

BLUEPRINT

OneWorld

700283/30

363a

Please complete in typescript,
or in bold black capitals.

Annual Return

CHFP010

Company Number

3782379 ✓

Company Name in full

Carillion plc ✓

Date of this return

The information in this return is made up
to

Day		Month		Year		
2	8	0	5	2	0	0

 9 ✓

Date of next return

If you wish to make your next return to a
date earlier than the anniversary of this
return please show the date here
Companies House will then send a form at
the appropriate time

Day		Month		Year		

Registered Office

Show here the address at the date of
this return.

Birch Street

Any change of
registered office must
be notified on form
287

Post town

WOLVERHAMPTON ✓

County / Region

UK Postcode

WV1 4HY

Principal business activities

Show trade classification code number(s)
for the principal activity or activities

4521

4525

4523

4545



D1Z1E701

DSR 20 06.09 #73

A5LIVAVI

A03 20/06/2009 383

COMPANIES HOUSE

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff

for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

**DX ED235 Edinburgh 1
or LP-4 Edinburgh 2**

SAT

10/08

Company No 3782379

Register of members

If the register of members is not kept at the registered office, state here where it is kept

Equiniti Limited, Holm Oak Business Park, Martlets

Way, Goring by Sea

Post town Worthing

County / Region West Sussex

UK Postcode BN12 4QY

Register of Debenture holders

If there is a register of debenture holders, or a duplicate of any such register or part of it, which is not kept at the registered office, state here where it is kept

Post town

County / Region

UK Postcode

Company type

Public limited company

☒

Private company limited by shares

☐

Private company limited by guarantee without share capital

☐

Private company limited by shares exempt under section 30

☐

Private company limited by guarantee exempt under section 30

☐

Private unlimited company with share capital

☐

Private unlimited company without share capital

☐

Please tick the appropriate box

Company Secretary

* Voluntary details
(Please photocopy this area to provide details of joint secretaries)

Name

* Style / Title

Mr

Forename(s)

Richard Francis

Surname

Tapp

Address ††

Rosehill Orchard, 26A Main Road

Post town

Grendon

County / Region

Northampton

UK Postcode

NN7 1JW

Country

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address

If a partnership give the names and addresses of the partners or the name of the partnership and office address

Details of a new company secretary must be notified on form 288a.

Company No 3782379

Directors

Please list directors in alphabetical order

Details of new directors must be notified on form 288a

* Voluntary details

Name

* Style / Title

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Day Month Year

Date of birth

1 5 1 1 1 9 5 7

Forename(s)

Richard John

Surname

Adam

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address

☐

Address ††

Bramble Tye, Blegberry Gardens, Shooters Way

Post town

Berkhamstead

County / Region

Hertfordshire

UK Postcode

HP4 3AR

Country

Nationality

British

Business occupation

Finance Director

Directors

Please list directors in alphabetical order.

Details of new directors must be notified on form 288a

* Voluntary details

Name

* Style / Title

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Day Month Year

Date of birth

3 0 1 2 1 9 5 1

Forename(s)

David Noel Christopher

Surname

Garman

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address

☐

Address ††

Oakwood, Church Lane, Welford on Avon

Post town

Stratford upon Avon

County / Region

Warwicks

UK Postcode

CV37 8EL

Country

Nationality

British

Business occupation

Company Director

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Company No 3782379

Directors

Please list directors in alphabetical order

Details of new directors must be notified on form 288a

* Voluntary details

Name

* Style / Title

Mr

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Day Month Year

Date of birth

1 1 0 1 1 9 6 4

Forename(s) David Stuart

Surname Hurcomb

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address

☐

Address ††

Sandlands, Roman Road

Post town Dorking

County / Region Surrey

UK Postcode RH4 3EU

Country

Nationality British

Business occupation Managing Director

Directors

Please list directors in alphabetical order.

Details of new directors must be notified on form 288a

* Voluntary details

Name

* Style / Title

Mr

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Day Month Year

Date of birth

2 5 1 1 1 9 5 4

Forename(s) Thomas Donald

Surname Kenny

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address

☐

Address ††

Silver Spinney, Beech Close

Post town Cobham

County / Region Surrey

UK Postcode KT11 2EN

Country

Nationality British

Business occupation Company Director

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Company No 3782379

Directors

Please list directors in alphabetical order

* Voluntary details

Name

* Style / Title

Mr

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Date of birth

Day	Month	Year
1	8	1955

Forename(s) David Ossian

Surname Maloney

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

☐

Address †† 64 Ledborough Lane

Post town Beaconsfield

County / Region Bucks

UK Postcode HP9 2DG

Country

Nationality British

Business occupation Director

Directors

Please list directors in alphabetical order

* Voluntary details

Name

* Style / Title

Mr

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Date of birth

Day	Month	Year
0	8	1951

Forename(s) John

Surname McDonough

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

☐

Address †† 2 Cygnet Close, Compton

Post town Wolverhampton

County / Region

UK Postcode WV6 8XR

Country

Nationality British

Business occupation Group Chief Executive

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Company No 3782379

Directors

Please list directors in alphabetical order.

