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P&O Annual Report 2018

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The Peninsular and Oriental Steam Navigation Company (P&O) is a DP World Company.
16 Palace Street, London SW1E 5JQ, England.
Incorporated by Royal Charter with limited liability. Company Number Z73.

Company Information

Board of directors

Sarmad Qureshi

Mohammad Al Hashimy (appointed on 20 November 2017)

Rashid Abdulla Al Qahtani (appointed on 16 April 2018)

Mantraraj Dipak Budhdev (appointed on 2 January 2019)

Sultan Bin Sulayem (resigned 16 May 2018)

Yuvraj Narayan (resigned 16 May 2018)

Ganesh Raj Jayaraman (resigned 16 May 2018)

Anil Watts (resigned 06 November 2017)

Jamal Majid Bin Thaniah (resigned on 31 January 2017)

Secretary

Mohammad Al Hashimy

Registered Office

The Peninsular and Oriental Steam Navigation Company

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Incorporated by Royal Charter with limited liability, company number Z73

Auditors

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Group strategic report for the year ended 31 December 2018

The directors present their strategic report on the Group for the year ended 31 December 2018.

Principal Group activities

The principal activity of The Peninsular and Oriental Steam Navigation Company ("P&O") and of its subsidiaries (referred to as "the Group") in the year was the operation and development of container terminals and related logistical operations worldwide ("Ports"). Our aim is to enhance the supply chain efficiency of our customers by effectively handling container, bulk and general cargo across our network.

Review of operations and results

The results of the Group are set out in detail on pages 14 to 19 and in the accompanying notes. The financial position of the Parent Company is set out in detail on page 72 and in the accompanying notes.

The Group's key financial and other performance indicators during the year were as follows:

	2018	2017	Change
Ports - Container throughput (TEUs'm)	36.2	33.4	8.4%
Profit from continuing operations before taxation (£'m)	345.0	422.6	(18.4%)
Profit for the year from continuing operations (£'m)	243.7	430.7	(43.4%)
EBITDA (Adjusted) (£'m)*	508.4	465.0	9.3%
Return on Capital Employed	11.27%	6.96%	-
Net Assets (£'m)	2,244.3	3,206.5	(30.0%)
Net Debt to equity ratio	43.5%	30.4%	-
Net cash inflow from operating activities (£'m)	289.5	236.5	22.4%
Net cash inflow from investing activities (£'m)	62.9	68.4	8.0%
Net cash (outflow) from financing activities (£'m)	(337.9)	(359.6)	(6.0%)

*Earnings before separately disclosed items, interest, tax, depreciation and amortization ("Adjusted EBITDA").

Gross throughput of 36.2 million twenty-foot equivalent units (TEU's) was 8.4% more than last year mainly due to stronger performances across the Europe and Africa region.

Profit before taxation for the year ended 31 December 2018 was £345.0m, down by 18.4% from the prior year profit before taxation of £422.6m, mainly due to profit on sale of two entities in Americas region in the beginning of the last year. Excluding the impact of any separately disclosed items, profit before taxation was £297.5m up by 12.6% compared to a prior year profit before taxation of £264.2m, mainly due to stronger performance in Europe and Africa segment.

Profit for the year was £243.7m down by 43.4% from the prior year profit of £430.7m, mainly due to profit on sale of two entities in Americas region during last year. Excluding the impact of any separately disclosed items profit for the year was £222.4m, up by 14.8% from the prior year profit of £193.8m, mainly due to stronger performance in Europe and Africa segment.

Adjusted EBITDA for the year was £508.4m increased by 9.3% from the prior year profit of £465.0m, mainly due to stronger performance in Europe and Africa segment.

Return on capital employed is 11.3% for the year ended 31 December 2018 as compared to 7.0% for the year ended 31 December 2017, due to decrease in net assets on account of dividend payment during the year.

Net assets at 31 December 2018 of £2,244.3m were decreased by 30.0% when compared to £3,206.5m at 31 December 2017, the movements are detailed in the consolidated statement of changes in equity.

Net debt to equity increased to 43.5% at 31 December 2018 from 30.4% at 31 December 2017, mainly on account of decrease in equity due to dividend of £1,200.0m paid to Group's parent company during the year.

Net cash inflow from operating activities was £289.5m higher by 22.4% from the prior year, principally due to increased EBITDA and decreased tax payments, which was partly offset by unfavourable movements in working capital.

Cash inflow from investing activities was £62.9m lower by 8.0% from the prior year, mainly due to proceeds from sale of two entities in Americas region received during last year partly offset by increased dividends received from equity accounted investees in Asia pacific segment during the year.

Cash outflow from financing activities was £337.9m lower by 6.0% from the prior year, mainly on account of lower dividend payment to non-controlling interest in Americas region and decrease in payment in relation to loans with group undertakings during the year.

Group strategic report for the year ended 31 December 2018 *(continued)*

On 29 April 2019, the Group has disposed-off its entire shareholding of 49% in PT Terminal Petikemas Surabaya for a consideration of £31.1 million.

On 18 January 2017, the Group has sold its 100% stake in the operating ports of DP World (Canada) Inc and DP World Prince Rupert Inc. for a consideration of £262 million to DPW Investments B.V which is ultimately held by DPW FZE, an intermediate parent company.

Principal risks and uncertainties

During 2018, the Group continued to monitor and review the principal business performance risks that could materially affect the Group's business, financial condition and reputation. While other risks exist outside those listed, we have made a conscious effort to disclose those of greatest importance to our business. The Group's risk management process aims to provide reasonable assurance that we understand, monitor and manage the principal uncertainties. A summary of the Group's principal risks, the nature and management of these risks are further described below.

Macroeconomic instability

Risk Description and Impact: - Container handling generally correlates with GDP growth of the global economy. Market conditions in many of the geographies where we operate can be challenging due to macroeconomic or geopolitical issues, which can potentially impact our volume growth and profitability.

Risk Management: - Our business remains focused on origin and destination cargo which is less susceptible to economic instability. Although our focus on faster-growing emerging markets may result in volume volatility in the short term, we believe that the medium to long-term prospects remain solid. We aim to deliver high levels of service to meet our customers' expectations and continue to proactively manage costs. We have a well-diversified global portfolio of investments across a number of jurisdictions, spreading our concentration risk due to an even geographical spread of our business activity. Increasingly, we are investing in port related assets that further diversify our risks.

Industry Capacity and Competition

Risk Description and Impact: - The utilisation of our operations is influenced by any available capacity to handle container volumes. In some jurisdictions port authorities tender many projects simultaneously and create capacity beyond medium-term demand, which will lead to overcapacity in that market. An increase in capacity can lead to intensified competition between port operators, resulting in weak pricing power, loss of revenue and low return on investment.

Additionally, the Group's business operations may be subject to increasing competition as a result of existing or new market entrants through the introduction of new capacity, consolidation between port operators and vertical integration of international shipping lines. This could adversely affect the Group's financial condition and lead to downward pressure on tariffs.

Risk Management: - Barriers to entry are typically high in the container terminal industry due to the capital-intensive nature of the business. Where possible, we also invest in free zone/logistics parks to support businesses and attract more companies wanting to explore the markets where we operate ports and terminals. We bring on capacity in line with demand, with a view to avoiding overcapacity.

The Group's investment in deep-sea capacity allows us to handle ultra-large vessels and offers a competitive advantage.

We focus on high levels of customer service and develop sustainable, high-value and trusted customer relationships throughout our portfolio. We operate customer engagement projects to improve and extend supply chain relationships. Senior executive sponsors are in constant dialogue with our customers and we maintain a watching brief on all markets. We are also taking steps to initiate immediate contacts with cargo owners across its portfolio in order to orchestrate marketing efforts and attract cargo to its facilities. We remain focused on origin and destination cargo, which is less affected by competition than transshipment cargo.

Group strategic report for the year ended 31 December 2018 *(continued)*

Major Projects – Development and planning

Risk Description and Impact: - Major projects contribute significantly to reshaping our portfolio and delivering on our strategy. We are involved in number of high-value, long-term projects that can take months or years to complete. Due to their nature these projects are exposed to geo-political events, forces of nature, unforeseen site conditions, technology development, equipment deliveries, and other external factors which can result in delays or cost overruns. Failure to deliver these major projects can expose the Group to the risk of reduced profitability and potential losses.

Risk Management: - Our pre-qualification criteria and process continues to be enhanced, with comprehensive information being collected and managed to make sure our contractor's list is solid and companies are categorised according to their actual skills and recent performance on other contracts. Relationships with top-tier vendors are constantly developed and managed, securing top management commitment from contractors to our projects. Procurement processes in place ensure contracts are rigorously negotiated to mitigate any identified project risks. Project risks are constantly assessed, mitigated, managed and reported by the Project Management Department ("PMD") during the project planning and execution stage. This is supported by the deployment of online project management and reporting tools.

Several levels of approval are in place for the large-scale contracts up to the level of our Board. In addition to the involvement of highly skilled project management individuals on each project, more attention is being placed on the planning stage of projects, to avoid and address eventual project liabilities, following PMD procedures and best practices in project management standards.

Strategic equipment procurement and implementation controls are in place throughout the duration of projects and clear lines of responsibility are assigned to the project implementation team and the procurement performance team. Where multilateral or bank finance is a source of funding, the projects are required to meet internationally established project financing requirements. Where appropriate, financing packages are structured and covenants set to ensure sufficient headroom to accommodate non-material delays.

Geopolitical

Risk Description and Impact: - The Group seeks new opportunities and operates across a large number of jurisdictions, resulting in exposure to a broad spectrum of economies, political and social frameworks. Political instability, changes to the regulatory environment or taxation, international sanctions, expropriation of property, civil strife and acts of war can disrupt the Group's operations, increase costs or negatively impact existing operations, service, revenues and volumes.

Risk Management: - We have a well-diversified global portfolio of investments across a number of geographical jurisdictions that spread our risk. We also actively maintain a mix between investing in emerging markets and developed markets to balance our risk return profile. Our focus on the more resilient origin and destination cargo also lowers the risk of volatility. Our experienced business development team undertakes initial due diligence and we analyse current and emerging issues and maintain business continuity plans to respond to threats and safeguard our operations and assets.

Authoritative and timely intervention is made at both national and international levels in response to legislative, fiscal and regulatory proposals that we feel are disproportionate and not in our interests. Ongoing security assessments and continuous monitoring of geopolitical developments along with engagement with local authorities and joint venture partners, ensures that we are well-positioned to respond to changes in political environments.

UK's referendum vote to leave the EU

Risk Description and Impact: - Despite the Article 50 notice being served, there remains insufficient information about the likely terms of the post Brexit arrangements between the UK and EU. Trade between our UK deep sea ports and Europe is limited so the Group does not anticipate any major direct effect of Brexit, however, if the Brexit process caused significant revisions to macroeconomic performance and GDP of our major European markets including the UK, thus affecting the economic climate in which we operate, this could in turn impact the performance of the operating companies in those markets.

Risk Management: - Although the Group has operations in UK, a large majority of our customers are in other countries, accounting for most of our revenue and cash flow. Each of our national operating companies is a standalone business, incorporated and licensed in the jurisdiction in which it operates, and able to adapt to a wide range of local developments. Further we are currently exploring opportunities that Brexit may provide in terms of free trade zones in UK. The Group is of the view that the uncertainties around the Brexit will not have a significant impact.

Group strategic report for the year ended 31 December 2018 *(continued)*

IT Systems, infrastructure Failure and Cyber Threat

Risk Description and Impact: - Our business and operations are increasingly dependent on information technology to drive the efficiencies of their operations, ensure integrity of information and business workflows, and integration to stakeholders including customers and regulatory authorities, ensuring that port operations and its machinery operate continuously. As a Group, the use of IT applications is core to our competitive advantage.

As we continue to embed greater digitisation into the P&OSNCo strategy, we continue to realise significant advantages with regard to customer experience, revenue, and cost. This will enable Group to achieve growth targets in an evolving landscape.

However, this, coupled with the increased use of social media and the evolving sophistication of cyber threats, leads to corporates becoming targets for malicious and unauthorised attempts to access their IT systems for information and intelligence. Our Group could be compromised by an incident that breaches our IT security. This could result in liabilities including claims, loss of revenue, litigation and harm to the Group's reputation.

Risk Management: - We have developed IT strategies that are aligned with business objectives. Our Global IT framework is based on COBIT5, ISO 27001, TOGAF, PMI and ITIL. We regularly review, update and evaluate all software, applications, systems, infrastructure and security. This includes regular vulnerability assessment and penetration testing. All software and systems are upgraded or patched regularly to ensure that we have minimised our vulnerabilities. Each of our business units has an IT disaster recovery plan. Our security policies and infrastructure tools are updated or replaced regularly to keep pace with changing and growing threats.

We have online training and awareness courses for our employees to ensure they remain aware regarding the proper use of our computer systems and cyber security. Our security infrastructure is updated regularly and employs multiple layers of defence. Connectivity to our partners' systems is controlled, monitored and logged.

Safety Risks

Risk Description and Impact: - The industry in which we operate sees a great interaction between people and heavy equipment/loads, which exposes us to a range of health and safety hazards. The potential impacts could include harm to our people, regulatory action, legal liability, increased costs and damage to our reputation. This risk is increasing as we diversify our business. Our ultimate goal is zero harm to our employees, third parties and communities near our operations.

Risk Management: - Our Board of Directors is fully committed to creating a safety culture throughout the Group. We regularly monitor the implementation of our safety strategy at our terminals, which includes employee training, regular audits and management objectives in relation to the safety of our people. We continue to record and report on all safety impacts at business units to the Board and senior management. This includes collecting, analysing, reporting and monitoring data on a monthly basis in order to measure the safety performance of our business units.

We investigate all incidents and have a working group in place to highlight trends, reduce risk factors and identify and implement measures aimed at eliminating future incidents. Terminal management is responsible for local terminal safety risks and is supported by safety guides, operational manuals and procedures and oversight from our local, regional and Global Safety teams, which coordinate consistent approaches to safety risks. A Vendor Code of Conduct has been established to ensure that contractors' selection criteria are aligned with our safety policies prior to commencing work on our terminals.

Legal and Regulatory

Risk Description and Impact: - Our Group is subject to detailed local, regional and global laws and regulations across different jurisdictions. These laws and regulations are becoming more complex and increasingly stringent and are subject to various legal and regulatory obligations. We are expanding geographically and therefore we are exposed to increasing numbers of laws and regulations when operating our businesses.

New legislation and other evolving practices could impact our operations and increase the cost of compliance. For example, the UK Bribery Act applies to all our operations worldwide. We need to constantly monitor compliance within our existing operations and business development opportunities. Another example is competition law and merger control rules, which are applicable in almost all jurisdictions. We must ensure that we operate in compliance with these rules. This is even more critical in our industry which has few players, few competitors and few customers. Regulators across the world exchange data and scrutinise companies on a global level.

Failure to comply with legislation could lead to substantial financial penalties, disruption to business, personal and corporate liability and loss of reputation.

Group strategic report for the year ended 31 December 2018

(continued)

Risk Management: - The Group monitors changes to regulations across its portfolio to ensure that the effect of any changes is minimised and that compliance is continually managed. Comprehensive policies, procedures and trainings are in place to promote legal and regulatory compliance. Ongoing dialogue with our external lawyers to maintain knowledge of relevant legal developments in the markets where we operate. Ongoing dialogue with our regions to proactively be aware of changes in the way business / operations are conducted and be in a position to advise accordingly.

Compliance

Risk Description and Impact: - The Group demonstrates high standards of business integrity and ensures compliance with a wide range of internal, local and international laws e.g. anti-corruption and bribery laws/ Modern Slavery Act. As our business spreads geographically, we are increasingly operating in countries identified as having a higher risk of exposure to these laws. We also have to ensure compliance with trade sanctions, and import and export controls. Failure by our employees or agents to comply with these regulations could result in substantial penalties, criminal prosecution and significant damage to our reputation. This could in turn impact our future revenue and cash flow. Allegations of corruption or bribery or violation of sanctions regulations could also lead to reputation and brand damage with investors, regulators and customers.

Risk Management: - The Group has a Code of Ethics, Anti-Bribery policy, Modern Slavery policy in place, which is followed from parent company, with a zero-tolerance approach to bribery and fraud and has developed both online training and fraud risk awareness workshops across the Group to raise awareness and promote compliance. We have an anti-fraud framework in place for preventing, detecting and responding to frauds to meet the stringent requirements of the UK Bribery Act. This is particularly focused on higher risk regions to ensure the Group's policies are understood and enforced. We have an externally administered whistleblowing hotline for reporting any concerns. These are investigated and reported to the Audit Committee on a quarterly basis. We provide new starters and existing employees with training on anti-bribery and corruption as part of the induction process. We have a Vendor Code of Conduct to ensure vendors comply with these laws and a gift and hospitality policy for all employees.

Leadership and Talent

Risk Description and Impact: - Leadership and talent risk is inherent to all businesses and failure to effectively attract, develop and retain talent in key areas could impact our ability to achieve growth ambitions and operate effectively. DP World's People strategy strive to mitigate these risks by creating environment where people can thrive and grow as a part of a dynamic business.

Risk Management: - Retention strategies are in place for identified scarce skills. We promote a safe working environment for our employees and operate a global health and wellbeing programme. We continuously monitor and benchmark our remuneration packages in order to attract and retain employees of a suitable caliber and skill set. The DP World Institute develops and delivers training programmes across all levels, focused on improving operational and managerial competencies.

We partner with some of the most reputable learning institutions, such as London Business School and Harvard University, for the development of our leaders. We have entered into agreements with the leading global recruitment and executive search firms to support us as and when needed and are currently enhancing our social media sourcing channels.

Effective performance management remains a high priority and is regularly monitored across the Group. We have in place a succession planning strategy for critical roles in the business, which forms part of our talent management process.

Labour Unrest

Risk Description and Impact: - Labour strikes and unrest or other industrial relations disputes pose a risk to our operational and financial results. Unions are now communicating transnationally and coordinating actions against multinational companies. Dealing with issues in isolation is therefore becoming more challenging. Some of our Group's employees are represented by labour unions under collective labour agreements. The Group may not be able to renegotiate agreements satisfactorily when they expire and may face industrial action. In addition, labour agreements may not be able to prevent a strike or work stoppage and labour disputes may arise even in circumstances where the Group's employees are not represented by labour unions.

Risk Management: We have an engagement strategy with unions and employees in those areas most affected by employee disputes. This includes multi-year agreements and clearly assigned responsibilities for maintaining close relationships with unions locally, nationally and internationally. We are proactive and timely in our responses to the needs of the unions. A senior management representative holds a Chairperson role on the European Works Council, which provides a forum to interact directly with union representatives on a timely and continuous basis. We continue to monitor operational downtime arising from local disputes. We conduct employee engagement surveys with a formal process for following up on employee concerns. We continue to develop a response capability to address and offset the impact of work stoppages as a result of labour disputes within the local regulatory and legal framework under which we operate.

Group strategic report for the year ended 31 December 2018 *(continued)*

Environmental

Risk Description and Impact: - There is a growing portfolio of legislation and government regulations aimed at tackling climate change, which could have consequences for our operations at national or regional level. New legislation and other evolving practices could impact our operations and increase the cost of compliance. A breach in any of these regulations can result in the Group facing regulatory action and legal liability, including considerable financial penalties, disruption to business, personal and corporate liability and damage to our reputation.

Similarly, any spillage or release of a harmful substance can have devastating consequences on the environment and numerous implications for our business. Major incidents related to oil or chemical releases can result in the Group being held liable for financial compensation, and/or clean-up costs and potentially result in our reputation being permanently damaged.

Risk Management: - We have a dedicated team responsible for continually reviewing regulatory risks, which actively engages with policymakers and governments to assist in managing and mitigating any risks associated with regulatory changes. Operational terminals, executives, managers and technical leaders play an important role in developing strategies and actions to combat the adverse potential effects of climate change through planning, modification of infrastructure and retrofitting, etc.

We continue to monitor and report our carbon emissions to the Board and senior management and globally to stakeholders.

We review the cargo and chemicals that we handle prior to their arrival in our operations and take appropriate action and care when handling dangerous materials to prevent incidents before they happen. We have developed targeted controls, guidance and training to prepare our terminals for response to any releases, large or small, should an incident occur. We investigate all environmental incidents and have a working group in place to highlight trends, reduce risk factors and identify and implement measures aimed at eliminating future incidents.

Corporate responsibility, safety and the environment

There are Group policies for health, safety, welfare, environment and social responsibility which are communicated to all staff. Each operating company is required to produce its own policies and management systems to reflect Group policies and best industry practice in its sector of business. The Company also encourages the adoption of similar policies by its significant joint ventures and associates.

Financial risk management

The Group has exposure to the following risks from its use of financial instruments:

- Liquidity risk
- Market risk
- Credit risk

This section presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk. Further quantitative disclosures are included throughout the consolidated financial statements.

The Board of Directors, in conjunction with the Board of Directors of DP World PLC, the ultimate controlling company of the Group, have overall responsibility for the establishment and oversight of the Group's risk management framework.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

Group strategic report for the year ended 31 December 2018
(continued)

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates, will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Group buys and sells derivatives and also incurs financial liabilities in order to manage market risks. All such transactions are carried out within the guidelines set by the Board of Directors in the Group Treasury policy. Generally, the Group seeks to apply hedge accounting in order to manage the volatility in the consolidated income statement.

Currency risk

The Group has extensive overseas and international business operations and operates in a number of foreign currencies which gives rise to transactional and translational foreign exchange risk. The foreign currencies to which the Group is most exposed are the US Dollar, the Indian Rupee, the Canadian Dollar and the Euro. In general, the Group's profits and stockholders' funds benefit if these currencies are strong against Sterling.

The proportion of the Group's net operating assets denominated in foreign currencies is approximately 88.5% (2017: 71.6%) with the result that the Group's consolidated statement of financial position and, in particular owner's equity, can be affected by currency movements when it is retranslated at each year end rate. The Group partially mitigates the effect of such movements by borrowing in the same currencies as those in which the assets are denominated and using cross currency swaps. The impact of currency movements on operating profit is partially mitigated by interest costs being incurred in foreign currencies.

Exchange movements arising on foreign currency investments are taken directly to equity.

A portion of the Group's activities generate part of their revenue and incur some costs outside their main functional currency. Due to the diverse number of locations in which the Group operates there is some natural hedging that occurs within the Group. When it is considered that currency volatility could have a material impact on the results of an operation, hedging using forward foreign currency contracts is undertaken to reduce the short-term effect of currency movements.

When the Group's businesses enter into capital expenditure or lease commitments in currencies other than their main functional currency, these commitments are hedged, in most instances, using forward contracts and currency swaps in order to fix the cost when converted to the functional currency. The Group classifies its forward exchange contracts hedging forecast transactions as cash flow hedges and states them at fair value.

As well as the direct effect on cash flows, exchange rates also affect the Group's businesses because of their overall economic influence. In particular, exchange rates affect international trade flows which impact on the activities of the Group.

Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long-term debt obligations with a fixed/floating interest rate and bank deposits.

Approximately £240.2 million (2017: £259.8 million) of the Group's interest bearing loans and borrowings carry interest at floating rates. The Group's policy is to manage its interest cost by entering into interest rate swap agreements in which the Group agrees to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed-upon notional principal amount. These swaps are designated to hedge underlying debt obligations.

At 31 December 2018, after taking into account the effect of interest rate swaps, approximately 81.05% (2017: 79.3%) of the Group's borrowings are at a fixed rate of interest.

Credit risk

Credit risk is the risk of financial loss to the Group if a customer fails to meet its contractual obligations, which arises principally from the Group's receivables from customers and investment securities.

Group strategic report for the year ended 31 December 2018
(continued)

Trade and other receivables

The Group trades mainly with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures and are required to submit financial guarantees based on their creditworthiness. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

The Group applies IFRS 9 simplified approach to measure expected credit losses (ECLs) which uses a life time expected loss allowance for all trade receivables and contract assets. The Group uses an allowance matrix to measure the ECLs of trade receivables which comprise a very large number of small balances. These historical loss rates are calculated using a 'roll rate' method based on the probability of a receivable progressing through successive stages of delinquency to write-off. Thus, expected credit loss rates are based on the payment profile of sales over a period of 36 months before 31 December 2018 and the corresponding historical credit losses experienced within this period. These historical rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of customers to settle the receivables. The Group identified gross domestic product (GDP), global supply/ demand index of container market, global freight rate index of container market, oil prices in international markets and consumer price index (CPI) to be the most relevant factors for performing macro level adjustments in expected credit loss financial model.

Other financial assets

Credit risk arising from other financial assets of the Group comprises cash and cash equivalents and certain derivative instruments. The Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

The Group limits its credit risks with regard to bank deposits by dealing only with reputable banks with a minimum credit rating of A-.

Financial guarantees

The Group's policy is to consider the provision of a financial guarantee to wholly-owned subsidiaries where there is a commercial rationale to do so. Guarantees may also be provided to joint ventures and associates in very limited circumstances and always only for the Group's share of the obligation. The provision of guarantees always requires the approval of management.

Capital management

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board of Directors monitors the return on capital employed (ROCE), which the Group defines as earnings before interest and tax and before separately disclosed items (SDI), as a percentage of total assets less current liabilities.

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value. The Board seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position.

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

By order of the Board



Mohammad Al Hashimy

Secretary
24 June 2019
Company Number Z73

Report of the directors

The directors present their report and accounts for the year ended 31 December 2018.

