) | £ 2,029,713 196,132 |
| | At 30 June 1987 | 124,572 | 1,090,243 | 1,091,999 | 2,225,845 |

YEAR ENDED 30 JUNE 1987

| 1ก์ | CAPITAL | COMMITMENTS |
|-----|---------|-------------|
| ŦIJ | | |

| 16 | CAPITAL COMMITMENTS | 1987 | 1986 |
|----|--|-------------------------|------------------------|
| | Contracted but not provided for Authorised by the directors but not yet contracted for | £ 143,000 716,000 | £ 152,000 |
| 17 | LEASING COMMITMENTS Future payment in respect of leasing agreements in operation at the year end: | | |
| | Within one year | 71,338 | 122,705 |
| | Between one and five years | 35,897 107,235 | 116,160 238,865 |

HOLDING COMPANY 18

The company's ultimate holding company is William Sinclair Holdings plc which is incorporated in England.