Directors

The directors of the Company who held office during the year and to the date of this report were as follows:

Sarmad Qureshi
Mohammad Al Hashimy (appointed on 20 Nov 2017)
R.A. Al Qahtani (appointed on 16 April 2018)
Mantraraj Dipak Budhdev (appointed on 2 January 2019)
Ganesh Raj Jayaraman (resigned 16 April 2018)
Sultan Bin Sulayem (resigned 16 May 2018)
Yuvraj Narayan (resigned 16 May 2018)
Anil Watts (resigned 06 November 2017)
Jama! Majid Bin Thanih (resigned 31 January 2017)

Dividends

The Company paid an interim dividend of £1,200m during 2018 (2017: Nil).

Employees

The Company is committed to keeping employees throughout the Group informed of performance, development and progress through its established system of briefings by management, and widely distributed news and information bulletins.

There is a European Works Council, known as the European Council, the purpose of which is to inform and consult with employee representatives on transnational issues. Members are elected in the UK and Ireland and either elected or appointed, in accordance with national laws, in other countries. The Council meets twice a year.

The Company's aim is to meet the objectives of the code of good practice on the employment of disabled people. Full and fair consideration is given to disabled applicants for employment and training, and career development is encouraged on the basis of aptitude and abilities. It remains Company policy to retain employees who become disabled whilst in its service and to provide specialised training where appropriate.

Employees are able to share in the Group's results through performance related bonus schemes which are widely applied in the Group.

Going concern

The Group's business activities, together with factors likely to affect its future development, performance and position are set out in the Strategic Report. In addition, note 6 to the consolidated financial statement sets out the Group's objectives, policies and processes for managing the Group's financial risk, including capital management, and note 29 provides details of the Group's exposure to credit risk, liquidity risk and interest rate risk arising from financial instruments.

The Group has within current receivables an amount of £1,072.3m (2017: £2,049.9m) due from its intermediate parent companies and fellow subsidiaries and believe these to be recoverable.

The board of directors remain satisfied with the Group's funding and liquidity position. At 31 December 2018, the Group had net debt of £976.4m (2017: £975.5m) and had no committed borrowing facilities (2017: £15.4m). The Group generated net cash of £289.5m (2017: £236.5m) from operating activities and its interest cover for the year is 7.4 times (2017: 6.6 times) (calculated using adjusted EBITDA to net interest expense before separately disclosed items).

Based on the above and having made enquiries, the Directors consider that the Company and the Group have adequate resources to continue in operational existence for the foreseeable future and therefore they consider it appropriate to adopt the going concern basis in preparing the accounts.

Directors Indemnity Insurance

All directors are entitled to indemnification from the Company to the extent permitted by law against claims and legal expenses incurred in the course of their duties.

Such qualifying third-party indemnity insurance is provided and remains in force as at the date of approving the directors' report.

Report of the directors (continued)

Disclosure of information to the auditor

The directors who held office at the date of approval of this Directors' Report confirm that, so far as they are aware, there is no relevant audit information of which the Company's auditor is unaware and each Director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditor's are aware of that information.

Auditor

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

By order of the Board



Mohammad Al Hashlmy

Secretary
24 June 2019
Company Number Z73
16 Palace Street
London
SW1E 5JQ

Statement of Directors' responsibilities in respect of the Annual Report, Strategic Report, the Directors' Report and the financial statements

The directors are responsible for preparing the Annual Report, Strategic Report, the Directors' Report and the group and parent company financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare group and parent company financial statements for each financial year. Under that law they have elected to prepare the group financial statements in accordance with International Financial Reporting Standards as adopted by the European Union (IFRSs as adopted by the EU) and applicable law and have elected to prepare the parent company financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 101 *Reduced Disclosure Framework*.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss for that period. In preparing each of the group and parent company financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable, relevant, reliable and prudent;
- for the group financial statements, state whether they have been prepared in accordance with IFRSs as adopted by the EU;
- for the parent company financial statements, state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE PENINSULAR AND ORIENTAL STEAM NAVIGATION COMPANY

Opinion

We have audited the financial statements of The Peninsular and Oriental Steam Navigation Company ("the company") for the year ended 31 December 2018 which comprise the Group and Parent Company Balance Sheet, the Group Statement of Income, the Group Statement of Comprehensive Income, the Group Statement of Cash Flows, the Group and Parent Company Statement of Changes in Equity and related notes, including the accounting policies in Notes 3 and 4.

In our opinion:

- the financial statements give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2018 and of the group's profit for the year then ended;
- the group financial statements have been properly prepared in accordance with International Financial Reporting Standards as adopted by the European Union;
- the parent company financial statements have been properly prepared in accordance with UK accounting standards, including FRS 101 *Reduced Disclosure Framework*; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the group in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

The impact of uncertainties due to the UK exiting the European Union on our audit

Uncertainties related to the effects of Brexit are relevant to understanding our audit of the financial statements. All audits assess and challenge the reasonableness of estimates made by the directors, such as recoverability of goodwill and related disclosures and the appropriateness of the going concern basis of preparation of the financial statements. All of these depend on assessments of the future economic environment and the group's future prospects and performance.

Brexit is one of the most significant economic events for the UK, and at the date of this report its effects are subject to unprecedented levels of uncertainty of outcomes, with the full range of possible effects unknown. We applied a standardised firm-wide approach in response to that uncertainty when assessing the group's future prospects and performance. However, no audit should be expected to predict the unknowable factors or all possible future implications for a company and this is particularly the case in relation to Brexit.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the group or the company or to cease their operations, and as they have concluded that the group and the company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over their ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least a year from the date of approval of the financial statements. In our evaluation of the directors' conclusions, we considered the inherent risks to the group's business model, including the impact of Brexit, and analysed how those risks might affect the group and company's financial resources or ability to continue operations over the going concern period. We have nothing to report in these respects.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the group or the company will continue in operation.

Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

P&O Annual Report

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Directors' responsibilities

As explained more fully in their statement set out on page 11, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at

www.frc.org.uk/auditorsresponsibilities

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Tom Eve (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

15 Canada Square
Canary Wharf
London E14 5GL
24 June 2019

Consolidated income statement
For the year ended 31 December 2018

£ million							
Year ended 31 December 2018				Year ended 31 December 2017			
	Note	Before separately disclosed items	Separately disclosed items (refer note 9)	Total	Before separately disclosed items	Separately disclosed items (refer note 9)	Total
Group revenue	7	965.1	77.0	1,042.1	978.6	10.9	989.5
Cost of sales		(562.3)	-	(562.3)	(593.6)	(10.9)	(604.5)
Gross profit		402.8	77.0	479.8	385.0	-	385.0
Other operating income		22.8	-	22.8	16.1	0.4	16.5
Administrative costs		(172.3)	(23.5)	(195.8)	(168.9)	3.5	(165.4)
Earnings from equity accounted investees	7,9	122.9	(2.9)	120.0	102.9	12.4	115.3
Group operating profit		376.2	50.6	426.8	335.1	16.3	351.4
(Loss)/ Gain on sale and termination of businesses	9	-	(2.7)	(2.7)	-	141.7	141.7
Profit before finance expense		376.2	47.9	424.1	335.1	158.0	493.1
Finance income	10	34.0	(0.4)	33.6	30.8	0.4	31.2
Finance expense	10	(112.7)	-	(112.7)	(101.7)	-	(101.7)
Net finance expense		(78.7)	(0.4)	(79.1)	(70.9)	0.4	(70.5)
Profit before taxation		297.5	47.5	345.0	264.2	158.4	422.6
Income tax expense	11	(75.1)	(26.2)	(101.3)	(70.4)	78.5	8.1
Profit for the year	7	222.4	21.3	243.7	193.8	236.9	430.7
Attributable to:							
Owners of the company				225.0			396.6
Non-controlling interests				18.7			34.1

The accompanying notes form an integral part of financial statement.

Consolidated statement of comprehensive income
For the year ended 31 December 2018

		£ million	
	Note	2018	2017
Profit for the year		243.7	430.7
Other comprehensive income			
Items that are or may be reclassified subsequently to consolidated income statement:			
Effective portion of changes in fair value of cash flow hedges		8.6	29.0
Foreign currency translation differences for foreign operations		(13.6)	(16.0)
Recycled exchange on disposals		-	(27.1)
Share of other comprehensive income of equity accounted investees		(8.4)	5.9
Deferred tax on other comprehensive income		(2.9)	(2.8)
Items that will never be reclassified to consolidated income statement:			
Re-measurements of post-employment benefit obligations	24	23.0	(1.3)
Deferred tax on actuarial gains		(1.4)	(0.4)
Total other comprehensive income/ (loss) for the year		5.3	(12.7)
Total comprehensive income for the year		249.0	418.0
Attributable to:			
Owners of the company		230.9	384.7
Non-controlling interests		18.1	33.3

The accompanying notes form an integral part of financial statement.

Consolidated statement of financial position
as at 31 December 2018

		£ million	
	Note	2018	2017
Non-current assets			
Intangible assets	12	374.8	417.7
Property, plant and equipment	13	1,826.6	1,851.2
Investment properties		5.6	-
Investments in equity accounted investees	14	536.2	542.2
Other investments	17	24.3	35.9
Trade and other receivables	16	52.2	74.5
Loans to group undertakings	16	7.5	5.5
		2,827.2	2,927.0
Current assets			
Inventories		17.9	18.1
Trade and other receivables	16	188.5	187.9
Tax recoverable		1.9	23.6
Loans to group undertakings	16	1,072.3	2,049.9
Cash and cash equivalents	18	291.0	279.7
		1,571.6	2,559.2
Total assets		4,398.8	5,486.2
Non-current liabilities			
Interest bearing loans and borrowings	19	1,226.7	1,045.0
Trade and other payables	20	87.4	99.7
Loan from group undertakings	20	64.6	57.8
Deferred tax liabilities	15	274.7	268.6
Employee benefits	24	121.7	137.4
Provisions		0.5	0.7
		1,775.6	1,609.2
Current liabilities			
Interest bearing loans and borrowings	19	40.7	210.2
Trade and other payables	20	225.2	323.2
Income tax liabilities		36.9	29.6
Loan from group undertakings	20	60.2	91.6
Employee benefits	24	5.5	5.4
Provisions		10.4	10.5
		378.9	670.5
Total liabilities		2,154.5	2,279.7

The accompanying notes form an integral part of financial statement.

P&O Annual Report

Consolidated statement of financial position (continued)
as at 31 December 2018

		£ million	
	Note	2018	2017
Net assets		2,244.3	3,206.5
Equity			
Issued capital	22	843.2	843.2
Share premium	22	815.4	815.4
Other reserves	22	379.6	395.4
Retained earnings		157.8	1111.1
		2,196.0	3,165.1
Non-controlling interests	21	48.3	41.4
Total equity		2,244.3	3,206.5
Total equity and liabilities		4,398.8	5,486.2

The accounts were approved by the board of directors and signed on its behalf on 24 June 2019 by:



Mohammad Al Hashimy
Director



R.A. Al Qahtani
Director

The Peninsular and Oriental Steam Navigation Company – Company Number Z73

The accompanying notes form an integral part of financial statement.

Consolidated statement of changes in equity
For the year ended 31 December 2018

	Share capital	Share premium	Translation reserve	Hedging reserve	Other reserve	Retained earnings	Total	Non-controlling interest	Total equity
	£ million								
Balance as at 1 January 2017	843.2	815.4	315.8	(80.6)	170.5	642.6	2,706.9	43.3	2,750.2
Total comprehensive income for the year									
Profit for the year	-	-	-	-	-	396.6	396.6	34.1	430.7
Total other comprehensive income, net of income tax			(41.1)	30.8	-	(1.6)	(11.9)	(0.8)	(12.7)
Total comprehensive income	-	-	(41.1)	30.8	-	395.0	384.7	33.3	418.0
Transactions with owners recorded directly in equity									
- Pension obligation borne by Ultimate Parent Company	-	-	-	-	-	-	-	-	-
Transactions with non-controlling interests									
- Purchase of non-controlling interests	-	-	-	-	-	-	-	2.9	2.9
- Dividends	-	-	-	-	-	-	-	(38.1)	(38.1)
Total Transactions with non-controlling interests	-	-	-	-	-	-	-	(35.2)	(35.2)
At 31 December 2017	843.2	815.4	274.7	(49.8)	170.5	1,111.1	3,165.1	41.4	3,206.5
At 1 January 2018	843.2	815.4	274.7	(49.8)	170.5	1,111.1	3,165.1	41.4	3,206.5
Total comprehensive income for the year									
Profit for the year	-	-	-	-	-	225.0	225.0	18.7	243.7
Total other comprehensive income, net of income tax	-	-	(24.1)	8.3	-	21.7	5.9	(0.6)	5.3
Total comprehensive income	-	-	(24.1)	8.3	-	246.7	230.9	18.1	249.0
Transactions with owners recorded directly in equity									
- Dividends	-	-	-	-	-	(1,200.0)	(1,200.0)	-	(1,200.0)
Transactions with non-controlling interests									
- Purchase of non-controlling interests	-	-	-	-	-	-	-	1.0	1.0
- Dividends	-	-	-	-	-	-	-	(12.2)	(12.2)
Total Transactions with non-controlling interests	-	-	-	-	-	-	-	(11.2)	(11.2)
At 31 December 2018	843.2	815.4	250.6	(41.5)	170.5	157.8	2,196.0	48.3	2,244.3

The accompanying notes form an integral part of financial statement.

Consolidated statement of cash flows

For the year ended 31 December 2018

	Note	2018	2017
Operating activities			
Profit after taxation		243.7	430.7
Adjustments for:			
Share of profits of equity accounted investees	14	(120.0)	(115.3)
Loss on sale of intangibles and property, plant and equipment		(0.2)	(0.9)
Loss/ (gain) on sale and termination of business	9	2.7	(141.6)
Net finance expense	10	79.1	70.5
Taxation expense	11	101.3	(8.1)
Depreciation and amortisation charges		132.2	129.9
Gross cash flows from operations		438.8	365.2
Movement in working capital:			
Change in inventories		(0.2)	(0.1)
Change in trade and other receivables		34.3	(15.2)
Change in trade and other payables		(123.3)	24.9
Change in provisions		44.2	(2.7)
Income taxes paid		(104.2)	(135.6)
Net cash generated from operating activities		289.6	236.5
Investing activities			
Capital expenditure		(98.9)	(152.6)
Investment in equity accounted investees		(1.7)	(46.4)
Additions to other investments		-	(11.6)
Proceeds from disposals of fixed assets		18.4	7.8
Dividends received from joint ventures and associates	14	131.0	37.0
Interest received		14.1	14.3
Proceeds from disposal of a subsidiary		-	261.8
Cash derecognised on disposal of subsidiaries		-	(24.4)
Acquisition of subsidiary, net of cash acquired	28	-	(17.5)
Net cash generated from investing activities		62.9	68.4
Financing activities			
Drawdown from long-term financing		74.1	63.7
Repayments of long-term financing		(82.1)	(56.7)
Net increase in loan with group undertakings		(241.5)	(257.0)
Interest paid		(77.3)	(74.4)
Amounts contributed by non-controlling interests		1.0	2.9
Dividends paid to non-controlling interest		(12.2)	(38.1)
Net cash used in financing activities		(338.0)	(359.6)
Increase/ (decrease) in cash and cash equivalents		14.5	(54.7)
Cash and cash equivalents at beginning of year	18	279.7	342.0
Currency translation differences relating to cash and cash equivalents		(3.2)	(7.6)
Cash and cash equivalents at end of year		291.0	279.7

The accompanying notes form an integral part of financial statement.

Notes to the consolidated financial statements

(forming part of the financial statements)

1 Reporting entity

The Peninsular and Oriental Steam Navigation Company (the "Company") is a company incorporated and domiciled in the United Kingdom. The consolidated financial statements of the Company for the year ended 31 December 2018 comprise the Company and its subsidiaries (together referred to as the "Group" and individually referred to as "Group entities") and the Group's interests in associates and jointly controlled entities. The parent company financial statements present information about the company as a separate entity and not as a Group.

2 Basis of preparation

(a) Statement of compliance

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as adopted by the EU ("IFRS"). The Company has elected to prepare its parent company financial statements in accordance with FRS 101; these are presented on pages 72 to 100.

The consolidated financial statements were approved by the board of directors on 24 June 2019.

(b) Basis of measurement

The consolidated financial statements have been prepared on the historical cost basis except for derivative financial instruments which are measured at fair value.

The methods used to measure fair values are discussed further in note 5.

(c) Funding and liquidity

The Group's business activities, together with factors likely to affect its future development, performance and position are set out in the Strategic Report. In addition, note 6 to the consolidated financial statement sets out the Group's objectives, policies and processes for managing the Group's financial risk, including capital management, and note 29 provides details of the Group's exposure to credit risk, liquidity risk and interest rate risk arising from financial instruments.

The Group has within current receivables an amount of £1,072.3 million (2017: £2,049.9 million) due from its intermediate parent companies and fellow subsidiaries and believe these to be recoverable. On this basis, the Directors believe that the Group has the ability to continue trading and to meet future commitments.

The Board of Directors remain satisfied with the Group's funding and liquidity position. At 31 December 2018, the Group had net debt of £976.4 million (2017: £975.5 million) and NIL (2017: £15.4 million) of undrawn committed borrowing facilities. The Group's credit facility covenants are currently well within the covenant limits. The Group generated net cash of £289.5 million (2017: £236.5 million) from operating activities and its interest cover for the year is 7.4 times (2017: 6.6 times) (calculated using adjusted EBITDA to net interest expense before separately disclosed items).

Based on the above and having made enquiries, the Directors consider that the Company and the Group have adequate resources to continue in operational existence for the foreseeable future and therefore they consider it appropriate to adopt the going concern basis in preparing the accounts.

(d) Functional and presentation currency

The functional currency of the Company is Pound sterling. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

These consolidated financial statements are presented in Pound sterling ("£"), which in the opinion of management is the most appropriate presentation currency of the company in view of the global presence of the Group. All financial information presented in £ are rounded to the nearest 0.1 million.

Notes to the consolidated financial statements (continued)

2 Basis of preparation (continued)

(e) Use of estimates and judgements

The preparation of consolidated financial statements in conformity with IFRS as adopted by the EU requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

The significant estimates and judgements are listed below:

- i. Estimate of expected future cash flows and discount rates for calculating present value of such cash flows used to compute value-in-use of cash-generating units.
- ii. Estimate of fair value of derivatives for which an active market is not available, is computed using various generally accepted valuation techniques. Such techniques require inputs from observable markets and judgements on market risk and credit risk.
- iii. Judgement is required on recognition of an identifiable intangible asset separate from goodwill in case of business combination at its estimated fair value. This is based on information available and management's expectations on the date of acquisition.
- iv. Judgements required in respect of discount rates, future salary increments, mortality rates and inflation rate used for computation of defined benefit liability.
- v. Judgement is required in determining the worldwide provision for income taxes.
- vi. Judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.
- vii. Judgement is required for measurement of expected credit losses for financial assets.

3 Changes in accounting policies

The Group has consistently applied the accounting policies set out in Note 4 to all periods presented in these consolidated financial statements.

a) New standards and interpretations not yet effective

A number of new standards, amendments to standards and interpretations are not effective for annual periods beginning 1 January 2018, and have not been applied in preparing these consolidated financial statements. Those which may be relevant to the Group are set out below. The Group does not plan to adopt these standards early.

i) IFRS 16 Leases (effective from 1 January 2019)

The Group is required to adopt IFRS 16 Leases from 1 January 2019. The new standard requires the lessee to recognise the operating lease commitment on the balance sheet. The standard requires future lease commitments to be recognised as a liability, with a corresponding right of use asset. This will impact the EBITDA and debt to equity ratios of the Group. In addition, depending on the stage of lease, there will be a different pattern of expense recognition on leases. Currently, lease expenses are recognised in cost of sales, however, in future the lease expense would be replaced by an amortisation charge and finance expense. The Group has reviewed all the leasing arrangements over the last year in light of the new lease accounting rules in IFRS 16. The standard will affect primarily the accounting of the Group's operating leases.

The Group will apply IFRS 16 initially on 1 January 2019, using the modified retrospective approach. The cumulative effect of adopting IFRS 16 will be recognised as an adjustment to the opening balance of retained earnings at 1 January 2019, with no restatement of comparative information. The Group has assessed the estimated impact that initial application of IFRS 16 will have on its consolidated financial statements, as described below.

Notes to the consolidated financial statements (continued)

3 Changes in accounting policies (continued)

a) New standards and interpretations not yet effective (continued)

i) IFRS 16 Leases (effective from 1 January 2019) (continued)

As at the reporting date, the Group has non-cancellable operating lease commitments of GBP 1,387.5 million (refer to note 25). These are mainly terminal operating leases which are long term in nature, arising out of the concession arrangements. The Group expects to recognise right-of-use assets of approximately GBP 425.1 million on 1 January 2019 and lease liabilities of GBP 453.6 million. The Group expects that net profit after tax will decrease by approximately GBP 0.7 million for 2019 as a result of adopting the new rules. Adjusted EBITDA is expected to increase by approximately GBP 22.7 million, as the operating lease payments were included in EBITDA earlier, but the amortisation of the right-of-use assets and interest on the lease liability are excluded from this measure now. This change will have no overall impact on Group's cash flows, except that operating cash flows will increase and financing cash flows will decrease as repayment of the principal portion of the lease liabilities will be classified as cash flows from financing activities.

The Group's activities as a lessor are not material and hence the Group does not expect any significant impact on the financial statements.

b) New standards, amendments and interpretations adopted by the Group

The Group has initially applied IFRS 9 and IFRS 15 from 1 January 2018. A number of other new standards are also effective from 1 January 2018, but they do not have a material effect on the Group's financial statements.

IFRS 9

IFRS 9 sets out requirements for recognising and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. This standard replaces IAS 39 Financial Instruments: Recognition and Measurement.

IFRS 9 contains three principal classification categories for financial assets: measured at amortised cost, fair value through other comprehensive income (FVOCI) and fair value through profit or loss (FVTPL). The classification of financial assets under IFRS 9 is generally based on the business model in which a financial asset is managed and its contractual cash flow characteristics. IFRS 9 eliminates the previous IAS 39 categories of held to maturity, loans and receivables and available for sale. Under IFRS 9, derivatives embedded in contracts where the host is a financial asset in the scope of the standard are never separated. Instead, the hybrid financial instrument as a whole is assessed for classification.

IFRS 9 replaces the 'incurred loss' model in IAS 39 with an 'expected credit loss' (ECL) model. The new impairment model applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments. Under IFRS 9, credit losses are recognised earlier than under IAS 39.

IFRS 9 did not have a significant impact on the Group's financial statements.

IFRS 15

IFRS 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It replaced IAS 18 Revenue, IAS 11 Construction Contracts and related interpretations. Under IFRS 15, revenue is recognised when a customer obtains control of the goods or services. Revenue is recognised to the extent that it is probable that the Group will collect the consideration to which it is entitled. Determining the timing of the transfer of control - at a point in time or over time - requires judgement.

The Group has adopted IFRS 15 using the cumulative effect method (without practical expedients), with the effect of initially applying this standard recognised at the date of initial application (i.e. 1 January 2018). Accordingly, the information presented for 2017 has not been restated.

The Group's revenue mainly consists of revenue from ports and terminals, lease rentals and services from economic zones, Drydocking services and Logistics services. The Group's current practices for recognising revenue have shown to comply in all material aspects with the concepts and principles encompassed by the new standard. Therefore, IFRS 15 did not have a significant impact on the Group's accounting for revenue recognition.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies

The accounting policies set out below have been applied consistently in the year presented in these consolidated financial statements and have been applied consistently by the Group entities.

(a) Basis of consolidation

(i) Business combinations

The acquisition method of accounting is used to account for business combinations including common control transactions by the Group on the date of acquisition. In assessing control, the Group takes into consideration potential voting rights that are currently exercisable.

The Group measures goodwill at the acquisition date as:

- the fair value of the consideration transferred; plus
- the recognised amount of any non-controlling interests in the acquiree; plus
- if the business combination is achieved in stages, the fair value of the pre-existing equity interest in the acquiree; less
- the net recognised amount (generally fair value) of the identifiable assets (including previously unrecognised port concession rights) acquired and liabilities (including contingent liabilities and excluding future restructuring) assumed.

In an acquisition, if the purchase price is lower than the fair value of the assets acquired, the resulting gain will be recognised immediately in the statement of consolidated income statement.

In case of business combinations under common control, if the purchase price is lower than the fair value of the assets acquired, the resulting gain will be recognised directly in equity.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships.

Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

Any contingent consideration payable is measured at fair value at the acquisition date. If the contingent consideration is classified as equity, then it is not re-measured and settlement is accounted for within equity. Otherwise, subsequent changes in the fair value of the contingent consideration are recognised in the consolidated income statement.

(ii) Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The acquisition method of accounting is used to account for business combinations by the Group on the date of acquisition.

(iii) Business combination achieved in stages

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured at the acquisition date fair values and any resulting gain or loss is recognised in profit or loss.

(iv) Change in ownership interests in subsidiaries without loss of control

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as transactions with owners in their capacity as owners and therefore no goodwill is recognised as a result of such transactions. The difference between the fair value of any consideration paid or received and relevant shares acquired or disposed off in the carrying value of net assets of the subsidiary is recorded in equity under retained earnings.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

(a) Basis of consolidation (continued)

(v) Disposal of subsidiaries (loss of control)

On the loss of control, the Group derecognises the subsidiary and recognises any surplus or deficit arising on the loss of control in the consolidated statement of profit or loss. Any retained interest is re-measured at fair value on the date control is lost and is subsequently accounted as an equity-accounted investee or as an available-for-sale financial asset depending on the level of influence retained.

(vi) Non-controlling interests

For each business combination, the Group elects to measure any non-controlling interests at their proportionate share of the acquiree's identifiable net assets at the date of acquisition.

(vii) Investments in associates and joint ventures (equity-accounted investees)

The Group's interest in equity-accounted investees comprise interest in associates and joint ventures. An associate is an entity over which the Group has significant influence. A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture.

Investments in equity-accounted investees are accounted for using the equity method and are initially recorded at cost including transaction costs. The Group's investment includes fair value adjustments (including goodwill) net of any accumulated impairment losses.

At each reporting date, the Group determines whether there is any objective evidence that the investments in the equity-accounted investees are impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the equity-accounted investees and its carrying value and recognises the same in the consolidated income statement.

(viii) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains arising from the transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

(b) Foreign currency

(i) Functional and presentation currency

The functional currency of the Group is Pound sterling. Items included in the financial statements of each of the Group's entities are measured using the currency of the primary environment in which it operates (functional currency). These consolidated financial statements are presented in £, which is the Group's presentation currency.

(ii) Foreign currency transactions and balances

Transactions in foreign currencies are translated to the functional currency of each entity at the foreign exchange rate ruling on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency of each entity at the foreign exchange rate ruling at that date. Foreign currency differences are generally recognised in the profit or loss.

Non-monetary assets and liabilities denominated in foreign currency are translated to the functional currency of each entity at the foreign exchange rate ruling at the date of transaction with no further re-measurement in future.

(iii) Foreign operations

For the preparation of consolidated financial statements, the differences arising on translation of financial statements of foreign operations into £ are recognised in other comprehensive income and accumulated in the translation reserve except to the extent of share of non-controlling interests in such differences. Accumulated translation differences are recycled to profit or loss on de-recognition of foreign operations as part of the gain or loss on such derecognition. In case of partial derecognition, accumulated differences proportionate to the stake derecognised are recycled.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

(iii) Foreign operations (continued)

If the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely to occur in the foreseeable future, then foreign currency differences arising from such item form part of the net investment in the foreign operation. Accordingly, such differences are recognised in OCI (other comprehensive income) and accumulated in the translation reserve.

Foreign currency differences arising on the retranslation of a financial liability designated as a hedge of a net investment in a foreign operation are recognised in the consolidated statement of other comprehensive income, to the extent that the hedge is effective.

(c) Financial instruments

(i) Non-derivative financial assets

Classification and subsequent measurement of financial assets (policy applicable under IAS 39 until 31 December 2017)

Until 31 December 2017, the Group classified its financial assets in the following categories:

- financial assets at fair value through profit or loss (FVPL),
- loans and receivables,
- held-to-maturity investments, and
- available-for-sale financial assets.

The classification depended on the purpose for which the investments were acquired. Management determined the classification of its investments at initial recognition.

Subsequent measurement

Subsequent to the initial recognition, loans and receivables and held-to-maturity investments were carried at amortised cost using the effective interest method.

Available-for-sale financial assets and financial assets at FVPL were subsequently carried at fair value. Gains or losses arising from changes in the fair value were recognised as follows:

- for financial assets at FVPL – in profit or loss.
- for available-for-sale financial assets, changes in the carrying amount were recognised in other comprehensive income.

Classification of financial assets (Policy applicable under IFRS 9 from 1 January 2018)

IFRS 9 eliminates the previous IAS 39 categories for financial assets such as held to maturity, loans and receivables, fair value through profit or loss and available for sale.

Under IFRS 9, on initial recognition, a financial asset is classified and measured at:

- Amortised cost;
- Fair value through other comprehensive income ('FVOCI') - debt instrument;
- FVOCI - equity instrument; or
- Fair value through profit or loss ('FVTPL').

The classification of financial assets under IFRS 9 is generally based on the business model in which a financial asset is managed and also on the basis of the contractual cash flows characteristics of the financial instrument.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Notes to the consolidated financial statements (continued)

(c) Financial instruments (continued)

Classification of financial assets (Policy applicable under IFRS 9 from 1 January 2018) (continued)

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL.

In addition, on initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Derivatives embedded in contracts where the host is a financial asset in the scope of the IFRS 9 is never separated. Instead, the hybrid financial instrument as a whole is classified and measured at FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

Initial recognition of financial assets

A financial asset (unless it is a trade receivable without a significant financing component that is initially measured at the transaction price) is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition.

Subsequent measurement of financial assets

Financial assets at amortised cost	These assets are subsequently measured at amortised cost using the effective interest method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.
FVOCI – debt instrument	These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to profit or loss.
FVOCI – equity instrument	These assets are subsequently measured at fair value. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are never reclassified to profit or loss.
Financial assets at FVTPL	These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in profit or loss.

The following table and the accompanying notes below explain the original measurement categories under IAS 39 and the new measurement categories under IFRS 9 for each class of the Group's financial assets as at 1 January 2018:

Notes to the consolidated financial statements (continued)

(c) Financial instruments (continued)

Financial instruments	Original classification under IAS 39	New classification under IFRS 9	Original carrying value under IAS 39 (GBP'm)
Trade and other receivables	Loans and receivables	Financial assets at amortised cost	262.4
Amounts owed by group undertakings	Loans and receivables	Financial assets at amortised cost	2,055.4
Cash and cash equivalents	Loans and receivables	Financial assets at amortised cost	279.7
Equity securities	Financial assets at FVTPL	Financial assets at FVTPL	35.9

The new classification above did not result in any significant change in measurement of values under IFRS 9.

Derecognition of financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred and it does not retain control of the financial asset.

ii. Impairment of non-derivative financial assets (Policy applicable under IFRS 9 from 1 January 2018)

IFRS 9 replaces the 'incurred loss' model in IAS 39 with an 'expected credit loss' (ECL) model. The new impairment model applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments. Under IFRS 9, credit losses are recognised earlier than under IAS 39.

The financial assets at amortised cost consist of trade receivables and cash and cash equivalents.

Under IFRS 9, loss allowances are measured on either of the following bases:

- 12-month ECLs: these are ECLs that result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

The Group measures loss allowances at an amount equal to lifetime ECLs. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

ii. Impairment of non-derivative financial assets (Policy applicable under IFRS 9 from 1 January 2018)

The Group assumes that the credit risk on a financial asset increases significantly if it is more than 30 days past due.

The Group considers a financial asset to be in default when:

- the borrower is unlikely to pay credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any are held); or
- the financial asset is more than 180 days past due.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

The application of IFRS 9's impairment requirements at 1 January 2018 did not result in any significant additional impairment allowance.

Notes to the consolidated financial statements (continued)

(c) Financial instruments (continued)

iii. Non-derivative financial liabilities

Classification, initial recognition and measurement

IFRS 9 largely retains the existing requirements in IAS 39 for the classification and measurement of financial liabilities at amortised cost or FVTPL.

The Group's non-derivative financial liabilities consist of loans and borrowings, bank overdrafts, amounts due to related parties, and trade and other payables. All non-derivative financial liabilities are recognised initially at fair value less any directly attributable transaction costs. The Group classifies all its non-derivative financial liabilities as financial liabilities to be carried at amortised cost using effective interest method.

The subsequent measurement of non-derivative financial liabilities are carried at their amortised cost using the effective interest method.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expired. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

iv. Derivative financial instruments and hedge accounting - (Policy applicable under IFRS 9 from 1 January 2018)

The Group holds derivative financial instruments such as forward currency contracts and interest rate swaps to hedge its cash flows exposed to risk of fluctuations in foreign currencies and interest rates.

The Group has elected to adopt the new general hedge accounting model in IFRS 9. This requires the Group to ensure that hedge accounting relationships are aligned with its risk management objectives and strategy and to apply a more qualitative and forward-looking approach to assessing hedge effectiveness.

All hedging relationships designated under IAS 39 at 31 December 2017 met the criteria for hedge accounting under IFRS 9 at 1 January 2018 and are therefore regarded as continuing hedging relationships.

Derivatives are recognised initially at fair value and attributable transaction costs are recognised in the consolidated income statement when incurred. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Derivative instruments that are not designated as hedging instruments in hedge relationships are classified as financial liabilities or assets at fair value through profit or loss.

Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are accounted for as described below:

Cash flow hedges

When a derivative is designated as the hedging instrument in a hedge of the variability in cash flows attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognised firm commitment that could affect the consolidated income statement, then such hedges are classified as cash flow hedges.

Changes in the fair value of the derivative hedging instrument designated as a cash flow hedge are recognised directly in consolidated statement of other comprehensive income to the extent that the hedge is effective and presented in the hedging reserve in equity. Any ineffective portion of changes in the fair value of the derivative is recognised immediately in the consolidated income statement.

When the hedged item is a non-financial asset, the amount recognised in the consolidated statement of other comprehensive income is transferred to the carrying amount of the asset when it is recognised. In other cases, the amount recognised in consolidated statement of other comprehensive income is transferred to the consolidated income statement in the same period that the hedged item affects the consolidated income statement. If the hedging instrument no longer meets the criteria for hedge accounting, expires or is sold, terminated or exercised, or the designation is revoked, then hedge accounting is discontinued prospectively. The cumulative gain or loss previously recognised in consolidated statement of other comprehensive income remains there until the forecast transaction or firm commitment occurs. If the forecast transaction or firm commitment is no longer expected to occur, then the balance in equity is reclassified to income statement.

The policies applied for initial recognition and subsequent measurement in the comparative information presented for 2017 is similar to that applied for 2018.

(iv) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to set off on a net basis, or to realise the assets and settle the liability simultaneously.

(d) Property, plant and equipment

(i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses (refer to note 4(ii)).

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of a self-constructed asset includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use and the cost of dismantling and removing the items and restoring the site on which they are located.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

(d) Property, plant and equipment (continued)

(i) Recognition and measurement (continued)

When parts of an item of property, plant and equipment have different useful lives, they are depreciated as separate items (major components) of property, plant and equipment.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and recognised within 'other income' in the consolidated income statement.

Capital work-in-progress

Capital work-in-progress is measured at cost less impairment losses and not depreciated until such time the assets are ready for intended use and transferred to the respective category under property, plant and equipment.

Dredging

Dredging expenditure is categorised into capital dredging and major maintenance dredging. Capital dredging is expenditure which includes creation of a new harbour, deepening or extension of the channel berths or waterways in order to allow access to larger ships which will result in future economic benefits for the Group. This expenditure is capitalised and amortised over the expected period of the relevant concession agreement. Major maintenance dredging is expenditure incurred to restore the channel to its previous condition and depth. Maintenance dredging is regarded as a separate component of the asset and is capitalised and amortised evenly over 10 years.

(ii) Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably.

(iii) Depreciation

Land and capital work in progress is not depreciated. Depreciation on other assets is recognised in the consolidated income statement on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment and is based on cost less residual value.

The estimated useful lives of assets are as follows:

Assets	Useful life (years)
Buildings	5 – 50
Plant and equipment	3 – 25
Vessels	10 – 30
Dredging (included in land and buildings)	10 – 99

Dredging costs are depreciated on a straight line basis based on the lives of various components of dredging.

Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. No depreciation is provided on freehold land.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted prospectively, if required.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (refer to note 4 (i) (i)).

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

(d) Property, plant and equipment (continued)

(iv) Borrowing cost

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

(e) Goodwill

Goodwill arises on the acquisition of subsidiaries, associates and joint ventures. Goodwill represents the excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the acquiree. In an acquisition, if the purchase price is lower than the fair value of the assets acquired, the resulting gain will be recognised immediately in the consolidated income statement.

Goodwill is measured at cost less accumulated impairment losses (refer to note 4(i)). Goodwill is not amortised but it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired. An impairment loss in respect of goodwill is not reversed.

In respect of equity-accounted investees, the carrying amount of goodwill is included in the carrying amount of the investment and is not tested for impairment separately.

(f) Port concession rights

The Group classifies the port concession rights as intangible assets as the Group bears demand risk over the infrastructure assets. Substantially all of the Group's terminal operations are conducted pursuant to long-term operating concessions or leases entered into with the owner of a relevant port for terms generally between 25 and 50 years (excluding the port concession rights relating to associates and joint ventures). The Group commonly starts negotiations regarding renewal of concession agreements with approximately 5 - 10 years remaining on the term and often obtains renewals or extensions on the concession agreements in advance of their expiration in return for a commitment to make certain capital expenditures in respect of the subject terminal. In addition, such negotiations may result in the re-basing of rental charges to reflect prevailing market rates. However, based on the Group's experience, incumbent operators are typically granted renewal often because it can be costly for a port owner to switch operators, both administratively and due to interruptions to port operations and reduced productivity associated with such transactions. Port concession rights consist of:

(i) Port concession rights arising on business combinations

The cost of port concession rights acquired in a business combination is the fair value as at the date of acquisition.

Following initial recognition, port concession rights are carried at cost less accumulated amortisation and any accumulated impairment losses (refer to note 4(i)). The useful lives of port concession rights are assessed to be either finite or indefinite.

Port concession rights with finite lives are amortised on a straight-line basis over the useful economic life and assessed for impairment whenever there is an indication that the port concession rights may be impaired. The amortisation period and amortisation method for port concession rights with finite useful lives are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the assets are accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates. The amortisation expenses on port concession rights with finite useful lives are recognised in the consolidated statement of profit or loss on a straight-line basis.

Port concession rights with indefinite lives (arising where freehold rights are granted) are not amortised and are tested for impairment at least on an annual basis or when the impairment indicator exists, either individually or at the cash-generating unit level. The useful life of port concession rights with an indefinite life is reviewed annually to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on a prospective basis.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

(ii) Port concession rights arising from Service Concession Arrangements (IFRIC 12)

The Group recognises port concession rights arising from a service concession arrangement, in which the grantor (government or port authorities) controls or regulates the services provided and the prices charged, and also controls any significant residual interest in the infrastructure such as property, plant and equipment, if the infrastructure is existing infrastructure of the grantor or the infrastructure is constructed or purchased by the Group as part of the service concession arrangement.

Port concession rights also include certain property, plant and equipment which are reclassified as intangible assets in accordance with IFRIC 12 'Service Concession Arrangements'. These assets are amortised based on the lower of their useful lives or concession period.

Gains or losses arising from de-recognition of port concession rights are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the consolidated income statement when the asset is derecognised.

The estimated useful lives for port concession rights range within a period of 5 - 50 years (including the concession rights relating to equity accounted investees).

(g) Inventories

Inventories mainly consist of spare parts and consumables. Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on weighted average method and includes expenditure incurred in acquiring inventories and bringing them to their existing location and condition. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

(h) Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at the inception date. The arrangement is assessed for whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

(i) Group as a lessee

Assets held by the Group under leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are recognised in the consolidated income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

Leases of property, plant and equipment where the Group has substantially all the risks and rewards of ownership are classified as finance lease.

Contingent payments are accounted for by revising the minimum lease payments over the remaining term of the lease when the lease adjustment is confirmed.

(ii) Group as a lessor

Leases where the Group retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as income in the period in which they are earned.

(iii) Leasing and sub-leasing transactions

Leasing and sub-leasing transactions are designed to achieve certain benefits for the third parties in overseas locations in return for a cash benefit to the Group. Such cash benefit is accounted in the consolidated income statement based on its economic substance.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

(h) Leases (continued)

(iv) Leases of land in port concession

Leases of land have not been classified as finance leases as the Group believes that the substantial risks and rewards of ownership of the land have not been transferred. The existence of a significant exposure of the lessor to performance of the asset through contingent rentals was a basis of concluding that substantially all the risks and rewards of ownership have not passed.

(i) Impairment

(i) Non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories and deferred tax assets are reviewed for impairment whenever there is an indication of impairment. If any such indication exists then the asset's recoverable amount is estimated.

For impairment testing, the assets are grouped together into smallest group of assets (cash generating unit or "CGU") that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGU's.

Goodwill and port concession rights with infinite useful lives, as part of their respective cash-generating units, are also reviewed for impairment at each reporting date or at least once in a year regardless of any indicators of impairment. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash generating unit.

Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of the other assets in the unit (group of units) on a pro-rata basis.

In respect of non-financial assets (other than goodwill), impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount, which would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(ii) Financial assets

Financial assets not classified at fair value through profit or loss are assessed by management at each reporting date to determine whether there is objective evidence of impairment.

(j) Assets held for sale

Assets (or disposal groups comprising assets and liabilities) which are expected to be recovered primarily through sale rather than through continuing use are classified as held for sale. Immediately before classification as held for sale, the assets (or components of a disposal group) are re-measured in accordance with the Group's accounting policies. Thereafter, generally the assets (or disposal group) are measured at the lower of their carrying amount or fair value less costs to sell. Any impairment loss on a disposal group is first allocated to goodwill, and then to remaining assets and liabilities on a pro rata basis, except that no loss is allocated to inventories, financial assets, deferred tax assets and employee benefit assets which continue to be measured in accordance with the Group's accounting policies. Impairment losses on initial classification as held for sale and subsequent gains or losses on re-measurement are recognised in the consolidated income statement. Gains are not recognised in excess of any cumulative impairment loss.

Port concession rights and property, plant and equipment once classified as held for sale or distribution are not amortised or depreciated. In addition, equity accounting of equity-accounted investees ceases once classified as held for sale.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

(k) Share capital and premium

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity. Any excess payment received over par value is treated as share premium.

(l) Employee benefits

(i) Pension and post-employment benefits

Defined contribution plans

A defined contribution plan is a post-employment benefit plan in which the company pays the fixed contribution to a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an expense in the income statement during which the services are rendered by employees.

Defined benefit plans

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan.

The Group's net obligation in respect of defined benefit pension plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine the present value, and the fair value of any plan asset is deducted to arrive at net obligation. The calculation is performed annually by a qualified actuary using the projected unit credit method which attributes entitlement to benefits to the current period (to determine current service cost) and to the current and prior periods (to determine the present value of defined benefit obligation) and is based on actuarial advice.

Re-measurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest) are recognised directly in the consolidated statement of other comprehensive income. The cost of providing benefits under the defined benefit plans is determined separately for each plan. Contributions, including lump sum payments, in respect of defined contribution pension schemes and multi-employer defined benefit schemes where it is not possible to identify the Group's share of the scheme, are charged to the consolidated income statement as they fall due.

(ii) Long-term service benefits

The Group's net obligation in respect of long-term service benefits, other than pension plans, is the amount of future benefit that employees have earned in return for their service in the current and prior periods. The obligation is calculated using the projected unit credit method and is discounted to its present value and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on AA credit rated bonds that have maturity dates approximating to the terms of the Group's obligations.

(iii) Short-term service benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

(m) Provisions

Provisions for environmental restoration, restructuring costs and legal claims are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognised for future operating loss.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as a finance cost in the consolidated income statement.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

(n) Revenue

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

The Group's revenue mainly consists of port related services (containerised stevedoring, break bulk and general cargo), service concession revenue, lease rentals, drydocking and logistic services revenue.

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty.

Revenue mainly consists of containerized stevedoring, other containerized revenue, non-containerized revenue, service concession revenue and lease rentals. Non-containerized revenue mainly includes logistics and handling of break bulk cargo.

The following specific recognition criteria must also be met before revenue is recognised:

i. Rendering of port related services

Revenue from providing containerised stevedoring, other containerised services and non-containerised services is recognised at the point in time when the services are rendered to the customer. However, storage revenue is recognised over a period of time.

ii. Service concession arrangements (IFRIC 12)

Revenues relating to construction contracts which are entered into with government authorities for the construction of the infrastructure necessary for the provision of services are measured at the fair value of the consideration received or receivable. Revenue from service concession arrangements is recognised based on the fair value of construction work performed at the reporting date. The Group recognises revenue and costs relating to construction services over a period of time by reference to the stage of completion of the contract using the input method.

(o) Finance income and expense

Finance income comprises interest income on funds invested and gains on hedging instruments that are recognised in the consolidated income statement. Interest income is recognised as it accrues, using the effective interest method.

Finance costs comprises interest expense on borrowings, unwinding of the discount on provisions, impairment losses recognised on financial assets and losses on hedging instruments that are recognised in the consolidated income statement.

Finance income and expense also include realised and unrealised exchange gains and losses on monetary assets and liabilities (refer to note 4(b)(ii)).

(p) Income tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the consolidated income statement except to the extent that it relates to a business combination, or items recognised directly in consolidated statement of other comprehensive income.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income. It also includes any adjustment to tax payable in respect of previous years.

Current tax assets and liabilities are offset only if certain criteria are met.

Deferred tax is recognised using the liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- the temporary differences arising on the initial recognition of goodwill and the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss; and
- the temporary differences relating to investments in subsidiaries and jointly controlled entities to the extent that they probably will not reverse in the foreseeable future.

The measurement of deferred tax reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Notes to the consolidated financial statements (continued)

4 Significant accounting policies (continued)

(p) Income tax (continued)

Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred tax assets and liabilities are offset only if certain criteria are met.

(q) Separately disclosed items

The Group presents, as separately disclosed items on the face of the consolidated income statement, those items of income and expense which, because of the nature of the events giving rise to them, merit separate presentation to allow users to understand better, the elements of financial performance in the period, so as to facilitate a comparison with prior periods and a better assessment of trends in financial performance.

5 Determination of fair values

A number of the Group's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/ or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

(i) Property, plant and equipment

The fair value of property, plant and equipment recognised as a result of a business combination is based on market values. The market value of property is the estimated amount for which a property could be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The market value of items of plant, equipment, fixtures and fittings is based on the quoted market prices for similar items.

(ii) Port concession rights

Port concession rights acquired in a business combination are accounted at their fair values. The fair value is based on the discounted cash flows expected to be derived from the use and eventual sale of the assets.

(iii) Investments in debt securities

The fair values of equity and debt securities are determined by reference to their quoted closing bid price at the reporting date. The fair value of debt securities held to maturity is determined based on the discounted cash flows at a market related discount rate. The fair value of debt securities held to maturity is determined for disclosure purposes only.

(iv) Trade and other receivables/ payables

The fair value of trade and other receivables and trade and other payables approximates to the carrying values due to the short term maturity of these instruments.

(v) Derivatives

The fair value of forward exchange contracts and interest rate swaps is based on the bank quotes at the reporting dates. Similar contracts are traded in an active market and the quotes reflect the actual transactions in similar instruments.

(vi) Non-derivative financial liabilities

Fair value for quoted bonds is based on their market price (including unpaid interest) as at the reporting date. Other loans include term loans and finance leases. These are largely at variable interest rates and therefore, the carrying value normally equates to the fair value.

The fair value of bank balances and cash and bank overdrafts approximates to the carrying value due to the short term maturity of these instruments.

Notes to the consolidated financial statements (continued)

6 Financial risk management

Overview

The Group has exposure to the following risks from its use of financial instruments:

- (a) credit risk
- (b) liquidity risk
- (c) market risk

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk. Further quantitative disclosures are included throughout these consolidated financial statements. Also refer to note 29 for further details.

Risk management framework

The Board of Directors, in conjunction with the Board of Directors of DP World PLC, have overall responsibility for the establishment and oversight of the Group's risk management framework.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

(a) Credit risk

Credit risk is the risk of financial loss to the Group if a customer fails to meet its contractual obligations, and arises principally from the Group's receivables from customers, amounts due from related parties and investment securities.

Trade and other receivables

The Group trades mainly with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures and are required to submit financial guarantees based on their creditworthiness. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of trade and other receivables. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified. The collective loss allowance is determined based on historical data of payment statistics for similar financial assets.

Other financial assets

Credit risk arising from other financial assets of the Group comprises cash and cash equivalents and certain derivative instruments. The Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

The Group manages its credit risks with regard to bank deposits, throughout the Group, through a number of controls, which include assessing the credit rating of the bank either from public credit ratings, or internal analysis where public data is not available and consideration of the support for financial institutions from their central banks or other regulatory authorities.

Financial guarantees

The Group's policy is to consider the provision of a financial guarantee to wholly-owned subsidiaries, where there is a commercial rationale to do so. Guarantees may also be provided to equity accounted investees in very limited circumstances and always only for the Group's share of the obligation. The provision of guarantees always requires the approval of senior management.

Notes to the consolidated financial statements (continued)

6 Financial risk management (continued)

Risk management framework (continued)

(b) Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank facilities and by ensuring adequate internally generated funds. The Group's terms of business require amounts to be paid within 60 days of the date of provision of the service. Trade payables are normally settled within 45 days of the date of purchase.

(c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Group enters into derivative contracts in order to manage market risks. All such transactions are carried out within the guidelines set by the Board of Directors in the Group Treasury policy. Generally, the Group seeks to apply hedge accounting in order to manage the volatility in the consolidated income statement.

(i) Currency risk

The proportion of the Group's net operating assets denominated in foreign currencies is approximately 71.6% (2016: 80.5%) with the result that the Group's consolidated statement of financial position, and in particular owner's equity, can be affected by currency movements when it is retranslated at each year end rate. The Group partially mitigates the effect of such movements by borrowing in the same currencies as those in which the assets are denominated and using cross currency swaps. The impact of currency movements on operating profit is partially mitigated by interest costs being incurred in foreign currencies.

Interest on borrowings is denominated in the currency of the borrowings. Generally, borrowings are denominated in currencies that match the cash flows generated by the underlying foreign operations of the Group. This provides an economic hedge without derivatives being entered into and therefore hedge accounting is not applied in these circumstances.

A portion of the Group's activities generate part of their revenue and incur some costs outside their main functional currency. Due to the diverse number of locations in which the Group operates there is some natural hedging that occurs within the Group. When it is considered that currency volatility could have a material impact on the results of an operation, hedging using forward foreign currency contracts is undertaken to reduce the short-term effect of currency movements.

When the Group's businesses enter into capital expenditure or lease commitments in currencies other than their main functional currency, these commitments are hedged in most instances using forward contracts and currency swaps in order to fix the cost when converted to the functional currency. The Group classifies its forward exchange contracts hedging forecast transactions as cash flow hedges and states them at fair value.

(ii) Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long-term debt obligations with a fixed/floating interest rate and bank deposits.

Notes to the consolidated financial statements *(continued)*

6 Financial risk management *(continued)*

(c) Market risk (continued)

(ii) Interest rate risk (continued)

The Group's policy is to manage its interest cost by entering into interest rate swap agreements, in which the Group agrees to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed-upon notional principal amount. These swaps are designated to hedge underlying debt obligations.

At 31 December 2018, after taking into account the effect of interest rate swaps, approximately 81.05% (2017: 79.3%) of the Group's borrowings are at a fixed rate of interest.

Capital management

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Capital consists of share capital, share premium, retained earnings, hedging and other reserves, actuarial reserve and translation reserve. The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value. The Board seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position.

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements. The key performance ratios as at 31 December are as follows:

		£ million	
	Note	2018	2017
Total interest bearing loans and borrowings	19	1,267.4	1,255.2
Less: cash and cash equivalents	18	(291.0)	(279.7)
Total net debt		976.4	975.5
Total equity		2,244.3	3,206.5
Adjusted EBITDA		585.4	465.0
Net finance costs before separately disclosed items		78.7	70.9
Net debt / total equity		0.44	0.30
Net debt / adjusted EBITDA		1.7	2.1
Interest cover before separately disclosed items		7.4	6.6

Notes to the consolidated financial statements (continued)

7. Operating segments

The internal management reports which are prepared under EU-IFRS are reviewed by the Board of Directors ('Chief Operating Decision Maker') based on the location of the Group's assets and liabilities. The Group has identified the following geographic areas as its basis of segmentation. The Group measures segment performance based on the earnings before separately disclosed items, interest, tax, depreciation and amortisation ('Adjusted EBITDA').

- Asia Pacific and Indian subcontinent
- Australia and Americas
- Europe and Africa

Each of these operating segments have an individual appointed as Segment Director responsible for these segments, who in turn reports to the Chief Operating Decision Maker.

In addition to the above reportable segments, the Group also reports unallocated head office costs, finance costs, finance income and tax expense under the head office segment.

Information regarding the results of each reportable segment is included below.

						£ million
						2018
By region	Note	Asia Pacific and Indian subcontinent	Australia and Americas	Europe and Africa	Head Office	Total group
Revenue		409.8	285.7	346.6	-	1042.1
Segment results from operations		308.8	85.2	56.7	(26.6)	424.1
Finance income	10	-	-	-	33.6	33.6
Finance expenses	10	-	-	-	(112.7)	(112.7)
Tax expenses	11	-	-	-	(101.3)	(101.3)
Profit/(loss) for the year		308.8	85.2	56.7	(207.0)	243.7
Depreciation and amortisation		40.1	39.0	52.7	0.4	132.2
Share of profit of equity accounted investees before separately disclosed items	14	103.6	0.9	18.4	-	122.9
Tax expenses	11	-	-	-	101.3	101.3
Capital expenditure		9.4	43.6	45.9	-	98.9
Segment assets						
Current and non-current assets		544.4	524	1443.3	1058	3569.7
Equity-accounted investments	14	369.5	6.6	165.3	(5.2)	536.2
Taxation assets		-	-	-	1.9	1.9
Cash	18	-	-	-	291	291
Total assets		913.9	530.6	1608.6	1345.7	4398.8
Segment liabilities						
Current and non-current liabilities		166.3	48.1	188.6	124.9	527.9
Taxation liabilities		-	-	-	311.6	311.6
Financial instruments	29	-	-	-	47.6	47.6
Loans and borrowings	19	-	-	-	1267.4	1267.4
Total liabilities		166.3	48.1	188.6	1751.5	2154.5
Earning before separately disclosed items, interest, tax, depreciation and amortisation ("Adjusted EBITDA")						
Revenue before separately disclosed items		332.8	285.7	346.6	-	965.1
EBITDA (Adjusted)		277.5	124.2	113.1	(6.4)	508.4
Finance income	10	-	-	-	34.0	34.0
Finance costs	10	-	-	-	(112.7)	(112.7)
Tax expense	11	-	-	-	(75.1)	(75.1)
Depreciation and amortisation		(40.1)	(39.0)	(52.7)	(0.4)	(132.2)
Adjusted net profit		237.4	85.2	60.4	(160.6)	222.4
Adjusted for separately disclosed items	9	71.4	-	(3.7)	(46.4)	21.3
Profit from continuing operations		308.8	85.2	56.7	(207.0)	243.7

Notes to the consolidated financial statements (continued)

7. Operating segments (continued)

						£ million
						2017
By region	Note	Asia Pacific and Indian subcontinent	Australia and Americas	Europe and Africa	Head Office	Total group
Revenue		352.5	329.5	307.5	-	989.5
Segment results from operations		208.6	246.3	39.8	(1.6)	493.1
Finance income	10	-	-	-	31.2	31.2
Finance expenses	10	-	-	-	(101.7)	(101.7)
Tax expenses	11	-	-	-	8.1	8.1
Profit/(loss) for the year		208.6	246.3	39.8	(64.0)	430.7
Depreciation and amortisation		41.9	39.4	48.2	0.4	129.9
Impairment losses		-	-	(0.4)	-	(0.4)
Share of profit of equity accounted investees before separately disclosed items	14	98.4	0.9	3.6	-	102.9
Tax expenses	11	-	-	-	(8.1)	(8.1)
Capital expenditure		47.0	39.8	65.8	-	152.6
Segment assets						
Current and non-current assets		628.4	652.4	1,451.9	1,908.0	4,640.7
Equity-accounted investments	14	384.7	6.3	155.4	(4.2)	542.2
Taxation assets		-	-	-	23.6	23.6
Cash	18	-	-	-	279.7	279.7
Total assets		1,013.1	658.7	1,607.3	2,207.1	5,486.2
Segment liabilities						
Current and non-current liabilities		299.0	50.3	179.0	132.0	660.3
Taxation liabilities		-	-	-	298.2	298.2
Financial instruments	29	-	-	-	66.1	66.1
Loans and borrowings	19	-	-	-	1,255.2	1,255.2
Total liabilities		299.0	50.3	179.0	1,751.5	2,279.8
Earning before separately disclosed items, interest, tax, depreciation and amortisation ("Adjusted EBITDA")						
Revenue before separately disclosed items		341.6	329.5	307.5	-	978.6
EBITDA (Adjusted)		250.5	144.0	71.7	(1.2)	465.0
Finance income	10	-	-	-	30.8	30.8
Finance costs	10	-	-	-	(101.7)	(101.7)
Tax expense	11	-	-	-	(70.4)	(70.4)
Depreciation and amortisation		(41.9)	(39.4)	(48.2)	(0.4)	(129.9)
Adjusted net profit		208.6	104.6	23.5	(142.9)	193.8
Adjusted for separately disclosed items	9	-	141.7	16.3	78.9	236.9
Profit from continuing operations		208.6	246.3	39.8	(64.0)	430.7

Notes to the consolidated financial statements (continued)

8. Net operating costs

	£ million	
Included within Group operating profit are the following items:	2018	2017
Depreciation and amortisation of prepaid leases, intangible assets and property plant and equipment	132.2	129.9
Audit fees	0.9	0.9
Operating lease rental	132.5	135.0
Hire of plant, machinery and ships	16.2	38.7

	£ million	
Fees paid to the company's principal auditor – KPMG	2018	2017
Fees paid to the company's auditor for the audit of the company's accounts	0.2	0.1
Fees paid to the company's auditor and its associates for services pursuant to legislation		
Audit of the company's subsidiaries	0.7	0.8
	0.9	0.9
Non-audit and other assurance services:		
Tax services	-	-
All other services	0.5	0.1
	0.5	0.1
Total of audit and non-audit services	1.4	1.0

Fees of £36,000 (2017: £36,000), in respect of the audit, and Nil (2017: Nil), in respect of tax services, were paid to KPMG LLP by the P&O pension scheme.

9. Separately disclosed items

	£ million								
	2018								
	Revenue	Cost of sales	General and admin	Other operating income	Equity earnings	Sale of business	Net financing cost	Income tax	Total
Revenue	77.0	-	-	-	-	-	-	-	77.0
Restructuring provision	-	-	(2.7)	-	-	-	-	-	(2.7)
Guaranteed minimum pension costs	-	-	(20.8)	-	-	-	-	-	(20.8)
Share of loss of equity-accounted investees	-	-	-	-	(2.9)	-	-	-	(2.9)
Sale of business	-	-	-	-	-	(2.7)	-	-	(2.7)
Hedge costs	-	-	-	-	-	-	(0.4)	-	(0.4)
Income tax	-	-	-	-	-	-	-	(26.2)	(26.2)
	77.0	-	(23.5)	-	(2.9)	(2.7)	(0.4)	(26.2)	21.3

	£ million								
	2017								
	Revenue	Cost of sales	General and admin	Other operating income	Equity earnings	Sale of business	Net financing cost	Income tax	Total
Construction contract revenue relating to service concessions	10.9	-	-	-	-	-	-	-	10.9
Construction contract costs relating to service concessions	-	(10.9)	-	-	-	-	-	-	(10.9)
Reversal of restructuring provisions	-	-	3.5	-	-	-	-	-	3.5
Other income	-	-	-	0.4	-	-	-	-	0.4
Share of profit of equity-accounted investees	-	-	-	-	12.4	-	-	-	12.4
Sale of business	-	-	-	-	-	141.6	-	-	141.7
Hedge costs	-	-	-	-	-	-	0.4	-	0.4
Income tax	-	-	-	-	-	-	-	78.5	78.5
	10.9	(10.9)	3.5	0.4	12.4	141.6	0.4	78.5	236.9

Notes to the consolidated financial statements (continued)

9. Separately disclosed items (continued)

Revenue: In the previous years, a deferred revenue provision was recognised in the 'Asia Pacific and Indian subcontinent' region in relation to the difference in revenue between the billed rates and the rates specified by the Tariff Authority order. Due to change in tariff regulatory environment, management has decided to reverse this provision in the current year.

Construction contract revenue and costs: In 2017, the Group has recorded revenue on the construction of a port in the 'Asia Pacific and Indian subcontinent' region in accordance with IFRIC 12 'Service Concession Arrangements'. The construction revenue represents the fair value of the construction services provided in developing the port. No margin has been recognised, as in management's opinion the fair value of the construction services provided approximates the construction cost.

General and administration expenses relates to restructuring provision in a subsidiary in the 'Asia Pacific and Indian subcontinent' region. (2017 relates to the reversal of restructuring provisions in the 'Europe and Africa' region)

Guaranteed minimum pension costs relates to additional costs arising in respect of "guaranteed minimum pension" (GMP) based on a landmark High Court judgment in 2018 confirming that UK pension schemes are required to equalise male and female members' benefits for the effect of unequal GMPs.

Other income represents non-recurring income in a subsidiary in the 'Europe and Africa' region.

Share of profit from equity-accounted investees relates to the loss on termination of hedge in an equity-accounted investee in the 'Europe and Africa' region. (2017 represents release of deferred tax liability due to tax rate change in an equity-accounted investee in the 'Europe and Africa' region offset by impairment of goodwill in an equity-accounted investee in the 'Asia Pacific and Indian subcontinent' region).

Sale of business relates to the loss on sale of a subsidiary in the 'Europe and Africa' region. (2017 relates to sale of subsidiaries in the 'Australia and Americas' region).

Hedge costs relates to the ineffective elements of hedges in subsidiaries in the 'Europe and Africa' region and 'Asia Pacific and Indian subcontinent' region. (2017 relates to an ineffective element of cash flow hedge in a subsidiary in the 'Europe and Africa' region).

Income tax relates to the tax on the deferred revenue provision reversal in the 'Asia Pacific and Indian subcontinent' region. (2017 income tax credit relates to the release of deferred tax liability on account of a tax rate change).

Notes to the consolidated financial statements (continued)

10. Net financing expenses

	£ million	
	2018	2017
Finance income		
Interest income	23.2	24.8
Exchange gains	9.7	6.1
Fair value gain	0.7	0.3
	33.6	31.2
Finance expenses		
Interest expense	(84.1)	(80.3)
Exchange losses	(24.4)	(16.9)
Fair value loss	(1.1)	-
Net interest costs in respect of pension plans	(3.1)	(4.5)
	(112.7)	(101.7)
Net financing expense	(79.1)	(70.5)

11. Taxation

	£ million	
	2018	2017
UK corporation tax		
Current tax charge for the year	(5.2)	(7.1)
Adjustment in respect of prior years	2.9	0.2
	(2.3)	(6.9)
Overseas tax		
Current tax charge for the year	(81.0)	(81.6)
Adjustment in respect of prior years	(23.9)	19.9
	(104.9)	(61.7)
Total current tax	(107.2)	(68.6)
Deferred tax		
Origination and reversal of temporary differences in the current year	5.7	77.9
Adjustment in respect of prior years	0.2	(1.2)
Tax on profit for the year	(101.3)	8.1
Tax recognised in statement of other comprehensive income		
Current tax	0.7	0.0
Deferred tax	(5.0)	(3.2)
Total	(4.3)	(3.2)

The adjustments in respect of prior periods is £ (20.8) million (2017: £18.9 million) arises from the finalisation and agreement of prior year tax computations for companies in the UK and overseas.

During 2017, a non-UK tax rate change resulted in the partial release of a deferred tax liability which had a material effect on the 2017 results.

Notes to the consolidated financial statements *(continued)*

11. Taxation (continued)

Factors affecting the taxation charge for the current year

The total taxation charge is higher (2017: lower) than the profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 19.00% (2017: 19.25%). The differences are explained as follows:

Reconciliation of the effective tax rate	%	£ million	%	£ million
	2018		2017	
Profit before taxation		345.0		422.6
Profit before taxation multiplied by the standard rate of corporation tax in the UK of:	19.00%	65.6	19.25%	81.3
Effects of:				
Non-taxable income less expenses not deductible for tax purposes	(7.8%)	(26.9)	(10.1%)	(42.7)
Tax deduction in respect of pension schemes	0.5%	1.8	(0.5%)	(2.1)
Net of (unrelieved tax losses carried forward) utilization of tax losses	1.0%	3.5	1.1%	4.8
Accounting profits on chargeable assets	0.5%	1.6	0.0%	0.0
Changes in the overseas tax rates	(0.9%)	(3.2)	(18.0%)	(76.2)
Higher rate taxes on overseas earnings	19.2%	66.2	13.6%	57.4
Withholding and other taxes suffered overseas	5.7%	19.5	8.5%	35.9
Tax on earnings from equity accounted investees	(13.8%)	(47.6)	(11.3%)	(47.6)
Adjustments to tax charge in respect of prior periods	6.0%	20.8	(4.5%)	(18.9)
Effective tax rate	29.40%	101.3	(1.95%)	(8.1)

The profit before taxation of £345.0 million (2017: £422.6 million) includes the Group's share of profits of joint ventures and associates within continuing operations of £120.0 million (2017: £ 115.3 million) which is net of a tax charge of £47.6 million (2017: £47.6 million).

The Group's overseas tax rates are typically a mixture of rates higher and lower than 19.00 percent. They include the effect of overseas tax benefits available to infrastructure projects.

Notes to the consolidated financial statements (continued)

12. Intangible assets

	£ million		
	Port concession rights	Goodwill	Total
Cost			
At 1 January 2018	705.9	42.5	748.4
Disposals	(6.0)	-	(6.0)
Additions	1.1	-	1.1
Exchange adjustments	(49.6)	(0.6)	(50.2)
At 31 December 2018	651.4	41.9	693.3
Accumulated amortization			
At 1 January 2018	(330.7)	-	(330.7)
Disposals	0.1	-	0.1
Charge for the year	(30.6)	-	(30.6)
Exchange adjustments	42.7	-	42.7
At 31 December 2018	(318.5)	-	(318.5)
Net book amount at 31 December 2018	332.9	41.9	374.8
Cost			
At 1 January 2017	1,085.5	133.8	1,219.3
Disposals	(2.1)	-	(2.1)
Additions	12.1	-	12.1
Disposal of subsidiaries	(358.6)	(89.8)	(448.4)
Exchange adjustments	(31.0)	(1.5)	(32.5)
At 31 December 2017	705.9	42.5	748.4
Accumulated amortization			
At 1 January 2017	(337.4)	-	(337.4)
Disposals	2.5	-	2.5
Charge for the year	(31.1)	-	(31.1)
Disposal of subsidiaries	21.8	-	21.8
Exchange adjustments	13.5	-	13.5
At 31 December 2017	(330.7)	-	(330.7)
Net book amount at 31 December 2017	375.2	42.5	417.7

At 31 December 2018, port concession rights with a carrying amount of Nil (2017: Nil) are pledged to secure bank loans (refer to note 19).

Notes to the consolidated financial statements (continued)

12. Intangible assets (continued)

Impairment testing of goodwill

Goodwill acquired through business combinations and port concession rights with indefinite useful lives have been allocated to various cash-generating units ("CGU"), which are reportable business units, for the purposes of impairment testing.

Impairment testing is done at operating port (or group of ports) level that represents an individual CGU. Details of the CGUs by operating segment are shown below:

Cash generating units aggregated by operating segment	Carrying amount of goodwill £ million	Discount rate %	Terminal growth rate %
2018			
Europe and Africa	14.0	6.5-8.0	2.5
Australia and Americas	16.2	7.0-7.5	2.5
Asia Pacific and Indian subcontinent	11.7	8.0-11.5	2.5
Total	41.9		
2017			
Europe and Africa	15.0	6.0-7.5	2.5
Australia and Americas	15.3	7.0-7.5	2.5
Asia Pacific and Indian subcontinent	12.2	8.0-11.5	2.5
Total	42.5		

The recoverable amount of the CGU has been determined based on their value in use calculated using cash flow projections based on the financial budgets approved by the Board covering a three year period and a further outlook for five years, which is considered appropriate in view of the outlook for the industry and the long-term nature of the concession agreements held i.e. generally for a period of 25-50 years.

Key assumptions used in the value in use calculations

The following describes each key assumption on which the Board has based its cash flow projections to undertake impairment testing of goodwill and port concession rights with indefinite useful lives.

Budgeted margins – The basis used to determine the value assigned to the budgeted margin is the average gross margin achieved in the year immediately before the budgeted year, adjusted for expected efficiency improvements, price fluctuations and manpower costs.

Discount rates – These represent the cost of capital adjusted for the respective location risk factors. The Group uses the post-tax industry average Weighted Average Cost of Capital which reflects the country specific risk adjusted discount rate.

Cost inflation – The forecast general price index is used to determine the cost inflation during the budget year for the relevant countries where the Group is operating.

Terminal growth rate – In the Board's view, the terminal growth rate is the minimum growth rate expected to be achieved beyond the eight year period. This is based on the overall regional economic growth forecasted and the Group's existing internal capacity changes for a given region. The Group also takes into account competition and regional capacity growth to provide a comprehensive growth assumption for the entire portfolio.

The values assigned to key assumptions are consistent with the past experience of the Board.

Sensitivity to changes in assumptions

The calculation of value in use for the CGU is sensitive to future earnings and therefore a sensitivity analysis was performed. The analysis demonstrated that a 10% decrease in earnings for a future period of three years from the reporting date would not result in significant impairment. Similarly, an increase of 0.25% in discount rate and decrease of 0.25% in terminal growth rate would not result in impairment.

Notes to the consolidated financial statements (continued)

13. Property Plant and Equipment

	£ million				
	Property	Ships	Plant and equipment	Capital work-in-progress	Total
Cost					
At 1 January 2018	821.3	187.8	1,417.8	59.2	2,486.1
Additions	19.8	33.1	12.4	26.8	92.1
Transfers from capital work-in-progress	16.3	-	47.9	(64.2)	-
Disposals	(0.6)	(20.8)	(8.0)	(0.7)	(30.1)
Exchange adjustments	(3.6)	4.0	29.2	(1.1)	28.5
At 31 December 2018	853.2	204.1	1,499.3	20.0	2,576.6
Accumulated depreciation					
At 1 January 2018	(219.9)	(66.5)	(348.5)	-	(634.9)
Charge for the year	(29.7)	(9.5)	(62.4)	-	(101.6)
Disposals	0.4	7.8	9.7	-	17.9
Exchange adjustments	(0.5)	(1.0)	(29.9)	-	(31.4)
At 31 December 2018	(249.7)	(69.2)	(431.1)	-	(750.0)
Net book amount at 31 December 2018	603.5	134.9	1,068.2	20.0	1,826.6
Cost					
At 1 January 2017	906.3	184.3	1,355.7	297.1	2,743.4
Additions	10.6	14.5	20.0	95.5	140.6
Disposal of subsidiaries	(80.0)	-	(98.6)	(117.7)	(296.3)
Transfers from capital work-in-progress	24.9	-	189.8	(214.7)	-
Disposals	-	(5.8)	(23.4)	-	(29.2)
Exchange adjustments	(40.5)	(5.2)	(25.7)	(1.0)	(72.4)
At 31 December 2017	821.3	187.8	1,417.8	59.2	2,486.1
Accumulated depreciation					
At 1 January 2017	(224.4)	(62.3)	(368.2)	-	(654.9)
Charge for the year	(27.7)	(10.3)	(60.8)	-	(98.8)
Disposal of subsidiaries	23.8	-	52.4	-	76.2
Disposals	-	5.8	16.1	-	21.9
Exchange adjustments	8.4	0.3	12.0	-	20.7
At 31 December 2017	(219.9)	(66.5)	(348.5)	-	(634.9)
Net book amount at 31 December 2017	601.4	121.3	1,069.3	59.2	1,851.2

At 31 December 2018, property, plant and equipment with a carrying amount of £1,331.7 million (2017: £1,332.9 million) are pledged to secure bank loans (refer to note 19). At 31 December 2018, the net carrying value of the leased plant and equipment and other assets was £154.8 million (2017: £164.1 million).

Borrowing costs capitalised to property, plant and equipment amounted to £2.8 million (2017: £3.4 million).

Notes to the consolidated financial statements *(continued)*

14. Investments in equity accounted investees

The following table summarises the financial information for equity-accounted investees, adjusted for fair value adjustments at acquisition and reconciled to the carrying amount of Group's interest in equity-accounted investees as included in consolidated statement of financial position:

	£ million
Cost at 1 January 2018	542.2
Additions	1.7
Share of profits for the year	120.0
Share of actuarial losses, net of tax	0.2
Share of movement in effective portion of cash-flow hedges, net of tax	1.6
Dividends	(131.0)
Exchange adjustments	1.5
Cost at 31 December 2018	536.2
Cost at 1 January 2017	438.7
Additions	46.4
Share of profits for the year	115.3
Share of actuarial losses, net of tax	0.3
Share of movement in effective portion of cash-flow hedges, net of tax	2.0
Dividends	(37.0)
Exchange adjustments	(23.5)
Cost at 31 December 2017	542.2

Summarised financial information for equity accounted investees:

	2018	2017
Sales and other operating revenues	527.3	501.0
Profit before interest and taxation	180.8	179.5
Net Finance costs	(17.9)	(16.6)
Profit before taxation	162.9	162.9
Taxation	(42.9)	(47.6)
Profit for the year	120.0	115.3
Non-current assets	793.2	768.1
Current assets	313.6	327.5
Total assets	1,106.8	1,095.6
Current liabilities	(195.3)	(169.7)
Non-current liabilities	(375.3)	(383.7)
Total liabilities	(570.6)	(553.4)
Net assets	536.2	542.2

Notes to the consolidated financial statements (continued)

15. Deferred tax assets and liabilities

	£ million		
	Assets	Liabilities	Net 2018
Property, plant and equipment	(1.4)	48.8	47.4
Intangible assets	(0.6)	0.1	(0.5)
Investment in equity accounted investees	-	17.0	17.0
Employee benefits	(6.4)	-	(6.4)
Provisions	(1.1)	0.1	(1.0)
Tax value of loss carried forward recognised	(23.6)	-	(23.6)
Financial instruments	(12.4)	5.9	(6.5)
Capital gain	-	229.2	229.2
Other	(3.1)	22.2	19.1
Total tax (assets)/liabilities	(48.6)	323.3	274.7
Tax offset	48.6	(48.6)	0.0
Total tax liabilities after offset	-	274.7	274.7

	Assets	Liabilities	Net 2017
Property, plant and equipment	(1.6)	56.1	54.5
Intangible assets	(0.6)	3.5	2.9
Investment in equity accounted investees	-	16.5	16.5
Employee benefits	(8.2)	0.0	(8.2)
Provisions	(1.0)	0.1	(0.9)
Tax value of loss carried forward recognised	(23.7)	7.0	(16.7)
Financial instruments	(12.9)	4.0	(8.9)
Capital gain	-	216.8	216.8
Other	(10.8)	23.4	12.6
Total tax (assets)/liabilities	(58.8)	327.4	268.6
Tax offset	58.8	(58.8)	0.0
Total tax (assets)/liabilities after offset	-	268.6	268.6

Deferred tax assets have not been recognised by some of the subsidiaries on their trading losses where utilisation is uncertain, either because they have not been agreed with tax authorities, or because they are not likely to generate taxable income in the foreseeable future to offset against these losses, or because of the impact of tax holidays. The Group will continuously review/monitor these unrecognised tax losses and will consider recognising them as deferred tax asset in future if there are any significant changes to these assumptions.

	2018			2017		
	Gross amount £ million	Tax effect £ million	Expiry date	Gross amount £ million	Tax effect £ million	Expiry date
Trading losses – will expire	45.3	9.8	2019-2038	83.4	17.8	2018 - 2037
Trading losses – never expire	317.8	66.1	-	311.0	73.8	-
Capital losses – never expire	168.8	28.7	-	154.0	29.7	-

Notes to the consolidated financial statements (continued)

15. Deferred tax assets and liabilities (continued)

Movement in deferred tax during the year

	£ million					
	Balance at 1 January 2018	Exchange movements	Recognised in income	Acquired balances and disposals	Recognised in other comprehensive income	Balance at 31 December 2018
Property, plant and equipment	54.5	(2.8)	(4.3)	-	-	47.4
Intangible assets	2.9	-	-	(3.4)	-	(0.5)
Investment in equity accounted investees	16.5	-	0.5	-	-	17.0
Employee benefits	(8.2)	0.2	(0.6)	0.1	2.1	(6.4)
Provisions	(0.9)	(0.2)	-	0.1	-	(1.0)
Tax value of loss carried forward recognised	(16.7)	(8.3)	1.5	(0.1)	-	(23.6)
Financial instruments	(8.9)	(0.2)	(0.6)	(0.1)	3.3	(6.5)
Capital gain	216.8	12.4	-	-	-	229.2
Other	12.6	9.0	(2.3)	0.2	(0.4)	19.1
Total tax liabilities/(assets)	268.6	10.1	(5.8)	(3.2)	5.0	274.7

	Balance at 1 January 2017	Exchange movements	Recognised in income	Acquired balances and disposals	Recognised in other comprehensive income	Balance at 31 December 2017
Property, plant and equipment	65.4	(1.2)	0.6	(10.3)	-	54.5
Intangible assets	78.0	0.1	-	(75.2)	-	2.9
Investment in equity accounted investees	15.9	-	0.6	-	-	16.5
Employee benefits	(9.6)	-	0.5	0.6	0.3	(8.2)
Provisions	(1.3)	0.1	0.2	0.1	-	(0.9)
Tax value of loss carried forward recognised	(17.4)	0.5	0.2	-	-	(16.7)
Financial instruments	(9.8)	(1.5)	(0.1)	(0.3)	2.8	(8.9)
Capital gain	319.4	(27.9)	(74.7)	-	-	216.8
Other	18.1	(2.6)	(4.1)	1.4	(0.2)	12.6
Total tax liabilities/(assets)	458.7	(32.5)	(76.8)	(83.7)	2.9	268.6

Notes to the consolidated financial statements (continued)

16. Trade and other receivables

	£ million			
	2018		2017	
	Current	Non-current	Current	Non-current
Trade receivables	103.4	-	85.5	-
Other receivables	66.5	51.5	79.9	73.7
Prepayments and accrued income	18.6	0.7	22.5	0.8
	188.5	52.2	187.9	74.5
Loans to Parent Group undertakings:				
Loans to the intermediate parent company	1,026.8	-	1,891.5	-
Loans to fellow subsidiaries of the Group's ultimate controlling entity	45.5	7.5	158.4	5.5
	1,072.3	7.5	2,049.9	5.5

Trade receivables are reported net of a provision of £0.45 million (2017: £1.0 million). The Group's exposure to credit and currency risks and impairment losses related to trade and other receivables are disclosed in note 29.

Amounts owed by Group undertakings bear interest in reference to LIBOR and are repayable on demand by the relevant parties. The directors believe that these loans are recoverable which is supported by cash repayments of £60.0 million received in 2018 (2017: £126.7 million).

17. Other investments

	£ million	
	2018	2017
Financial assets at fair value through profit and loss	24.3	35.9
	24.3	35.9

(a) The movement schedule for financial assets at fair value through profit and loss is as given below:

	£ million	
	2018	2017
Balance as of 1 st January	35.9	24.3
Additions during the year	-	11.6
Disposals during the year	(11.6)	-
Exchange adjustments	-	-
Balance as of 31st December	24.3	35.9

The Group's exposure to credit, currency and interest rate risks related to other investments is disclosed in note 29.

Notes to the consolidated financial statements (continued)

18. Cash and cash equivalents

	£ million	
	2018	2017
Bank balances	140.5	144.6
Call deposits	124.3	131.8
Deposits under lien	26.2	3.3
Cash and cash equivalents as per the statement of financial position	291.0	279.7
Bank overdrafts	-	-
Cash and cash equivalents as per the consolidated statement of cash flows	291.0	279.7

The Group's exposure to interest rate risk and a sensitivity analysis for financial assets and liabilities are disclosed in note 29.

The deposits under lien are placed to collateralise some of the borrowings of the Group (refer to note 19).

19. Interest bearing loans and borrowings

This note provides information about the contractual terms of the Group interest bearing loans and borrowings, which are measured at amortised costs. For information about the Group's exposure to interest rate and foreign currency risk, see note 29.

	£ million	
	2018	2017
Non-current		
Secured bank loans	796.0	795.6
Mortgage debenture stock	1.4	1.4
Unsecured loan	14.2	13.8
Unsecured bank loans	407.2	225.4
Unsecured bond issues	6.2	5.9
Finance lease liabilities	1.7	2.9
Total non-current	1,226.7	1,045.0
Current		
Secured bank loans	17.3	11.3
Unsecured bank loans	22.2	194.9
Finance lease liabilities	1.2	4.0
Total current	40.7	210.2
Total current and non-current	1,267.4	1,255.2

Notes to the consolidated financial statements (continued)

19. Interest bearing loans and borrowings (continued)

The Group classifies certain property, plant and equipment as finance leases where it retains all risks and rewards incidental to the ownership. The net carrying values of these assets are disclosed in note 13.

Future minimum lease payments under finance leases together with the present value of the net minimum lease payments are as follows:

	£ million		
	Future minimum lease payments	Future finance charges	Present value of minimum Lease payments
			2018
Less than one year	1.3	(0.1)	1.2
Between one and five years	1.8	(0.1)	1.7
More than five years	-	-	-
Total	3.1	(0.2)	2.9
			2017
Less than one year	4.1	(0.1)	4.0
Between one and five years	3.0	(0.1)	2.9
More than five years	-	-	-
Total	7.1	(0.2)	6.9

Certain property, plant and equipment and port concession rights are pledged against the facilities obtained from the banks (refer to note 13). The deposits under lien amounting to £ 26.2 million (2017: £ 3.3 million) are placed to collateralise some of the borrowings of the Group (refer to note 18).

There has been no issuance or repayment of debt securities in the current year (2017: Nil). At 31 December 2018, there are no (2017: £ 15.4 million) undrawn committed borrowing facilities available to the Group, in respect of which all conditions precedent had been met.

Movement of interest bearing loans & borrowings

	£ million	
	2018	2017
Balance as at 1 January	1,255.2	1,579.7
Cash flow items		
Additional borrowings during the year	74.1	64.9
Repayment of borrowings during the year	(82.1)	(56.7)
Other non-cash items		
Transaction cost amortised during the year	-	(2.8)
Derecognised on sale of subsidiaries	-	(276.3)
Translation adjustments	20.2	(53.6)
Balance at 31 December	1,267.4	1,255.2

Notes to the consolidated financial statements (continued)

20. Trade and other payables

	2018		2017	
	Current	Non-current	Current	Non-current
Trade payables	50.4	-	53.1	-
Other unsecured payables	48.8	17.7	137.0	22.5
Accruals and deferred income	125.5	22.6	133.1	11.1
Fair value of derivative financial instruments	0.5	47.1	-	66.1
	225.2	87.4	323.2	99.7
Loan from Parent group undertakings				
Loan from fellow subsidiaries of the Group's ultimate controlling entity	60.2	64.6	91.6	57.8
	91.6	57.8	77.4	238.3

The Group's exposure to currency and liquidity risk related to trade and other payables is disclosed in note 29.

21. Non-controlling interest

There are no subsidiaries with material NCI in the Group.

22. Issued capital and reserves

Share capital and share premium account

The balances classified as share capital and share premium account include the total net proceeds on issue of the Company's equity share capital. The authorised share capital is £953.2 million (2017: £953.2 million) being the allotted capital together with £110.0 million (2017: £110.0 million) of unclassified shares. The nominal value of each class of share unit is £1. The number of shares held is 843.2 million. The allotted, called up and fully paid share capital was £843.2 million as at 31 December 2018 (2017: £843.2 million)

Translation reserve

The translation reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations that are integral to the operations of the Company, as well as from the effective portion of translation of liabilities that hedge the Company's net investment in a foreign subsidiary.

Hedging reserve

The hedging reserve comprises the effective portion of the cumulative net change in the fair value of cash flow hedging instruments related to hedged transactions that have not yet occurred.

Other reserves

Other reserves of £170.5 million (2017: £170.5 million) is made up of the Group's merger reserve of £454.2 million (2017: £454.2 million) and capital reserve £161.4 million (2017: £161.4 million), less goodwill deducted from reserves of £451.9 million (2017: £451.9 million), all arising under UK GAAP prior to transition to IFRS, plus a capital redemption reserve of £3.3 million (2017: £3.3 million) and amounts relating to share based payments of £3.5 million (2017: £3.5 million).

Notes to the consolidated financial statements (continued)

23. Employees

		£ million
Employee costs	2018	2017
Wages and salaries	146.1	153.3
Social security costs	10.2	8.9
Pension and other post-retirement benefit costs	24.6	26.5
	180.9	188.7
Average number of employees at 31 December		
UK full time	1,094	1,078
UK part time	13	14
Overseas full time	4,327	4,463
Overseas part time	157	150
	5,591	5,705

24. Employee benefits

The Group participates in a number of pension schemes throughout the world.

a) P&O UK Scheme

This principal scheme is located in the UK (the "P&O UK Scheme"). The P&O UK Scheme is a funded defined benefit scheme and was closed to routine new members on 1 January 2002 and to future accrual on 31 December 2015. The pension fund is legally separated from the Group and managed by a Trustee board. The assets of the scheme are managed on behalf of the Trustee by independent fund managers.

Formal actuarial valuations of the P&O UK scheme are normally carried out triennially by qualified independent actuaries, the most recent valuation was at 31 March 2016 using the projected unit credit method. The deficit on a statutory funding objectives basis was £91 million. The Group agreed with the Trustee to a new monthly deficit payment plan effective from 1 April 2016 of £9.0 million a year until 31 March 2020, then increasing to a total of £10.3 million a year until 31 March 2024 and then increasing to £12.0 million a year until 30 November 2026.

In December 2007, as part of a process developed with the Group to de-risk the pension scheme, the Trustee transferred £800.0 million of P&O UK Scheme assets to Paternoster (UK) Ltd, in exchange for a bulk annuity insurance policy to ensure that the assets (in The Group's statement of financial position and in the Scheme) will always be equal to the current value of the liability of the pensions in payment at 30 June 2007, thus removing the funding risks for these liabilities.

In December 2017, the Group entered into a Flexible Apportionment Arrangement which enabled a related party to withdraw as an employer from the P&O Pension Scheme, following which all current and future deficit liabilities of the Scheme were taken over by the Group with an additional cash contribution of £13.0 million.

Notes to the consolidated financial statements (continued)

24. Employee benefits (continued)

b) Merchant Navy Officers' Pension Fund ("MNOFP")

The Group participates in various industry multi-employer schemes, the most significant of which is the New Section of the MNOFP Scheme and is in the UK. These generally have assets held in separate trustee administered funds which are legally separated from The Group.

It is an industry wide multi-employer defined benefit scheme in which officers employed by companies within the Group have participated.

The most recent formal actuarial valuation of the New Section of MNOFP Scheme was carried out as at 31 March 2015. This resulted in a deficit of £3.0 million. The Trustee Board believe their investment strategy will address this deficit and therefore has not issued deficit contribution notices to employers in respect of the 2015 actuarial valuation. The New Section of the MNOFP Scheme closed to future accrual in April 2016.

Following earlier actuarial valuations in 2009 and 2012 the Trustee and Employers agreed contributions to be paid to the Section by participating employers over the period to 30 September 2023. These contributions included an allowance for the impact of irrecoverable contributions in respect of companies no longer in existence or not able to pay their share. In September 2017, the Trustee offered a settlement sum of £14.7 million to The Group which would clear the outstanding contributions (due payable bi-annually to September 2023) and save The Group £2.1 million in future interest payments. The Group agreed and settled the payment on 28 September 2017. There are no outstanding contributions due by The Group in 2019.

The triennial actuarial valuation as at 31 March 2018 is yet to be finalised. The initial indications given by the Trustee Board is that, there is an immaterial deficit.

The Group's share of the net deficit of the MNOFP Scheme at 31 December 2018 is estimated at 5.36%.

c) Merchant Navy Ratings' Pension Fund ("MNRPF")

The MNRPF Scheme is an industry wide multi-employer defined benefit pension scheme in which sea staff employed by Group have participated. The scheme has a significant funding deficit and has been closed to further benefit accrual from 2001.

Certain Group companies, which are no longer current employers in the MNRPF Scheme had settled their statutory debt obligation and were not considered to have any legal obligation with respect to the on-going deficit in the fund. However, following a legal challenge, by Stena Line Limited, the High Court decided that the Trustee could require all employers that had ever participated in the scheme to make contributions to fund the deficit. Although The Group appealed, the decision was not overturned.

The Group's deficit contributions arising from the 31 March 2014 valuation totalled £25.0 million. The most recent formal actuarial valuation was carried out as at 31 March 2017. The Group's deficit contributions arising from this valuation totalled £7.7 million. The contributions due to the Scheme in respect of this valuation will be paid over the period to 31 October 2023. The combined total annual deficit contributions arising from the 2014 and 2017 actuarial valuations to be paid in 2019 of £4.6 million, in 2020 to 2022 of £4.5 million per annum and £0.9 million in 2023.

The Trustee set the payment terms for each participating employer in accordance with the Trustee's Contribution Collection Policy which includes credit vetting.

The Group's share of the net deficit of the New Section at 31 December 2018 is estimated at 7.38%.

Notes to the consolidated financial statements (continued)

24. Employee benefits (continued)

d) Others

The Group also operates a number of smaller defined benefit and defined contribution schemes.

The board of a pension fund in the UK is required by law to act in the best interests of the fund participants and is responsible for setting certain policies (e.g. investment, contributions and indexation policies) and determining recovery plans if appropriate.

These defined benefit funds expose the Group to actuarial risks, such as longevity risk, currency risk, interest rate risk and market (investment) risk. In addition, by participating in certain multi-employer industry schemes, the Group can be exposed to a pro-rata share of the credit risk of other participating employers.

Reconciliation of assets and liabilities recognised in the consolidated statement of financial position

The amounts recognised in the balance sheet are as follows

	£ million	
	2018	2017
Non-current		
Defined benefit schemes net liabilities	121.4	137.0
Liability in respect of long service leave	0.1	0.2
Liability for other non-current deferred compensation	0.2	0.2
	121.7	137.4
Current		
Liability for current deferred compensation	5.5	5.4
Net liability	127.2	142.8
Reflected in the consolidated statement of financial position as follows:		
Employee benefit liabilities: non-current	121.7	137.4
Employee benefit liabilities: current	5.5	5.4
	127.2	142.8

Long term employee benefit expense recognised in consolidated statement of profit and loss consist of following:

	£ million	
	2018	2017
Defined benefit schemes *	27.2	5.7
Defined contribution schemes	9.4	5.1
Other employee benefits	0.7	0.4
	37.3	11.2

* This includes additional costs arising in 2018 in respect of "guaranteed minimum pension" (GMP) based on a landmark High Court judgment in the UK.

Notes to the consolidated financial statements (continued)

24. Employee benefits (continued)

The re-measurements of the net defined benefit liability recognised in the statement of other comprehensive income is as follows:

	£ million	
	2018	2017
Actuarial loss/(gain) recognised in the year	(93.3)	(38.7)
Return on plan assets lesser/ (greater) than the discount rate	90.4	(45.1)
Change in share in multi-employer scheme	0.1	0.5
Movement in minimum funding liability	(20.2)	84.6
	(23.0)	1.3

Actuarial valuations and assumptions

The latest valuations of the defined benefit schemes have been updated to 31 December 2018 by qualified independent actuaries. The principal assumptions are included in the table below. The assumptions used by the actuaries are the best estimates chosen from a range of possible actuarial assumptions, which, due to the timescale covered, may not necessarily be borne out in practice.

	P&O UK Scheme		MNOFF Scheme		Other Scheme	
	2018	2017	2018	2017	2018	2017
Discount rates	2.85%	2.50%	2.85%	2.50%	3.00%	2.50%
Discount rates - Bulk Annuity Asset	2.65%	2.30%	n/a	n/a	n/a	n/a
Expected rates of salary increases *	n/a	n/a	n/a	n/a	2.40%	2.40%
Pension increases:						
- Deferment	3.00%	3.00%	2.55%	2.45%	2.80%	2.80%
- Payment	3.00%	3.00%	3.45%	3.35%	3.20%	3.10%
Inflation	3.55%	3.45%	3.55%	3.45%	3.30%	3.30%

* The P&O UK Scheme and MNOFF were closed to future accrual as at 31 December 2016, so future pay increases is not relevant.

The assumptions for pensioner longevity under both the P&O UK scheme and the MNOFF scheme are based on an analysis of pensioner death trends under the respective schemes over many years. For illustration, the life expectancies for the two schemes at age 65 now and in the future are detailed in the table below.

	Male		Female	
	Age 65 now	Age 65 in 20 years' time	Age 65 now	Age 65 in 20 years' time
2018				
P&O UK scheme	21.6	23.2	23.5	25.3
MNOFF scheme	23.2	26.1	26.6	29.4
2017				
P&O UK scheme	21.9	23.7	23.8	25.6
MNOFF scheme	23.0	26.0	26.4	29.3

At 31 December 2018 the weighted average duration of the defined benefit obligation was 14.0 years (2017: 15.6 years).

Notes to the consolidated financial statements (continued)

24. Employee benefits (continued)

Reasonably possible changes to one of the actuarial assumptions, holding other assumptions constant (in practice, this is unlikely to occur, and changes in some of the assumptions may be correlated), would have increased the net defined benefit liability as at 31 December 2018 by the amounts shown below:

	£ million	
	2018	2017
0.1% reduction in discount rate	3.5	4.0
0.1% increase in inflation assumption and related assumptions	1.4	1.6
0.25% p.a. increase in the long term rate of mortality improvement	1.6	1.9
	6.5	7.5

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period.

The schemes' strategic asset allocations across the sectors of the main asset classes are:

	P&O UK Scheme £'million	MNOPF Scheme £'million	Other Scheme £'million	Total Fair value £'million
2018				
Equities	156.2	51.0	45.4	252.6
Bonds	194.0	117.9	135.4	447.3
Other	211.4	-	28.5	239.9
Value of insured pensioner liability	704.8	-	1.9	706.7
	1,266.4	168.9	211.2	1,646.5
2017				
Equities	192.4	66.1	48.8	307.3
Bonds	258.4	121.8	136.7	516.9
Other	140.8	-	28.1	168.9
Value of insured pensioner liability	764.2	-	2.1	766.3
	1,355.8	187.9	215.7	1,759.4

With the exception of the insured pensioner liability all material investments have quoted prices in active markets.

Notes to the consolidated financial statements (continued)

24. Employee benefits (continued)

Reconciliation of the opening and closing present value of defined benefit obligations and fair value of scheme assets for the period ended 31 December 2018:

	£ million			
	P&O UK Scheme	MNOPF Scheme	Other Scheme	Total
Present value of obligation at 1 January 2018	(1,362.2)	(167.9)	(261.6)	(1,791.7)
Current service cost	-	-	(3.0)	(3.0)
Employer's past service cost*	(17.8)	(0.8)	(2.2)	(20.8)
Interest cost on Defined Benefit Obligation	(33.2)	(4.1)	(6.4)	(43.7)
Contributions by scheme participants	-	-	(0.9)	(0.9)
Effect of movement in exchange rates	(0.1)	-	-	(0.1)
Actuarial gain/(loss) - experience	-	(1.3)	0.1	(1.2)
Actuarial gain/(loss) - demographic assumptions	7.3	-	5.6	12.9
Actuarial gain/(loss) - financial assumptions	57.1	7.3	17.2	81.6
Gain/(Loss) due to change in share	-	-	(4.4)	(4.4)
Actual benefit paid	70.1	9.5	10.9	90.5
Present value of obligation at 31 December 2018	(1,278.8)	(157.3)	(244.7)	(1,680.8)
Fair value of scheme assets at 1 January 2018	1,355.8	187.9	215.7	1,759.4
Interest income on assets	33.1	4.6	5.4	43.1
Return on plan assets (greater)/less than the discount rate	(58.9)	(13.8)	(17.7)	(90.4)
Actual employer contributions	9.0	-	14.0	23.0
Contributions by scheme participants	-	-	0.9	0.9
Effect of movement in exchange rate	(0.1)	-	0.2	0.1
Actual benefit paid	(70.1)	(9.5)	(10.9)	(90.5)
Gain/(Loss) due to change in share	-	-	4.3	4.3
Administration costs incurred during period	(2.4)	(0.3)	(0.7)	(3.4)
Fair value of scheme assets at 31 December 2018	1,266.4	168.9	211.2	1,646.5
Defined benefit schemes net liabilities	(12.4)	11.6	(33.5)	(34.3)
Minimum funding liability	(62.7)	(11.6)	(12.8)	(87.1)
Net liability recognised in the consolidated statement of financial position as at 31 December 2018	(75.1)	(0.0)	(46.3)	(121.4)

* This relates to additional costs arising in respect of "guaranteed minimum pension" (GMP) based on a landmark High Court judgment in the UK (refer to note 9)

Notes to the consolidated financial statements (continued)

24. Employee benefits (continued)

Reconciliation of the opening and closing present value of defined benefit obligations and fair value of scheme assets for the period ended 31 December 2017:

	£ million			
	P&O UK Scheme	MNOPF Scheme	Other Scheme	Total
Present value of obligation at 1 January 2017	(1,428.7)	(181.3)	(257.2)	(1,867.2)
Current service cost	-	-	(2.9)	(2.9)
Interest cost on Defined Benefit Obligation	(35.0)	(4.4)	(6.6)	(46.0)
Contributions by scheme participants	-	-	(0.9)	(0.9)
Effect of movement in exchange rates	(0.1)	-	2.5	2.4
Actuarial gain/(loss) - experience	7.5	6.5	(1.0)	13.0
Actuarial gain/(loss) - demographic assumptions	26.4	-	2.0	28.4
Actuarial gain/(loss) - financial assumptions	2.4	0.3	(5.4)	(2.7)
Gain/(Loss) due to change in share	(6.2)	2.6	-	(3.6)
Actual benefit paid	71.5	8.4	7.9	87.8
Present value of obligation at 31 December 2017	(1,362.2)	(167.9)	(261.6)	(1,791.7)
Fair value of scheme assets at 1 January 2017	1,332.3	102.6	197.5	1,632.4
Interest income on assets	32.8	4.0	5.3	42.1
Return on plan assets (greater)/less than the discount rate	35.3	2.6	7.2	45.1
Actual employer contributions	22.5	90.3	13.5	126.3
Contributions by scheme participants	-	-	0.9	0.9
Effect of movement in exchange rate	0.1	-	-	0.1
Actual benefit paid	(71.5)	(8.4)	(7.9)	(87.8)
Gain/(Loss) due to change in share	6.0	(2.9)	-	3.1
Administration costs incurred during period	(1.7)	(0.3)	(0.8)	(2.8)
Fair value of scheme assets at 31 December 2017	1,355.8	187.9	215.7	1,759.4
Defined benefit schemes net liabilities	(6.4)	20.0	(45.9)	(32.3)
Minimum funding liability	(76.8)	(20.0)	(7.9)	(104.7)
Net liability recognised in the consolidated statement of financial position as at 31 December 2017	(83.2)	(0.0)	(53.8)	(137.0)

Notes to the consolidated financial statements (continued)

24. Employee benefits (continued)

A minimum funding liability arises where the statutory funding requirements are such that future contributions in respect of past service will result in a future unrecognisable surplus.

The below table shows the movement in minimum funding liability:

	£ million	
	2018	2017
Minimum funding liability as on 1 January	(104.7)	(19.6)
Interest cost on minimum funding liability	(2.6)	(0.5)
Actuarial movement during the year	20.2	(84.6)
Minimum funding liability as on 31 December	(87.1)	(104.7)

It is anticipated that the company will make the following contributions to the pension schemes in 2019:

	£ million			
	P&O UK Scheme	MNOPF Scheme	Other Scheme	Total
Pension scheme contributions	9.0	-	9.7	18.7

25. Commitments

Capital commitments

	£ million	
	2018	2017
Estimated capital expenditure contracted for as at 31 December	94.9	93.1

Operating lease commitments

	£ million	
	2018	2017
Within one year	79.5	113.7
Between one and five years	241.3	434.5
Between five and ten years	262.0	477.5
Between ten and twenty years	453.8	556.2
Between twenty and thirty years	348.7	398.7
Between thirty and fifty years	2.2	4.4
	1,387.5	1,985.0

26. Contingent liabilities

- The Group has contingent liabilities amounting to £22.7 million (2017: £22.8 million) in respect of payment guarantees and £50.5 million (2017: £48.5 million) in respect of performance guarantees. The bank guarantees are arising in the ordinary course of business from which it is anticipated that no material liabilities will arise.
- The Group has contingent liabilities in respect of guarantees issued on behalf of equity accounted investees amounting to £14.4 million (2017: £16.4 million).

Notes to the consolidated financial statements (continued)

27. Related parties

For the purpose of these consolidated financial statements, parties are considered to be related to the Group, if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over it in making financial and operating decisions, or vice versa, or where the Group and the party are subject to common control or significant influence i.e. part of the same Parent Group.

Related parties represent associated companies, shareholders, directors and key management personnel of the Group, the Parent Company, Ultimate Parent Company and entities jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management. The terms and conditions of the related party transactions were made on an arm's length basis.

Parent entities

The largest group of companies for which consolidated financial statements are prepared and in which the company is consolidated is DP World Plc, a company limited by shares incorporated in Dubai, whose accounts are filed with the Dubai International Financial Centre. DP World Plc has 19.55% of its shares traded on the NASDAQ Dubai.

In the opinion of the directors, the ultimate controlling parent company as at 31 December 2018 was Port & Free Zone World FZE, which owns 80.45% of DP World PLC. Port & Free Zone World FZE is a wholly owned subsidiary of Dubai World Corporation, (ultimate parent company).

Transactions with parent group

Amounts due from the parent group are disclosed in note 16. Interest earned on these loans amounted to £7.4 million (2017: £9.9 million). Amounts due to the parent group are disclosed in note 20. Interest cost on these loans amounted to £2.0 million (2016: £2.6million).

Management fees of £11.3 million (2017: £14.9 million) were paid to DP World group companies during the year.

Management fees of £6.3 million (2017: £3.7 million) were received from DP World group companies during the year.

On 12 November 2018 P&OSNCo has transferred its investment in series B1 preferred stock of Hyperloop Technologies to DPW FZE for a stock consideration of £11.6m.

On 12 November 2018 P&OSNCo has sold all of its investment in the convertible promissory note of Hyperloop Technologies to DPW FZE for a note consideration of £68.3m for the principal balance and interest thereon.

On 18 January 2017, the Group sold its 100% stake in the operating ports of DP World (Canada) Inc and DP World Prince Rupert Inc. for a consideration of £262 million to DPW Investments B.V which is ultimately held by DPW FZE.

There were no other material transactions with the parent group during the year (2017: £nil).

Transactions with key management personnel

Given the operational and organisational structure of the Group, the key management personnel as defined under IAS 24 'Related Party Disclosures' consists of the board of directors of the company together with the key management personnel of DP World Plc.

The Group's share of the remuneration of these key personnel was £3.1 million (2017: £5.1 million). The remuneration of the Directors of the Company is disclosed in note M to the Company financial statements.

The remuneration of the key management personnel of DP World Plc and any relevant transactions are set out in the financial statements of DP World Plc and which are publicly available on their website at www.dpworld.com.

Other related party transactions

During the year the Group provided services including office accommodation and IT support to Istithmar P&O Estates an affiliated company under ultimate parent company, amounting to £0.2 million (2017: £0.2 million).

There are no other related party transactions during the year, (2017: Nil)

Notes to the consolidated financial statements (continued)

28. Business acquisitions

2018:

There were no business acquisitions in current year.

2017:

(i) Acquisition of Reyser International business

On 26 July 2017, the Group acquired 57% stake in Remolques y Servicios Maritimos, S.L. Group ("Reyser") International business through its existing subsidiary Remolcadores de Puerto y Altura, S.A. ("Repasa") for a purchase consideration of £17.5m representing the fair value of acquired net assets. The carrying value of net assets on the date of acquisition was £2.7m. This acquisition has resulted in the step up of investment in equity-accounted investees by £13.6m with a corresponding increase in deferred tax liabilities by £3.4m.

29. Financial instruments

(a) Credit risk

(i) Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was:

	Carrying amount	Carrying amount
	2018	2017
Trade receivables	103.4	85.5
Other receivables	137.3	176.9
Amounts owed by group companies	1,079.8	2,055.4
Cash and cash equivalents	291.0	279.7
Loan to equity accounted investees	46.2	46.5

The maximum exposure to credit risk for trade receivables at the reporting date by geographical region is as follows:

	2018	2017
Europe and Africa	53.2	54.2
Australia and Americas	22.5	18.2
Asia Pacific and Indian subcontinent	27.7	13.1
	103.4	85.5

(ii) Credit quality of financial assets and impairment losses

Movement in the allowance for impairment in respect of trade and other receivables during the year was:

	2018	2017
At 1 January	1.0	3.4
Charge/ (reversed) during the year	(0.5)	0.1
Reversed through disposal of business	-	(2.5)
At 31 December	0.5	1.0

The ageing of trade receivables at the reporting date was:

	2018	2017
Neither past due or impaired	52.2	42.8
Past due on the reporting date		
Past due less than 30 days	29.9	28.1
Past due 31-60 days	10.9	8.2
Past due over 60 days	10.4	6.4
	103.4	85.5

(b) Liquidity risk

The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting agreements:

Notes to the consolidated financial statements (continued)

29. Financial instruments (continued)

(b) Liquidity risk (continued)

£ million						
2018	Carrying amount	Contractual Cash Flows	Within one year	One to Two years	Two to five years	More than five years
Non-derivative financial liabilities						
Trade and other payables	(265.0)	(265.0)	(224.7)	(40.3)	-	-
Unsecured bond issues	(6.2)	(7.2)	-	-	(0.1)	(7.1)
Secured bank loans	(813.3)	(1,330.6)	(51.1)	(50.0)	(158.6)	(1,070.9)
Unsecured loans and bank loans	(429.4)	(490.7)	(29.4)	(45.9)	(315.2)	(100.2)
Finance lease liabilities	(2.9)	(3.1)	(1.3)	(1.7)	(0.1)	-
Mortgage debenture stock	(1.4)	(5.7)	(0.5)	(0.5)	(1.5)	(3.2)
Unsecured loan and loan stock	(14.2)	(14.2)	(14.2)	-	-	-
Financial Guarantees and Letter of Credit	-	(88.1)	-	-	-	-
Derivative financial liabilities						
Interest rate swaps (net outflow)	(47.6)	-	-	-	-	-
	(1,580.0)	(2,204.6)	(321.2)	(138.4)	(475.5)	(1,181.4)

£ million						
2017	Carrying amount	Contractual Cash Flows	Within one year	One to Two years	Two to five years	More than five years
Non-derivative financial liabilities						
Trade and other payables	(356.9)	(356.9)	(323.3)	(33.6)	-	-
Unsecured bond issues	(5.9)	(10.4)	-	-	(0.1)	(10.3)
Secured bank loans	(806.9)	(1,341.5)	(42.1)	(47.3)	(144.8)	(1,107.3)
Unsecured bank loans	(420.3)	(452.5)	(196.2)	(41.0)	(110.1)	(105.2)
Finance lease liabilities	(6.9)	(7.1)	(4.1)	(1.6)	(1.4)	-
Mortgage debenture stock	(1.4)	(2.4)	(0.5)	(0.5)	(1.4)	-
Unsecured loan stock	(13.8)	(13.8)	(13.8)	-	-	-
Financial Guarantees and Letter of Credit	-	(88.1)	-	-	-	-
Derivative financial liabilities						
Interest rate swaps (net outflow)	(66.1)	(83.5)	(17.3)	(17.3)	(41.3)	(7.6)
	(1,678.2)	(2,356.2)	(597.3)	(141.3)	(299.1)	(1,230.4)

Notes to the consolidated financial statements (continued)

29. Financial instruments (continued)

(c) *Market risk*

(i) *Currency risk*

The following significant exchange rates were applied during the year:

	Average rates:		Reporting date spot rates:	
	2018	2017	2018	2017
USD	1.334	1.287	1.279	1.353
EUR	1.130	1.142	1.117	1.129
AUD	1.786	1.680	1.814	1.732
INR	91.204	83.798	89.221	86.411
CAD	1.729	1.671	1.744	1.698

Foreign currency sensitivity analysis

A 10% strengthening of pound sterling against the following currencies at 31 December 2018 and 31 December 2017 would have increased/(decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant. Further, as each entity in the Group determines its own functional currency, the effects of translating financial assets and liabilities of the respective entity would mainly impact equity.

2018	£'million	
	Consolidated statement of OCI	Consolidated Income statement
USD	10.4	1.3
EUR	0.7	(0.1)
AUD	0.7	(0.0)
INR	15.7	0.8
CAD	(0.2)	(0.0)
2017	£'million	
	Equity	Income Statement
USD	13.3	1.2
EUR	1.5	(0.2)
AUD	(4.2)	(0.0)
INR	17.0	0.9
CAD	(0.1)	(0.0)

A 10% weakening of pound sterling against the above currencies at 31 December 2018 and 31 December 2017 would have had the equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remain constant.

Notes to the consolidated financial statements (continued)

29. Financial instruments (continued)

(c) Market risk (continued)

(iii) Interest rate risk

At the reporting date the interest rate profile of the Group's interest bearing financial instruments was:

	£ million	
	Carrying amount 2018	Carrying amount 2017
Fixed Rate instruments		
Financial liabilities	(84.1)	(69.2)
Interest rate swaps hedging floating rate debt	(943.1)	(926.2)
	(1,027.2)	(995.4)
Variable rate instruments		
Financial assets	1,230.3	2,190.5
Financial liabilities	(1,183.3)	(1,186.0)
Interest rate swaps hedging floating rate debt	943.1	926.2
	990.1	1,930.7

The group has hedged its exposure to variable rates by entering into fixed interest rate swaps for a notional amount equivalent to £943.10 million (2017: £926.20 million)

Interest rate sensitivity analysis

A change of 100 basis points ("bp") in interest rates at the reporting date would have increased/(decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

	£ million			
	Income statement		Equity	
	100bp increase	100bp decrease	100bp increase	100bp decrease
31-Dec-18				
Variable rate instruments	9.9	(9.9)	-	-
Interest rate swaps	-	-	9.4	(9.4)
Cash flow sensitivity net	9.9	(9.9)	9.4	(9.4)
31-Dec-17				
Variable rate instruments	19.3	(19.3)	-	-
Interest rate swaps	-	-	9.3	(9.3)
Cash flow sensitivity net	19.3	(19.3)	9.3	(9.3)

Notes to the consolidated financial statements (continued)

29. Financial instruments (continued)

(d) Fair value of financial assets and liabilities

The table below presents the carrying amounts and the fair values of the Group's financial assets and liabilities at 31 December 2018 and 31 December 2017:

£ million				
	2018		2017	
	Book value	Fair value	Book value	Fair value
Primary financial assets and liabilities held or issued to finance the Group's operations:				
Trade and other receivables	240.7	240.7	262.4	262.4
Trade and other payables	(265.0)	(265.0)	(356.9)	(356.9)
Unsecured bond issues	(6.2)	(6.2)	(5.9)	(5.9)
Secured bank loans	(813.3)	(813.3)	(806.9)	(806.9)
Unsecured bank loans	(429.4)	(429.4)	(420.3)	(420.3)
Finance lease liabilities	(2.9)	(2.9)	(6.9)	(6.9)
Mortgage debenture stock	(1.4)	(1.4)	(1.4)	(1.4)
Amounts owed by group undertakings	1,079.8	1,079.8	2,055.4	2,055.4
Amounts owed to group undertakings	(124.8)	(124.8)	(149.4)	(149.4)
Cash and cash equivalents	291.0	291.0	279.7	279.7
Financial assets held at fair value through profit and loss	24.3	24.3	35.9	35.9
Derivative financial instruments held to manage the interest rate and currency profile:				
Interest rate swap - liabilities	(47.6)	(47.6)	(66.0)	(66.0)
Cash flow sensitivity net	(54.8)	(54.8)	819.7	819.7

The following valuation methods have been used for the year ended 31 December 2018 and 31 December 2017:

The fair value of trade and other receivables and trade and other payables approximates to the book value due to the short-term maturity of these instruments.

The fair value of bonds and dollar notes included in loans above is based on the quoted market price of comparable debt. Other loans include term loans and finance leases. These are largely at variable interest rates and therefore the book value normally equates the fair value.

The fair value of debt securities held-to-maturity is based on the quoted market value of similar assets. The fair value of other investments is based on the year-end quoted price for listed investments and the estimated recoverable amount for unlisted investments. The fair value of cash and bank overdrafts approximates to the book value due to the short-term maturity of the instruments. The fair value of derivative financial instruments is based on the cash flows discounted to the net present value using prevailing market rates and foreign currency rates at the reporting date.

Notes to the consolidated financial statements (continued)

29. Financial instruments (continued)

(d) *Fair value of financial assets and liabilities (continued)*

Fair value hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs)

	£ million		
	Level 1	Level 2	Level 3
	2018		
Financial assets held at fair value through profit and loss	–	–	24.3
Mortgage debenture stocks	–	(8.8)	–
Derivative financial liabilities	–	(47.6)	–
	–	(56.4)	24.3
	2017		
Financial assets held at fair value through profit and loss	–	–	35.9
Mortgage debenture stocks	–	(6.7)	–
Derivative financial liabilities	–	(66.0)	–
	–	(72.7)	35.9

Notes to the consolidated financial statements (continued)

30. Significant group entities

The extent of the Group's ownership in its various subsidiaries, equity accounted investees and their principal activities are as follows:

	Country of incorporation	Ownership interest	Business description
Subsidiaries			
Chennai Container Terminal Private Ltd	India	100%	Container terminal operations
DP World Antwerp Terminals N.V.	Belgium	100%	Container terminal and other port operations
DP World Callao S.A.	Peru	100%	Container terminal operations
DP World Australia (POSN) Pty Ltd	Australia	100%	Holding Company
DP World Overseas Pty Limited	Australia	100%	Holding Company
DP World (POSN) B.V.	Netherlands	100%	Holding Company
DP World Red B.V.	Netherlands	100%	Holding Company
DP World Blue B.V.	Netherlands	100%	Holding Company
DP World Maputo S.A.	Mozambique	60%	Container terminal operations
India Gateway Terminal Private Limited	India	85.02%	Container terminal operations
Mundra International Container Terminal Private Limited	India	100%	Container terminal operations
Nhava Sheva (India) Gateway Terminal Private Limited	India	100%	Container terminal operations
Nhava Sheva International Container Terminal Private Ltd	India	100%	Container terminal operations
Container Rail Road Services Pvt Limited India Container rail freight operations	India	100%	Container rail freight operations
P&O Maritime Services Pty Ltd	Australia	100%	Port and maritime services
P&O Maritime Services (PNG) Ltd	Papua New Guinea	100%	Port and maritime services
Qasim International Container Terminal Pakistan Ltd	Pakistan	55%	Container terminal operations
Saigon Premier Container Terminal	Vietnam	80%	Container terminal operations
Southampton Container Terminals Ltd	England	100%	Container terminal operations
Terminales Rio de la Plata SA	Argentina	55.62%	Container terminal operations
London Gateway Port Limited	England	100%	Container terminal operations
Remolcadores de Puerto y Altura, S.A.	Spain	57.01%	Port and maritime services
DP World Germersheim B.V.	Netherlands	100%	Container terminal operations
DP World Saint John, Inc	Canada	100%	Container terminal operations
Joint Ventures and Associates			
Antwerp Gateway NV	Belgium	60%*	Container terminal operations
Laem Chabang International Terminal Co Ltd	Thailand	34.5%	Container terminal operations
Eurofos S.A.R.L	France	50%	Container terminal operations
Generale de Manutention Portuaire S.A	France	50%	Container terminal operations
Qingdao Qianwan Container Terminal Co. Ltd.	China	29%	Container terminal operations
Asian Terminals Inc.	Philippines	41.72%	Container terminal operations
Portus Indico - Sociedade de Servicos Portuarios Ltd	UAE	48.5%	Holding company
Visakha Container Terminals Private Limited	India	26%	Container terminal operations
PT Terminal Petikemas Surabaya	Indonesia	49%	Container terminal operations

* Although the Group has more than 60% effective ownership interest in this entity, it is not treated as a subsidiary, but instead treated as an equity accounted investee. The underlying shareholder agreement does not provide control to the Group.

31. Subsequent events

- On 30 January 2019, the Group has transferred its entire other investments to its parent company for a sale consideration of £ 1.
- On 29 April 2019, the Group disposed its entire shareholding on expiry of concession in PT Terminal Petikemas Surabaya for a sale consideration of £ 31.1 million.

Company balance sheet

As at 31 December 2018

		£ million	£ million
	Note	2018	2017
Non-current assets			
Tangible fixed assets	F	5.2	5.6
Investments in subsidiaries	G	1,494.7	1,678.8
Other investments	G	23.8	35.4
Debtors	H	0.0	22.9
		1,523.7	1,742.7
Current assets			
Debtors	H	2,124.0	2,944.9
Cash and cash equivalents		3.4	2.4
		2,127.4	2,947.3
Total assets		3,651.1	4,690.0
Creditors: amounts falling due within one year			
Other creditors	J	(591.4)	(537.3)
		(591.4)	(537.3)
Net current assets		1,536.0	2,409.9
Total assets less current liabilities		3,060.7	4,152.6
Creditors: amounts falling due in more than one year			
Other creditors	J	(0.6)	(0.7)
Loans	I	(7.7)	(7.3)
Provisions	K	(6.6)	(7.9)
Pension liability	O	(88.7)	(98.1)
		(103.6)	(114.0)
Net assets		2,956.1	4,038.7
Capital and reserves			
Called up share capital	L	(843.2)	(843.2)
Share premium account	M	(815.4)	(815.4)
Profit and loss account	M	(1,297.5)	(2,380.1)
Total equity		(2,956.1)	(4,038.7)

The accounts were approved by a duly authorised committee of the Board of directors and signed on its behalf on 24 June 2019 by



Mohammad Al Hashimy
Director



R.A. Al Qahtani
Director

The Peninsular and Oriental Steam Navigation Company – Company Number Z73

Statement of changes in equity
For the year ended 31 December 2018

	£ million			
	Share capital	Share premium	Retained earnings	Total Equity
Balance as at 1 January 2017	843.2	815.4	1,850.1	3,508.7
Profit for the year	-	-	484.3	484.3
Pension obligation borne by ultimate Parent Company	-	-	50.0	50.0
Total other comprehensive income, net of income tax	-	-	(4.3)	(4.3)
Total comprehensive income	-	-	530.0	530.0
Transactions with owners recorded directly in equity	-	-	-	-
Dividends	-	-	-	-
At 31 December 2017	843.2	815.4	2,380.1	4,038.7
At 1 January 2018	843.2	815.4	2,380.1	4,038.7
Total comprehensive income for the year				
Profit for the year	-	-	97.8	97.8
Total other comprehensive income, net of income tax	-	-	19.6	19.6
Total comprehensive income	-	-	117.4	117.4
Transactions with owners recorded directly in equity				
Dividends	-	-	(1,200.0)	(1,200.0)
At 31 December 2018	843.2	815.4	1,297.5	2,956.1

Notes to the Company financial statement

A. Basis of Preparation

Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework ("FRS 101"). The amendments to FRS 101 (2014/15 Cycle) issued in July 2015 have been applied.

In preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the EU ("Adopted IFRSs") but makes amendments where necessary in order to comply with Companies Act 2006 and has set out below where advantage of the FRS 101 disclosure exemptions has been taken.

The Company's ultimate parent undertaking, DP World PLC (formerly DP World Limited), includes the Company in its consolidated financial statements. The consolidated financial statements of DP World PLC, which is listed in Dubai as per consolidated disclosures, are prepared in accordance with IFRS and are available to the public and may be obtained from 16 Palace Street, London SW1E 5JQ, United Kingdom.

Adoption of new and revised standards

IFRS 9 *Financial Instruments* is effective for the year ended 31 December 2018. There were no retrospective adjustments in these financial statement as a result of adopting the new standard. Please refer to Group's accounting policies Note 3b for the full disclosure.

Disclosure exemptions

In these financial statements, the Company has applied exemptions available under FRS 101 in respect of the following disclosures:

- A cash flow statement and related notes;
- Comparative period reconciliations for share capital, tangible fixed assets, and investments;
- Disclosures in respect of transactions with wholly owned subsidiaries;
- Disclosures in respect of capital management; and
- Disclosures required by IFRS 7 Financial Instruments Disclosures
- The effects of new but not yet effective IFRSs

Going concern

The directors, having made enquiries, consider that the company has adequate resources to continue in operational existence from 12 months of the date of approval of financial statement and therefore they consider it appropriate to adopt the going concern basis in preparing the accounts.

Functional currency

The functional currency of the Company is sterling. All financial information presented in Sterling is rounded to the nearest million.

B. Accounting policies

The accounting policies set out below have been applied consistently in the year presented in the financial statements and have been applied consistently by the Company.

Foreign currency transactions

Transaction in foreign currencies are initially recorded at the exchange rate ruling on the date of the transaction. Monetary items denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date and exchange differences, if any, are recognised in the income statement.

Notes to the Company financial statement (continued)

Non-monetary items in a foreign currency that are measured at historical cost are translated to the functional currency using the exchange rate at the date of initial transaction and is not retranslated at a later date. Non-monetary items that are measured at fair value in a foreign currency are translated into the functional currency using the exchange rates at the date when the fair value was determined.

Foreign currency differences arising on retranslation of monetary items are recognised in the statement of profit or loss, except for differences arising on the retranslation of available-for-sale equity instruments, of a financial liability designated as a hedge of the net investment in a foreign operation, or qualifying cash flow hedges, which are recognised directly in statement of other comprehensive income.

Tangible fixed assets

These assets are stated at cost less accumulated depreciation and any provision for impairment. Assets constructed by the Company are depreciated from the date that the assets are available for use.

Provision for any impairment in value of other fixed assets is made in the profit and loss account.

Depreciation is calculated to write off the cost of these assets to estimated residual value, on a straight line basis over the expected useful life of the asset concerned. The expected useful lives of property and other fixed assets (reported within plant and machinery, fixtures and fittings) vary up to 40 years.

The estimated useful lives of assets are as follows:

Assets	Useful life (years)
Buildings	5 – 40
Plant and Machinery	3 – 25
Fixtures & Fittings	3 – 25

Interest incurred in respect of assets under construction is capitalised into the cost of the asset concerned.

Investment in subsidiaries

Investment in subsidiaries are initially measured at historic cost, including transaction costs, and stated at cost less accumulated impairment losses. The Company assesses investments for impairment whenever events or changes in circumstances indicate that the carrying value of an investment may not be recoverable. If any such indication of impairment exists, the Company makes an estimate of its recoverable amount. Where the carrying amount of an investment exceeds its recoverable amount, the investment is considered impaired and is written down to its recoverable amount.

Financial instruments

Classification of financial assets

Applicable from 1 January 2018, the Company classifies its financial assets in the following measurement categories

- Amortised cost;
- Fair value through other comprehensive income ('FVOCI'); or
- Fair value through profit or loss ('FVTPL').

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

Initial recognition of financial assets

A financial asset (unless it is a trade receivable without a significant financing component that is initially measured at the transaction price) is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition.

Notes to the Company financial statement (continued)

Subsequent measurement of financial assets

Financial assets at amortised cost	These assets are subsequently measured at amortised cost using the effective interest method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.
FVOCI – debt instrument	These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to profit or loss.
FVOCI – equity instrument	These assets are subsequently measured at fair value. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are never reclassified to profit or loss.
Financial assets at FVTPL	These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in profit or loss.

The following table and the accompanying notes below explain the original measurement categories under IAS 39 and the new measurement categories under IFRS 9 for each class of the Group's financial assets as at 1 January 2018:

Financial instruments	Original classification under IAS 39	New classification under IFRS 9	Original carrying value under IAS 39 (£ million)
Trade receivables	Loans and receivables	Financial assets at amortised cost	7.6
Other receivables	Loans and receivables	Financial assets at amortised cost	28.9
Amounts owed by group undertakings	Loans and receivables	Financial assets at amortised cost	2,930.7
Cash and cash equivalents	Loans and receivables	Financial assets at amortised cost	2.3
Equity securities	Financial assets as being available for sale	Financial assets at FVTPL	23.8

The new classification above did not result in any significant change in measurement of values under IFRS 9.

Derecognition of financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred and it does not retain control of the financial asset.

Impairment of non-derivative financial assets

From 1 January 2018, the Company assesses, on a forward-looking basis the expected credit losses ('ECLs') applicable to its financial assets measured at amortised cost. The Company measures loss allowances at an amount equal to lifetime ECLs. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

The application of IFRS 9's impairment requirements at 1 January 2018 did not result in any significant additional impairment allowance.

Notes to the Company financial statement (continued)

Non-derivative financial liabilities

Classification, initial recognition and measurement

The Company's financial instruments include non-derivative financial liabilities comprising of trade and other payables including amounts owed to group undertakings and interest-bearing borrowings. All non-derivative financial liabilities are recognised initially at fair value less any directly attributable transaction costs. The Company classifies all its non-derivative financial liabilities as financial liabilities to be carried at amortised cost using effective interest method.

The subsequent measurement of non-derivative financial liabilities is carried at the amortised cost using the effective interest method.

The Company derecognises a financial liability when its contractual obligations are discharged or cancelled or expired. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

Financial guarantees

This is where the Company enters into financial guarantee contracts to guarantee the indebtedness of subsidiaries, joint ventures or associates. The Company considers these to be insurance arrangements, and accounts for them as such. In this respect, the Company treats the guarantee contract as a contingent liability until such time as it becomes probable that the Company will be required to make a payment under the guarantee.

Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of assets or liabilities that affect neither accounting nor taxable profit other than in a business combination, and differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future.

The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date. A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

Provisions

A provision is recognised in the balance sheet when the Company has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation, and where the amount of the associated costs can be reliably estimated. If the effect is material, provisions are calculated by discounting the expected future cash flows at a rate that reflects current market assessments of the time value of money, and where appropriate the risks specific to the liability.

A provision for onerous contracts is recognised when the expected benefits to be derived by the Company from a contract are lower than the unavoidable cost of meeting its obligations under the contract.

Notes to the Company financial statement (continued)**Leases**

Leases where the Company retains substantially all the risks and benefits of ownership of the asset are classified as finance leases. These leases include land and buildings which are financed by leasing agreements, giving rights approximating to ownership are capitalised as tangible fixed assets at cost less accumulated depreciation. On initial recognition, the leased assets are measured at an amount equal to the lower of its fair value and the present value of the minimum lease payment. Subsequent to initial recognition, the leased asset is accounted for in accordance with the accounting policy applicable to that asset. Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Leases where the Company does not retain substantially all the risks and benefits of ownership of the asset are classified as operating leases. In operating lease, rentals payable are charged to the profit and loss account on a systematic basis over the term of the lease.

Pensions***Defined contribution plans***

A defined contribution plan is a post-employment benefit plan in which the company pays the fixed contribution to a separate entity and will have no legal or constructive obligation to pay further amounts. Contributions, including lump sum payments, in respect of defined contribution pension schemes and multi-employer defined benefit schemes where it is not possible to identify the Company's share of the scheme, are charged to the profit and loss account as they fall due.

Defined benefit plans

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan.

The Company's net obligation in respect of defined benefit pension plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine the present value, and the fair value of any plan assets is deducted. The calculation is performed annually by a qualified actuary using the projected unit credit method. The discount rate is the yield at the reporting date on AA credit rated bonds that have maturity dates approximating to the terms of the Company's obligations.

When the actuarial calculation results in a benefit to the Company, the recognised asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contributions to the plan. In order to calculate the present value of economic benefits, consideration is given to any minimum funding requirements that apply to any plan in the Company. An economic benefit is available to the Company if it is realisable during the life of the plan, or on settlement of the plan liabilities.

Where the present value of the deficit contributions exceeds the IAS 19 deficit an additional liability is recognised.

Re-measurements of the net defined benefit liability, which comprise of actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest) are recognised directly in statement of other comprehensive income. The Company determines the net interest expense (income) on the net defined benefit liability (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the then-net defined benefit liability (asset), taking into account any changes in the net defined benefit liability (asset) during the period as result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The Company recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

Notes to the Company financial statement (continued)

C. Audit fees

The Company's audit fee paid to its principal auditors, KPMG LLP was £200,000 (2017: £30,000), and non-audit fee was nil (2017: £57,674).

D. Dividends

The Company declared a dividend of £1,200 million during the year. (2017: nil).

E. Profit for the financial year

The profit for the financial year, being the profit on ordinary activities after taxation, was £97.8 million (2017: profit of £484.3 million).

F. Tangible fixed assets

	£ million	£ million	£ million	£ million
	Land and Building	Plant and machinery	Fixture and Fittings	Total
Cost				
At 1 January 2018	5.7	0.5	2.6	8.8
Additions	-	0.0	0.0	0.0
Disposals	-	-	-	-
At 31 December 2018	5.7	0.5	2.6	8.8
Accumulated depreciation				
At 1 January 2018	(0.8)	(0.4)	(2.0)	(3.2)
Charge for the year	(0.2)	(0.0)	(0.2)	(0.4)
At 31 December 2018	(1.0)	(0.4)	(2.2)	(3.6)
Net book amount at 31 December 2018	4.7	0.1	0.4	5.2
Net book amount at 31 December 2017	4.0	0.1	0.6	4.7

G. Investments

	£ million	£ million	£ million
	Investments in subsidiary companies	Investments in unlisted companies	Total
Cost			
At beginning of year	2,471.0	35.4	2,506.4
Additions	-	-	-
Disposals	(183.7)	(11.6)	(195.3)
At 31 December 2018	2,287.3	23.8	2,311.1
Provisions			
At beginning of year	(792.2)	-	(792.2)
Charge for the year	(0.4)	-	(0.4)
At 31 December 2018	(792.6)	-	(792.6)
Net Investment at 31 December 2018	1,494.7	23.8	1,518.5
Net Investment at 31 December 2017	1,678.8	35.4	1,714.2

Disposals in subsidiary companies during the year relate to liquidation of Partkestrel Limited (£23m) and return of capital from DPW Australia (POSN) Pty Ltd (£160.7m).

Disposal in unlisted investments during the year relate to class B1 preference shares in Hyperloop Technologies Inc. transferred to the intermediate holding company.

Notes to the Company financial statement (continued)

G. Investments (continued)

Investment in Subsidiary Companies

The following are subsidiary undertakings of the Company, the investments in which are recognised as investments in subsidiary companies.

Subsidiary undertakings	Country of incorporation	Percentage of share capital owned by the Company	Class of shares
Beaufort Insurance Company Limited	United Kingdom	100.00%	Ordinary shares and Preference shares
British India Steam Navigation Company Limited	United Kingdom	100.00%	Ordinary shares
DP World (POSN) B.V.	Netherlands	94.00%	Ordinary-B shares
DP World Australia (POSN) Pty Ltd	Australia	100.00%	Ordinary shares
DP World Investments FZE	United Arab Emirates	100.00%	Ordinary shares
DP World Limited	United Kingdom	100.00%	Ordinary shares
DP World Logistics Europe GmbH	Germany	100.00%	Ordinary shares
DP World Maritime B.V.	Netherlands	94.00%	Ordinary-B shares
DP World Red B.V.	Netherlands	100.00%	Ordinary shares
European Ferries Limited	United Kingdom	100.00%	Ordinary shares
London Gateway Limited	United Kingdom	100.00%	Ordinary shares
London Gateway Logistics Park Development Limited	United Kingdom	100.00%	Ordinary shares
London Gateway Logistics Park Management Limited	United Kingdom	100.00%	Ordinary shares
London Gateway Port Holdings Limited	United Kingdom	100.00%	Ordinary shares
London Gateway Services Limited	United Kingdom	100.00%	Ordinary shares
P&O Bulk Shipping Limited	United Kingdom	100.00%	Ordinary shares
P&O Delaware Holdings LLC	United States	100.00%	Ordinary shares
P&O Dover (Holdings) Limited	United Kingdom	100.00%	Ordinary shares
P&O Overseas Holdings Limited	United Kingdom	100.00%	Ordinary shares
P&O Pension Funds Investments Limited	United Kingdom	100.00%	Ordinary shares
P&O Ports Limited	United Kingdom	100.00%	Ordinary shares
P&O Properties International Limited	United Kingdom	100.00%	Ordinary shares
P&O Scottish Ferries Limited	United Kingdom	100.00%	Ordinary shares
P&O Tankships Investments Limited	United Kingdom	100.00%	Ordinary shares
POETS Fleet Management Limited	United Kingdom	100.00%	Ordinary shares
Southampton Container Terminals Limited	United Kingdom	100.00%	Ordinary shares

Investments in unlisted companies

The investment in unlisted companies represents a 3.15% ownership holding of DP World Australia (Holding) Pty Ltd (refer to note T). Under IFRS 9, this investment is classified as Financial assets at FVTPL (2017: Investment being available for sale).

Notes to the Company financial statement (continued)**G. Investments (continued)**

The following subsidiaries have elected the audit exemption (section 479A of the Companies Act 2006) where a parent company (The Peninsular and Oriental Steam Navigation Company) has provided a guarantee for all liabilities owing by the respective entities:

Company	Registered number
* British India Steam Navigation Company Limited	0000133
European Ferries Limited	00301725
P&O Bulk Shipping Limited	00258949
P&O Dover (Holdings) Limited	03492979
P&O Overseas Holdings Limited	00537728
P&O Properties International Limited	01099229
P&O Scottish Ferries Limited	00071375
London Gateway Logistics Park Development Limited	6766019
London Gateway Services Limited	6766022

The following subsidiaries have elected the audit exemption (section 480 of the Companies Act 2006) where the following subsidiaries have been dormant since the end of the previous financial year.

Company	Registered number
DP World Limited	6291123
P&O Scottish Ferries Ship Management Limited	SC10350
P&O Tankships Investments Limited	21695
P&O Ports Limited	00751061
Poets Fleet Management Limited	161443

Notes to the Company financial statement (continued)

H. Debtors

	£ million	£ million	£ million	£ million	£ million	£ million
	2018 Falling due			2017 Falling due		
	within one year	in more than one year	Total	within one year	in more than one year	Total
Trade Debtors	3.5		3.5	7.6	-	7.6
Other receivables	5.8		10.8	6.0	22.9	28.9
Prepayments and accrued income	5.3		0.3	0.6	-	0.6
Social security and other taxation	0.1		0.1			
Amounts owed by group undertakings	2,109.3		2,109.3	2,930.7	-	2,930.7
	2,124.0	-	2,124.0	2,944.9	22.9	2,967.8

I. Loans

	£ million	£ million
	2018	2017
Creditors falling due more than one year		
US dollar bonds 2027 (unsecured)	6.3	5.9
Mortgage debentures stocks	1.4	1.4
	7.7	7.3

Terms and debt repayment schedule

	Currency	Nominal interest rate	Year of maturity	£ million Face value 2018	£ million Carrying amount 2018	£ million Face value 2017	£ million Carrying amount 2017
US dollar bonds 2027 (unsecured)	USD	7.9%	2027	6.3	6.3	5.9	5.9
Mortgage debentures stocks	GBP	3.5%	Undated	1.4	1.4	1.4	1.4
				7.7	7.7	7.3	7.3

J. Creditors

	£ million	£ million	£ million	£ million	£ million	£ million
	2018 Falling due			2017 Falling due		
	within one year	in more than one year	Total	within one year	in more than one year	Total
Amounts owed to subsidiaries	583.2		583.2	527.9	-	527.9
Social security & other taxation	-		-	3.2	-	3.2
Other unsecured creditors	1.9		1.9	3.0	-	3.0
Accruals and deferred income	6.3	0.6	6.9	3.2	0.7	3.9
	591.4	0.6	592.0	537.3	0.7	538.0

K. Provisions

	£ million
	Other Provisions
At 1 January 2018	(7.9)
Utilized during the year	1.3
At 31 December 2018	(6.6)

Provision £6.6million (2017: £7.9million) is in relation to exposures to claims from former employees working in environments that used to contain asbestos. Liabilities expected to be incurred are in part covered by insurance. Any expected recoveries are included within other receivables.

Notes to the Company financial statement (continued)

L. Share capital

The allotted, called up and fully paid share capital is as follows:

	£ million	£ million
	2018	2017
Issued share capital (843.2 million ordinary shares of £1 each)	843.2	843.2

M. Reserves

			£ million
	Share premium account	Profit and loss account	Total
At 1 January 2018	815.4	2,380.1	3,195.5
Actuarial gains/(losses)	-	19.6	19.6
Dividends paid in the year		(1,200.0)	(1,200.0)
Profit for the financial year	-	97.8	97.8
At 31 December 2018	815.4	1,297.5	2,112.9

N. Directors' emoluments

	£ thousand	
	2018	2017
Directors' emoluments	3,088	5,026
Company contributions to money purchase pension schemes	42	53
	3,130	5,079
Retirement benefits are accruing to the following number of directors under:		
	2018	2017
Defined benefit schemes	-	-
Money purchase schemes	1	1
	1	1

The aggregate emoluments of the highest paid director were £872,249 and no pension contribution was made on his behalf. (2017 The aggregate emoluments of the highest paid director were £1,861,461 and no pension contribution was made on his behalf)

The Directors hold a variety of roles and responsibilities with the ultimate parent Group and not all are directly employed by the Company. Therefore an estimation has been made of the proportion of their remuneration that relates to qualifying services for the Company.

Notes to the Company financial statement (continued)**O. Pensions**

The Company participates in a number of pension schemes throughout the world.

P&O Pension Scheme

This principal scheme is located in the UK (the "P&O Pension Scheme"). The P&O UK Scheme is a funded defined benefit scheme and was closed to routine new members on 1 January 2002 and to future accrual on 31 December 2015. The pension fund is legally separated from the Company and managed by a Trustee board. The assets of the scheme are managed on behalf of the Trustee by independent fund managers.

Formal actuarial valuations of the P&O UK scheme are normally carried out triennially by qualified independent actuaries, the most recent valuation was at 31 March 2016 using the projected unit credit method. The deficit on a statutory funding objective basis was £91 million. The Company agreed with the Trustee to a new monthly deficit payment plan effective from 1 April 2016 of £9 million a year until 31 March 2020, then increasing to a total of £10.3 million a year until 31 March 2024 and then increasing to £12 million a year until 30 November 2026.

In December 2007, as part of a process developed with the Company to de-risk the pension scheme, the Trustee transferred £800 million of P&O UK Scheme assets to Paternoster (UK) Ltd, in exchange for a bulk annuity insurance policy to ensure that the assets (in the Company's statement of financial position and in the Scheme) will always be equal to the current value of the liability of the pensions in payment at 30 June 2007, thus removing the funding risks for these liabilities.

In December 2017, the Company entered into a Flexible Apportionment Arrangement which enabled a related party to withdraw as an employer from the P&O Pension Scheme, following which all current and future deficit liabilities of the Scheme were taken over by the Company with an additional cash contribution of £13 million.

Merchant Navy Officers' Pension Fund Scheme ("MNOPF")

The Company participates in various industry multi-employer schemes, the most significant of which is the New Section of the MNOPF Scheme and is in the UK. These generally have assets held in separate trustee administered funds which are legally separated from the Company.

It is an industry wide multi-employer defined benefit scheme in which officers employed by Company have participated.

The most recent formal actuarial valuation of the New Section of the MNOPF Scheme was carried out as at 31 March 2015. This resulted in a deficit of £3 million. The Trustee Board believe their investment strategy will address this deficit and therefore has not issued deficit contribution notices to employers in respect of the 2015 actuarial valuation. The New Section of the MNOPF Scheme closed to future accrual in April 2016.

Following earlier actuarial valuations in 2009 and 2012 the Trustee and Employers agreed contributions to be paid to the MNOPF Scheme by participating employers over the period to 30 September 2023. These contributions included an allowance for the impact of irrecoverable contributions in respect of companies no longer in existence or not able to pay their share. In September 2017, the Trustee offered a settlement sum of £9.5 million to the Company which would clear the outstanding contributions (due payable bi-annually to September 2023) and save the Company £1.4 million in future interest payments. The Company agreed and settled the payment on 28 September 2017. There are no outstanding contributions due by the Company in 2019.

The triennial actuarial valuation as at 31 March 2018 is yet to be finalised. The initial indications given by the Trustee Board is that there is an immaterial deficit.

The Company's share of the net deficit of the MNOPF Scheme at 31 December 2018 is estimated at 5.36%.

Notes to the Company financial statement (continued)

O. Pensions (continued)

Merchant Navy Ratings' Pension Fund Scheme ("MNRPF")

The MNRPF Scheme is an industry wide multi-employer defined benefit pension scheme in which sea staff employed by Company have participated. The scheme has a significant funding deficit and has been closed to further benefit accrual from 2001.

The Company which is no longer current employers in the MNRPF Scheme had settled their statutory debt obligation and were not considered to have any legal obligation with respect to the on-going deficit in the fund. However, following a legal challenge, by Stena Line Limited, the High Court decided that the Trustee could require all employers that had ever participated in the scheme to make contributions to fund the deficit. Although the Company appealed, the decision was not overturned.

The Company's deficit contributions arising from the 31 March 2014 valuation totalled £25 million. The most recent formal actuarial valuation was carried out as at 31 March 2017. The Company's deficit contributions arising from this valuation totalled £7.7 million. The contributions due to the Scheme in respect of this valuation will be paid over the period to 31 October 2023. The combined total annual deficit contributions arising from the 2014 and 2017 actuarial valuations to be paid in 2019 of £4.6 million, in 2020 to 2022 of £4.5 million per annum and £0.9 million in 2023.

The Trustee sets the payment terms for each participating employer in accordance with the Trustee's Contribution Collection Policy which includes credit vetting.

The Company's share of the net deficit of the New Section at 31 December 2018 is estimated at 7.38%.

The amounts recognised in the balance sheet are as follows

	2018	2017
Present value of obligations	(1,532.2)	(1,643.2)
Fair value of plan assets	1,443.5	1,545.1
Net liability deficit	(88.7)	(98.1)
Related deferred tax asset	-	-
Net liability	(88.7)	(98.1)
Amounts in the balance sheet		
Non-current Liabilities	(88.7)	(98.1)
Net liability	(88.7)	(98.1)

The deferred pension benefit schemes of GBP 88.7 million (2017 £98.1 million) is in respect of the total Company schemes shown on page 88.

The re-measurements of the net defined benefit liability recognised in the statement of other comprehensive income is as follows:

	2018	2017
Actuarial gain/(loss) recognised in the year	74.5	40.5
Return on plan assets lesser/ (greater) than the discount rate	(75.0)	38.0
Change in share in multi-employer scheme	1.4	(0.7)
Movement in minimum funding liability	18.7	(82.1)
	19.6	(4.3)

Notes to the Company financial statement (continued)

O. Pensions (continued)

The amounts recognised in the income statement are as follows

	2010	2017
Current service cost *	-	-
Employer's past service cost*	(19.1)	-
Gain due to settlements/curtailments	-	-
Administration costs	(2.9)	(2.2)
Net Interest on net defined benefit liability/(asset)	(2.0)	(3.0)
Total expenses recognised in the income statement	(24.0)	(5.2)

* Current service cost relates to an allowance for the additional costs arising in 2018 in respect of Guaranteed Minimum Pension ("GMP").

GMP is a portion of pension that was accrued by individuals who were contracted out of the State Second Pension prior to 6 April 1997. Historically, there was an inequality of benefits between male and female members who have GMP. It is based on a landmark High Court case in the UK concluded on 26 October 2018, which confirmed that GMPs need to be equalised. Please refer to Group's accounting policies Note 9.

Actuarial valuations and assumptions

The latest valuations of the defined benefit schemes have been updated to 31 December 2018 by qualified independent actuaries. The principal assumptions are included in the table below. The assumptions used by the actuaries are the best estimates chosen from a range of possible actuarial assumptions, which, due to the timescale covered, may not necessarily be borne out in practice.

	P&O UK Scheme		MNOFP Scheme		MNRPF Scheme	
	2018	2017	2010	2017	2018	2017
Discount rates	2.85%	2.50%	2.85%	2.50%	2.85%	2.50%
Discount rates - Bulk Annuity Asset	2.65%	2.30%	n/a	n/a	n/a	n/a
Expected rates of salary increases *	n/a	n/a	n/a	n/a	n/a	n/a
Pension increases:						
- Deferment	3.00%	3.00%	2.55%	2.45%	2.55%	2.45%
- Payment	3.00%	3.00%	3.45%	3.35%	3.45%	3.35%
Inflation	3.55%	3.45%	3.55%	3.45%	3.55%	3.45%

* The P&O UK Scheme and MNOFP were closed to future accrual as at 31 December 2016, so future pay increases is not relevant.

The assumptions for pensioner longevity under both the P&O UK scheme and the MNOFP scheme are based on an analysis of pensioner death trends under the respective schemes over many years.

Notes to the Company financial statement (continued)

O. Pensions (continued)

The schemes' strategic asset allocations across the sectors of the main asset classes are:

	P&O UK Scheme	MNOPF Scheme	MNRPF Schemes	Total Fair value
	£'million	£'million	£'million	£'million
2018				
Equities	156.2	37.8	6.6	200.6
Bonds	194.0	87.5	45.2	326.7
Other	211.4	-	-	211.4
Value of insured pensioner liability	704.8	-	-	704.8
	1,266.4	125.3	51.8	1,443.5
2017				
Equities	192.4	47.8	6.7	246.9
Bonds	258.4	88.3	46.5	393.2
Other	140.8	-	-	140.8
Value of insured pensioner liability	764.2	-	-	764.2
	1,355.8	136.1	53.2	1,545.1

With the exception of the insured pensioner liability, all material investments have quoted prices in active markets.

For illustration, the life expectancies for the two schemes at age 65 now and in the future are detailed in the table below.

	Male		Female	
	Age 65 now	Age 65 in 20 years' time	Age 65 now	Age 65 in 20 years' time
2018				
P&O UK scheme	21.6	23.2	23.5	25.3
MNRPF scheme	19.0	20.9	22.2	24.3
MNOPF scheme	23.2	26.1	26.6	29.4
2017				
P&O UK scheme	21.9	23.7	23.8	25.6
MNRPF scheme	20.9	23.6	26.5	29.2
MNOPF scheme	23.0	26.0	26.4	29.3

At 31 December 2018 the weighted average duration of the defined benefit obligation was 14.0 years (2017: 15.6 years).

Notes to the Company financial statement (continued)

O. Pensions (continued)

Reconciliation of the opening and closing present value of defined benefit obligations and fair value of scheme assets for the period ended 31 December 2018:

	£ million			
	P&O UK Scheme	MNOPF Scheme	MNRPF Scheme	Total
Present value of obligation at 1 January 2018	(1,362.2)	(124.3)	(60.6)	(1,547.1)
Current service cost	-	-	-	-
Employer's past service cost*	(17.8)	(0.5)	(0.8)	(19.1)
Interest cost on Defined Benefit Obligation	(33.2)	(2.8)	(1.4)	(37.4)
Actuarial gain/(loss) - experience	-	(0.9)	0.4	(0.5)
Actuarial gain/(loss) - demographic assumptions	7.3	-	3.2	10.5
Actuarial gain/(loss) - financial assumptions	57.0	4.9	2.6	64.5
Gain/(Loss) due to change in share	-	-	(3.1)	(3.1)
Actual benefit paid	70.1	6.5	3.1	79.7
Present value of obligation at 31 December 2018	(1,278.8)	(117.1)	(56.6)	(1,452.5)
Fair value of scheme assets at 1 January 2018	1,355.8	136.1	53.2	1,545.1
Interest income on assets	33.1	3.1	1.4	37.6
Return on plan assets (greater)/less than the discount rate	(59.0)	(9.3)	(6.8)	(75.1)
Actual employer contributions	9.0	-	5.1	14.1
Actual benefit paid	(70.1)	(6.5)	(3.1)	(79.7)
Gain/(Loss) due to change in share	-	2.1	2.2	4.3
Administration costs incurred during period	(2.4)	(0.2)	(0.2)	(2.8)
Fair value of scheme assets at 31 December 2018	1,266.4	125.3	51.8	1,443.5
Irrecoverable surplus at 1 January 2018	(76.8)	(13.9)	(5.4)	(96.1)
Interest cost on irrecoverable surplus	(2.0)	-	(0.2)	(2.2)
Change in irrecoverable surplus	16.0	5.7	(3.1)	18.6
Irrecoverable surplus at 31 December 2018	(62.8)	(8.2)	(8.7)	(79.7)
Defined benefit schemes net liabilities at 31 December 2018	(75.2)	0.0	(13.5)	(88.7)

Notes to the Company financial statement (continued)

O. Pensions (continued)

Reconciliation of the opening and closing present value of defined benefit obligations and fair value of scheme assets for the period ended 31 December 2017:

	£ million			
	P&O UK Scheme	MNOPF Scheme	MNRPF Scheme	Total
Present value of obligation at 1 January 2017	(1,428.7)	(134.3)	(61.0)	(1,624.0)
Current service cost	-	-	-	-
Interest cost on Defined Benefit Obligation	(35.0)	(3.0)	(1.6)	(39.6)
Actuarial gain/(loss) - experience	7.5	4.4	(0.5)	11.4
Actuarial gain/(loss) - demographic assumptions	26.4	-	-	26.4
Actuarial gain/(loss) - financial assumptions	2.3	0.3	0.1	2.7
Gain/(Loss) due to change in share	(6.2)	2.6	-	(3.6)
Actual benefit paid	71.5	5.7	2.4	79.6
Present value of obligation at 31 December 2017	(1,362.2)	(124.3)	(60.6)	(1,547.1)
Fair value of scheme assets at 1 January 2017	1,332.3	79.1	51.3	1,462.7
Interest income on assets	32.8	2.7	1.3	36.8
Return on plan assets (greater)/less than the discount rate	35.4	1.7	0.9	38.0
Actual employer contributions	22.5	60.8	3.2	86.5
Actual benefit paid	(71.5)	(5.7)	(2.4)	(79.6)
Gain/(Loss) due to change in share	6.0	(2.3)	(0.8)	2.9
Settlement	-	-	-	-
Administration costs incurred during period	(1.7)	(0.2)	(0.3)	(2.2)
Fair value of scheme assets at 31 December 2017	1,355.8	136.1	53.2	1,545.1
Irrecoverable surplus at 1 January 2017	-	(8.6)	(5.1)	(13.7)
Interest cost on irrecoverable surplus	-	(0.2)	(0.1)	(0.3)
Change in irrecoverable surplus	(76.8)	(5.1)	(0.2)	(82.1)
Irrecoverable surplus at 31 December 2017	(76.8)	(13.9)	(5.4)	(96.1)
Defined benefit schemes net liabilities at 31 December 2017	(83.2)	(2.1)	(12.8)	(98.1)

Notes to the Company financial statement (continued)

O. Pensions (continued)

The below table shows the movement in minimum funding liability.

	£ million	
	2018	2017
Minimum funding liability as on 1 January	(96.1)	(13.7)
Interest cost on minimum funding liability	(2.2)	(0.3)
Actuarial movement during the year	18.7	(82.1)
Effect of movement in exchange rates	(0.1)	-
Minimum funding liability as on 31 December	(79.7)	(96.1)

It is anticipated that the company will make the following cash contributions to the pension schemes in 2019:

	P&O UK Scheme	MNOPF Scheme	MNRPF Scheme	Total
Pension scheme contributions	9.0	0.0	4.6	13.6

P. Commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	£ million	
	Land and buildings	
Lease expiring:	2018	2017
Within one year	0.9	0.9
Between one and five years	3.7	3.7
Over five years	1.4	2.3
	6.0	6.9

The Company leases part of building under operating lease that is due to expire in June 2025.

Q. Contingent liabilities

The company has a contingent liability in respect of payment guarantees amounting to nil (2017: nil)

R. Controlling party

Ultimate holding company

In the opinion of the directors the ultimate controlling parent undertaking as at 31 December 2018 was Port & Free Zone World FZE, which owns 80.45% of DP World PLC. Port & Free Zone World FZE is a wholly owned subsidiary of Dubai World Corporation, which is the ultimate parent company of the Company, but which does not exert control over the Company.

The largest Company of companies for which consolidated financial statements are prepared and in which the company is consolidated is DP World PLC. DP World PLC is the intermediate holding company. DP World PLC has 19.55% of its shares traded on the NASDAQ Dubai.

Notes to the Company financial statement (continued)

S. Related undertakings

The Company's ownership in various related undertakings has been disclosed in note G. In accordance with section 409 of the companies Act 2006, a full list of related undertakings, the country of incorporation, percentage of share capital and registered address owned by the Company as at 31 December 2018 is disclosed below.

Name	Country of incorporation	Percentage of share capital owned by the Company	Class of shares	Registered Address
1-Stop Connections Pty Ltd	Australia	1.6%	Ordinary shares	Suite 7005, 376 Bay Street, Brighton Le Sands NSW 2216, Australia
Aberlour Holding Company, Inc.	Philippines	16.0%	Preferred shares	7th Floor, STI Holdings Center, 6764 Ayala Avenue, Makati City, Metro Manila, Philippines
Anderson Hughes Pty Ltd	Australia	94.0%	Ordinary shares	Level 4, 70 City Road Southbank VIC 3001, Australia
Antwerp Depot NV	Belgium	65.0%	Category A shares	Nieuwe Westweg haven 742, 2040 Antwerpen, Belgium
Antwerp Gateway NV	Belgium	60.0%	Category N shares and P shares	Nieuwe Westweg haven 742, 2040 Antwerpen, Belgium
ARC Fleet Holding Corporation	Barbados	25.5%	Common shares	The Grove, 21 Pine Road, Belleville, St. Michael, BB11113, Barbados
ARC Towage Limited	Trinidad and Tobago	25.5%	Ordinary shares	90 Main Road, Point Fortin, Trinidad and Tobago
Ascot SAS	France	25.0%	Ordinary shares	Av Du 16eme Port, 76600, Le Havre, France
Asian Terminals, Inc	Philippines	41.7%	Common shares	A. Bonifacio Drive., Port Area, Manila, 1018, Philippines
ATI Batangas, Inc	Philippines	41.3%	Common shares	Port of Batangas, Sta. Clara, Batangas City, 4200, Philippines
ATI Holdings, Inc.	Philippines	100.0%	Common shares	3rd Floor, SSHG Law Centre, 105 Paseo de Roxas, Makati City, Philippines
Atlantic Reyser Limited	Canada	26.8%	Common shares	300 Union Street, Saint John NB E2L 4Z2, Canada
AWH Pty Ltd	Australia	1.6%	Ordinary shares	Lara Wool Complex, Forest Road, Lara VIC 3212, Australia
Basswick Pty Limited	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
Beaufort Insurance Company Limited	United Kingdom	100.0%	Ordinary shares and Cumulative Preference shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
Bengal Port Private Limited	India	44.5%	Ordinary Equity shares	Sagar Estate, 4th Floor, 2,, Clive Ghat Street,, Kolkata, West Bengal, 700001, India
British India Steam Navigation Company Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
Candesinia, S.L.	Spain	26.8%	Ordinary shares	Calle Doctor Fleming 24, 3º B, 28036, Madrid, Spain
Carpentaria Shipping Services Pty Ltd	Australia	47.0%	Ordinary-A shares	Level 4, 70 City Road Southbank VIC 3001, Australia
Chennai Container Terminal Pvt. Ltd.	India	100.0%	Ordinary shares	Darabshaw House, Level 1, Narottam Moraji Road, Ballard Estate, Mumbai, Maharashtra, 400001, India
Community Network Services Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
Container Rail Road Services Pvt. Ltd.	India	100.0%	Ordinary Equity shares	Darabshaw House, Level 1, Narottam Moraji Road, Ballard Estate, Mumbai, Maharashtra, 400001, India

Notes to the Company financial statement (continued)

S. Related undertakings (continued)

Name	Country of incorporation	Percentage of share capital owned by the Group	Class of shares	Registered Address
Daven Holdings, Inc	Philippines	16.0%	Preferred shares	7th Floor, STI Holdings Center, 6764 Ayala Avenue, Makati City, Metro Manila, Philippines
DP World (Fremantle) Limited	Australia	3.1%	Class A and class B Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World (POSN) B.V.	Netherlands	94.0%	Ordinary-B shares	Albert Plesmanweg 43G, 3088GB, Rotterdam, Netherlands
DP World Australia Logistics Pty Ltd	Australia	3.1%	Ordinary shares	MLC Centre Level 40 19-29 Martin Place Sydney NSW 2000 Australia
DP World Antwerp Container Services NV	Belgium	100.0%	Ordinary shares	Nieuwe Westweg Kaai 742, 2040 Antwerp, Belgium
DP World Antwerp Customs Desk NV	Belgium	50.0%	Ordinary shares	Nieuwe Westweg haven 742, 2040 Antwerpen, Belgium
DP World Antwerp Holding N.V.	Belgium	100.0%	Ordinary shares	Nieuwe Westweg haven 742, 2040 Antwerpen, Belgium
DP World Antwerp Terminals N.V.	Belgium	100.0%	Ordinary shares	Nieuwe Westweg Kaai 742, 2040 Antwerp, Belgium
DP World ANZ Ports (Australia) Pty Limited	Australia	94.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Australia (Finance) Pty Ltd	Australia	3.1%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Australia (Holding) Pty Ltd	Australia	3.1%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Australia (Investments) Pty Ltd	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Australia (POAL) Pty Ltd	Australia	100.0%	Class A, Class B and class B Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Australia (POSN) Pty Ltd	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Australia Limited	Australia	3.1%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Blue B.V	Netherlands	100.0%	ordinary shares	Albert Plesmanweg 43G, 3088GB, Rotterdam, Netherlands
DP World Brisbane Pty Limited	Australia	3.1%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia

Notes to the Company financial statement (continued)

S. Related undertakings (continued)

Name	Country of incorporation	Percentage of share capital owned by the Group	Class of shares	Registered Address
DP World Callao S.R.L.	Peru	100.0%	Participaciones shares	DP World Callao S.R.L., Terminal Portuario Muelle Sur, Avenida Manco Capac 113, Callao 1, Peru
DP World East Canada B.V.	Netherlands	100.0%	Ordinary shares	Albert Plesmanweg 43G, 3088GB, Rotterdam, Netherlands
DP World Germersheim B.V.	Netherlands	94.0%	Ordinary shares	Smimoffweg 3, PO Box 59138, 3088 HE Rotterdam, 3088 PC Netherlands, Netherlands
DP World Investments FZE	United Arab Emirates	100.0%	Ordinary shares	P.O. Box 17000, Dubai, United Arab Emirates
DP World Liege NV	Belgium	100.0%	Class A, Class B and class B Ordinary shares	Rue de la Resistance SN, 4100 SERAING, Belgium
DP World Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
DP World Logistics Europe GmbH	Germany	100.0%	Ordinary shares	SchanzenstraBe 102, 40549 Dusseldorf, Germany
DP World Maputo, SA	Mozambique	60.0%	Ordinary shares	Terminal de Contentores, Porto de Maputo, Maputo, Mozambique
DP World Maritime B.V.	Netherlands	94.0%	Ordinary-B shares	Albert Plesmanweg 43G, 3088GB, Rotterdam, Netherlands
DP World Melbourne Limited	Australia	3.1%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Overseas Pty Limited	Australia	100.0%	Class A Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Properties (Australia) Pty Limited	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
DP World Red B.V.	Netherlands	100.0%	Ordinary shares	Albert Plesmanweg 43G, 3088GB, Rotterdam, Netherlands
DP World Saigon Holdings Limited	Virgin Islands, British	100.0%	Ordinary shares	Belmont Chambers, PO Box 3443, Road Town, Tortola, British Virgin Islands
DP World Saint John, Inc.	Canada	100.0%	Common shares	10 King Street West, Unit 8, Saint John NB E2M 7Y5, Canada

Notes to the Company financial statement (continued)

S. Related undertakings (continued)

Name	Country of incorporation	Percentage of share capital owned by the Group	Class of shares	Registered Address
DP World Sokhna FZE	United Arab Emirates	100.0%	Ordinary shares	P.O. Box 17000, Dubai, United Arab Emirates
DP World Sokhna SAE	Egypt	0.20%	Ordinary shares	Ain Sokhna, Sokhna Port, Suez, PO Box 133, Egypt
DP World Sydney Limited	Australia	3.1%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
Eastern Gateway Terminals Private Limited	India	68.8%	Ordinary Equity shares	Darabshaw House, Level 1, Narottam Morarji Road, Ballard Estate, Mumbai, Maharashtra, 400001, India
Egyptian Container Handling Company	Egypt	0.2%	Ordinary shares	Sokhna Port, Ain Sokhna, Administrative Bldg no. 1, Suez, 133, Egypt
Eurofos SARL	France	50.0%	Ordinary shares	Secteur Graveleau, Terminal Conteneurs, Darse 2, 13270, FOS SUR MER/PORT SAINT LOUIS, France
Europe Atlantique Terminal SA	France	32.5%	Ordinary shares	Av Du 16eme Port, 76600, Le Havre, France
European Ferries Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
Expert Terminal Services Limited	Cyprus	50.0%	Ordinary shares	27 Gregory Afxentiou Street, Larnaca, Cyprus
Fricue Pty Limited	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
Fritex Pty Limited	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
Gamac GIE	France	50.0%	Ordinary shares	Quai De L'Europe, 76600, Le Havre, France
Generale De Manutention Portuaire	France	50.0%	Ordinary shares	Av Du 16eme Port, 76600, Le Havre, France
Global Container Services NV	Belgium	100.0%	Ordinary shares	Nieuwe Westweg Kaai 742, 2040 Antwerp, Belgium
Harbourside Holdings Corporation	Philippines	16.0%	Preferred shares	7th Floor, STI Holdings Center, 6764 Ayala Avenue, Makati City, Metro Manila, Philippines
Havenbedrijf Antverpia NV	Belgium	98.7%	Ordinary shares	Nieuwe Westweg haven 742, 2040 Antwerpen, Belgium
Hindustan Ports Private Limited	India	100.0%	Ordinary shares	Darabshaw House, Level 1, Narottam Morarji Road, Ballard Estate, Mumbai, Maharashtra, 400001, India
India Gateway Terminal Private Limited	India	85.0%	Ordinary shares	Administration Building, ICTT,, Vallarpadam SEZ,, Ernakulam, kerela, 682504, India
Internacional de Remolcadores Reyser, S.L.U.	Spain	53.6%	Ordinary shares	Calle Doctor Fleming 24, 3º B, 28036, Madrid, Spain
Jeletrans SAS	France	50.0%	Ordinary shares	Av Du 16eme Port, 76600, Le Havre, France
Laem Chabang International Terminal Co. Ltd	Thailand	33.0%	Ordinary shares	Laem Chabang Port, Terminal B5, Sriracha, Chonburi, 20230, Thailand
Laem Chabang Security Service Co. Ltd.	Thailand	33.0%	Ordinary shares	Laem Chabang Port, Terminal B5, Room No.130 1st Floor, Thungsukia, Sriracha, Chonburi, 20230, Thailand

Notes to the Company financial statement (continued)

S. Related undertakings (continued)

Name	Country of incorporation	Percentage of share capital owned by the Group	Class of shares	Registered Address
Laing Investments Inc.	United States	50.0%	Common shares	55 Waugh Drive, Suite 1111, Houston TX 77007, United States
Laing Management Company	United States	50.0%	Common shares	55 Waugh Drive, Suite 1111, Houston TX 77007, United States
Lien Pty Limited	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
London Gateway Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
London Gateway Logistics Limited	United Kingdom	100%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
London Gateway Logistics Park Development Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
London Gateway Logistics Park Management Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
London Gateway Port Holdings Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
London Gateway Port Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
London Gateway Port Railway Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
London Gateway Services Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
Mackinnon Mackenzie & Co. of Pakistan (Private) Limited	Pakistan	100.0%	Ordinary shares	3rd Floor Mackinnons Building, , I.I. Chundrigar Road, , Karachi, 74000, Pakistan
Manutention Générale Méditerranéenne SA	France	50.0%	Ordinary shares	Terminal Conteneurs Darse 2 Secteur Graveleau, 13230 Port Saint Louis du Rhone, France
Manutention Terminal Nord	France	50.0%	Ordinary shares	Av Du 16eme Port, 76600, Le Havre, France
Matthews Holdings Limited	Bermuda	100.0%	Common shares	Estera Services (Bermuda) Limited, Canon's Court, 22 Victoria Street, PO Box HM 1179, Hamilton, HM EX, Bermuda
Murray Holdings, Inc.	Philippines	16.0%	Preferred shares	7th Floor, STI Holdings Center, 6764 Ayala Avenue, Makati City, Metro Manila, Philippines

Notes to the Company financial statement (continued)

S. Related undertakings (continued)

Mundra International Container Terminal Private Limited	India	100.0%	Ordinary Equity shares	MICT Operation Centre, Navinal, New Mundra Port, Kachchh, Mundra, Gujarat, 370421, India
Navique – Empresa Moçambicana de Navegação, SARL	Mozambique	34.0%	Ordinary shares	366 Rua de Bagamoyo, Maputo, Mozambique
Network Financing B.V.	Netherlands	9.4%	Ordinary shares	Smirnoffweg 3, PO Box 59138, 3088 HE Rotterdam, 3008 PC Netherlands, Netherlands
Nhava Sheva (India) Gateway Terminal Private Limited	India	100.0%	Ordinary shares	Darabshaw House, Level 1, Soorji Vallabhdas Marg, Ballard Estate, Mumbai, Maharashtra, 400038, India
Nhava Sheva International Container Terminal Pvt. Ltd.	India	100.0%	Ordinary shares	Darabshaw House, Level 1, Narottam Moraji Road, Ballard Estate, Mumbai, Maharashtra, 400001, India
One Stop Logistics Company Limited	Thailand	33.0%	Ordinary shares	Laem Chabang International Terminal Co., Ltd., Terminal B5, Laem Chabang Port, Tungsukla, Sriracha, Chonburi, Thailand
P&O Bulk Shipping Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O CIL S.A.	Paraguay	47.0%	Ordinary shares	Avda. Guido Boggiani 5509 c/, Procer Arguello, Asuncion, Paraguay
P&O Containers Pakistan (Private) Limited	Pakistan	100.0%	Ordinary shares	Mackinnons Building, I.I.Chundrigar Road, P.O.Box 4679, Karachi, Pakistan
P&O Delaware Holdings LLC	United States	100.0%	Ordinary shares	The Corporation Trust Company, Corporate Trust Center, 1209 Orange Street, Wilmington, Delaware, New Castle, 19801, United States
P&O Dover (Holdings) Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O France S.A.S.	France	100.0%	Ordinary shares	34, Boulevard des Italiens, 75009, Paris, France
P&O Garden City Investments B.V.	Netherlands	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O Management Services Phils., Inc.	Philippines	40.0%	Common shares	7th Floor, STI Holdings Center, 6764 Ayala Avenue, Makati City, Metro Manila, Philippines
P&O Maritime Holdings (Australia) Pty Limited	Australia	94.0%	Ordinary shares	Level 4, 70 City Road Southbank VIC 3001, Australia
P&O Maritime Holdings Paraguay S.A.	Paraguay	94.0%	Ordinary shares	Avda. Guido Boggiani 5509 c/, Procer Arguello, Asuncion, Paraguay
P&O Maritime Mozambique SA	Mozambique	0.9%	Ordinary shares	Av. Mártires De Inhaminga, Recinto Portuário, nº 4, Maputo, Mozambique
P&O Maritime Ocean Sciences Limited	United Kingdom	47.0%	Ordinary-A shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O Maritime Services (France) SARL	France	94.0%	Ordinary shares	8 Rue De L'Est, Boulogne Billancourt, France
P&O Maritime Services (Ireland) Ltd	Ireland	94.0%	Ordinary shares	Parkmore Business Park West, Galway, Ireland
P&O Maritime Services (NZ) Limited (being wound up)	New Zealand	94.0%	Ordinary shares	Level 5, 110 Symonds Street, Auckland, New Zealand
P&O Maritime Services (PNG) Limited	Papua New Guinea	94.0%	Ordinary shares	Motukea Island, Porebada Road, Port Moresby, National Capital District, Papua New Guinea
P&O Maritime Services (Singapore) Pte. Ltd.	Singapore	94.0%	Ordinary shares	30 Pandan Road, 609277, Singapore

Notes to the Company financial statement (continued)

S. Related undertakings (continued)

Name	Country of incorporation	Percentage of share capital owned by the Group	Class of shares	Registered Address
P&O Maritime Services (South Africa) (Proprietary) Limited	South Africa	94.0%	Ordinary shares	2 nd floor Block D, THE Boulevard Office Park, Searle Street, Woodstock, 7925, South Africa
P&O Maritime Services (UK) Limited	United Kingdom	94.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O Maritime Services Paraguay S.A.	Paraguay	94.0%	Ordinary shares	Avda. Guido Boggiani 5509 c/, Procer Arguello, Asuncion, Paraguay
P&O Maritime Services Pty Ltd	Australia	94.0%	Ordinary shares	Level 4, 70 City Road Southbank VIC 3001, Australia
P&O Netherlands B.V.	Netherlands	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O Overseas Holdings Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O Pension Funds Investments Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O Ports (Chennai) Ltd	Mauritius	100.0%	Ordinary shares	3rd Floor, C-6,, 31 Cybercity Ebene,, Mauritius
P&O Ports (Kulpi) Pvt Ltd	Mauritius	100.0%	Ordinary shares	3rd Floor, C-6,, 31 Cybercity Ebene,, Mauritius
P&O Ports (Mundra) Pvt Ltd	Mauritius	100.0%	Ordinary shares	3rd Floor - C6, 31 Cybercity, Ebene, Mauritius
P&O Ports Ltd.	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O Properties International Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O Scottish Ferries Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
P&O Scottish Ferries Ship Management Limited	United Kingdom	100.0%	Ordinary shares	Karen Beeson, Computershare Investor Services Plc, Lochside House, 7 Lochside Avenue, Edinburgh P, Edinburgh, EH12 9DJ, United Kingdom
P&O Tankships Investments Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom

Notes to the Company financial statement (continued)

S. Related undertakings (continued)

Name	Country of incorporation	Percentage of share capital owned by the Group	Class of shares	Registered Address
P&O Trans Australia Holdings Limited	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
Pacity Investments Pty Limited	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
Parktex Development, Inc.	United States	100.0%	Ordinary shares	Delaware, United States
Parkway Investments Partners, LP	United States	100.0%	Ordinary shares	Texas, United States
Parkway Limited Investments, Inc.	United States	100.0%	Ordinary shares	National Registered Agents, Inc., 160 Greentree Drive, Suite 101, Dover DE 19904, United States
Pecard Group Holdings, Inc.	Philippines	16.0%	Class B Common shares	3rd Floor, SSHG Law Centre, 105 Paseo de Roxas, Makati City, Philippines
Philippine Seaport, Inc	Philippines	39.8%	Common shares	3rd Floor, SSHG Law Centre, 105 Paseo de Roxas, Makati City, Philippines
POETS Fleet Management Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
Portsynergy Projects SA	France	50.0%	Ordinary shares	Av Du 16eme Port, 76600, Le Havre, France
Portsynergy SAS	France	50.0%	Ordinary shares	25 Traverse Mardirossian, 13015, Marseille, France
Portus Indico - Sociedade de Servicos Portuarios Limited	United Arab Emirates	48.5%	Ordinary shares	Clyde & Co, P O Box 112967, Office 102, City Tower 2, Sheikh Zayed Road, , Dubai, Dubai, United Arab Emirates
POTA Properties Pty Ltd	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
PT Terminal Petkemas Surabaya	Indonesia	49.0%	Ordinary (Series B) shares	Jl. Tanjung Mutiara No. 1, Surabaya, East Java, 60177, Indonesia
PTS Holdings Limited	Mauritius	58.4%	Ordinary shares and redeemable "A" Ordinary shares	3rd Floor - C6, 31 Cybercity, Ebene, Mauritius
Qasim International Container Terminal Pakistan Limited	Pakistan	55.0%	Ordinary shares	Berths 5,6 & 7, Marginal Wharves, Port Muhammed Bin Qasim, Karachi, Pakistan, 75020, Pakistan
Qingdao New Qianwan Container Terminal Co., Ltd	China	27.29%	Ordinary shares	No. 567 Tongjiang Road, Free Trade Zone, Qingdao, Shangdong Province, China
Qingdao Qianwan Container Terminal Co., Ltd	China	28.6%	Ordinary shares	Fenjin 4th Road, Port of Qianwan, Huangdao, Qingdao, Shangdong Province, 266500, China

Notes to the Company financial statement (continued)

S. Related undertakings (continued)

Name	Country of incorporation	Percentage of share capital owned by the Group	Class of shares	Registered Address
Qingdao Qianwan Intelligent Container Terminal Co., Ltd.	China	19.1%	Ordinary shares	Qingdao Free Trade Zone, Qingdao, Shandong Province, China
Qingdao Qianwan United Advance Container Terminal Co., Ltd.	China	9.55%	Ordinary shares	Qingdao Free Trade Zone, Qingdao, Shandong Province, China
Qingdao Qianwan United Container Terminal Co., Ltd.	China	13.64%	Ordinary shares	No. 567 Tongjiang Road, Free Trade Zone, Qingdao, Shandong Province, China
Qingdao Qingyin Financial Leasing Company Limited	China	1.72%	Ordinary shares	Qingdao Free Trade Zone, Qingdao, Shandong Province, China
Remolcadores de Puerto y Altura, S.A.	Spain	53.6%	Ordinary shares	Muelle de Reus, s/n, Edificio Fruport – 43004 Tarragona - Sp, 43004 , Tarragona, Tarragona, Spain
Saigon Premier Container Terminal	Vietnam	80.0%	Ordinary shares	Plot C-17, Street No.14, Hiep Phuoc Industrial Zone, Hiep Phuoc Commune, Nha Be District, Ho Chi Minh City, Vietnam
Satellite Telemetry (Aust) P/L	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
SCT Nominees Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
SCT Pension Trustees Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
SG Holdings, Inc	Philippines	16.0%	Preferred shares	7th Floor, STI Holdings Center, 6764 Ayala Avenue, Makati City, Metro Manila, Philippines
Sociedade de Desenvolvimento do Porto de Maputo, S.A.	Mozambique	24.7%	C Class shares	Praca dos Trabalhadores, Porto de Maputo, Maputo, Mozambique
Societe D'Amenagement De L'interface Terrestre Du Port Du Havre SAS	France	17.5%	Ordinary shares	Av Du 16eme Port, 76600, Le Havre, France
Solent Container Services Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
South Asia Logistics Pvt Ltd	Mauritius	100.0%	Ordinary shares	3rd Floor - C6, 31 Cybercity, Ebene, Mauritius
South Asia Ports Limited	Mauritius	100.0%	Ordinary shares	3rd Floor, C-6., 31 Cybercity Ebene., Mauritius
South Cotabato Integrated Port Services, Inc.	Philippines	14.9%	Common shares	SCIPSI Administration Building, Makar Wharf, Gen. Santos City, 9500, Philippines
Southampton Container Terminals Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
Terminal de Cabotagem de Maputo SARL	Mozambique	17.3%	Ordinary shares	Mártires de Inhaminga, Recinto Portuário – Portão nº 4, Caixa Postal 145, Maputo, Mozambique
Terminales Rio de la Plata S.A.	Argentina	52.3%	Ordinary shares	Av. R.S. Castillo y Comodoro Py s/Nº, Puerto Nuevo, Capital Federal, Buenos Aires, C1104BAL, Argentina
UK EDI Limited	United Kingdom	100.0%	Ordinary shares	16 Palace Street, London, SW1E 5JQ, United Kingdom
Ventress Investments Pty Limited	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
Vipport	Belgium	100.0%	Ordinary shares	Nieuwe Westweg haven 742, 2040 Antwerpen, Belgium

Notes to the Company financial statement (continued)**S. Related undertakings (continued)**

Name	Country of incorporation	Percentage of share capital owned by the Group	Class of shares	Registered Address
Visakha Container Terminal Private Limited	India	26.0%	Ordinary Equity shares	Godrej Coliseum, Office No. 801, 8th Floor, C - Wing, Behind Everard Nagar,, Off Somaiya Hospital Road, Near Priyadarshini, Sion (East), Mumbai, Maharashtra, 400022, India
Waughcal Pty Limited	Australia	100.0%	Ordinary shares	Level 21, 400 George Street, Sydney NSW 2000, Australia
Welbeck Navigation Inc	Panama	94.0%	Ordinary shares	Edificio Plaza 2000, Piso 16, Calle 50, Panama, Panama

T. Post Balance Sheet Events

On 30th January 2019 the Company transferred its 3.15% interest in DP World Australia (Holding) Pty Ltd held as investments in unlisted companies to a group entity (DP World Australia B.V) for a sale consideration of \$1.