Details of new directors must be notified on form 288a

* Voluntary details **Name**

* Style / Title

Mr

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Day Month Year

Date of birth 2 7 0 6 1 9 5 6

Forename(s) Steven Lewis

Surname Mogford

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

☐

Address ††

Haweswater House, Lingley Mere Business Park

Lingley Green Avenue, Great Sankey

Post town Warrington

County / Region

UK Postcode WA5 3LP

Country

Nationality British

Business occupation Director

Directors

Please list directors in alphabetical order.

Details of new directors must be notified on form 288a

* Voluntary details

Name

* Style / Title

Mrs

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Day Month Year

Date of birth 3 1 1 2 1 9 6 0

Forename(s) Vanda

Surname Murray

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address

☐

Address ††

12 Betchworth Way, Tytherington

Post town Macclesfield

County / Region

Cheshire

UK Postcode SK10 2PA

Country

Nationality British

Business occupation Chief Executive

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Company No 3782379

Directors

Please list directors in alphabetical order

* Voluntary details

Name

* Style / Title

Mr

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Details of new directors must be notified on form 288a

Day Month Year

Date of birth

0 1 0 1 1 9 4 5

Forename(s)

Philip Graham

Surname

Rogerson

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address

☐

Address ††

1 Providence Tower, Bermondsey Wall Street

Post town

London

County / Region

UK Postcode

SE16 4US

Country

Nationality

British

Business occupation

Company Director

Directors

Please list directors in alphabetical order

* Voluntary details

Name

* Style / Title

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Day Month Year

Date of birth

Forename(s)

Surname

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

☐

Address ††

Post town

County / Region

UK Postcode

Country

Nationality

Business occupation

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Company No 3782379

Issue share capital

Enter details of all the shares in issue at the date of this return

Class
(e.g. Ordinary/Preference)Number of shares
issuedAggregate Nominal
Value

(i.e. Number of shares issued multiplied by nominal value per share or total amount of stock)

Ord 50P Each	395,931,331	✓	£197,965,665.50
Totals	395,931,331		£197,965,665.50

Traded public companies

A traded public company means a company any of whose shares are shares admitted to trading on a regulated market

Please tick this box if your company was a traded public company at any time during the period of this return

**List of past and present shareholders**

(use attached schedule where appropriate)

Private or non-traded public companies are required to provide a "full list" if one was not included with either of the last two returns

Traded public companies are required to provide a list of shareholders who held at least 5% of the issued shares of any share class if a list was not provided with either of the last two returns

Please tick the appropriate box below:

A full list of shareholders for a private or non-traded public company is enclosed **Please complete Schedule A.**on paper ☐ in another format ☐A list of shareholders holding at least 5% of the issued shares of any share class for a traded public company is enclosed **Please complete Schedule B.**

A list containing shareholder changes is enclosed



→ For private or non-traded public companies, please complete Schedule A

→ For traded public companies, please complete Schedule B

There were no shareholder changes in this period

**Certificate**

I certify that the information given in this return is true to the best of my knowledge and belief

Signed



Date

19 June 2009

† Please delete as appropriate

† (director / secretary)
Tim George
Deputy Company Secretary
Camlion plcWhen you have signed the return send it with the fee to the Registrar of Companies
Make cheques payable to
Companies House

You do not have to give any contact information in the box opposite but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record

This return includes

47

continuation sheets

(enter number)

Jacqueline Hadley FCIS, Birch Street, WOLVERHAMPTON,

West Midlands, WV1 4HY

Tel

DX number

DX exchange

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This must only be completed by companies that have traded on a regulated market and must show the details of shareholders who held at least 5% of the issued shares of any class of the company at any time during the period

Schedule B
for traded public companies
List of past and present shareholders

Company number

3782379

Company name in full

Carillion plc

- > Changes to shareholders particulars or details of the amount of stock or shares transferred must be completed each year
- > You must provide a list of all company shareholders who held at least 5% of the issued shares of any class of the company on:
 - The company's first annual return following incorporation
 - Every third annual return after a full list has been provided
- > List the company shareholders in alphabetical order or provide an index
- > List joint shareholders consecutively

Shareholder's name and address	Class and number of shares or amount of stock held	Shares or amount of stock transferred (if appropriate)	
		Class and number of shares or amount of stock transferred	Date of registration of transfer
Name <u>SCHRODERS Plc</u> Address <u>31 GRESHAM STREET</u> <u>LONDON</u> <u>EC2V 7QA</u> UK Postcode <u>L L L L L L L L</u>	ORDINARY SHARES OF 50P EACH 66,778,379		
Name <u>STANDARD LIFE INVESTMENTS LTD</u> Address <u>1 GEORGE STREET</u> <u>EDINBURGH</u> UK Postcode <u>E H 2 L 2 L L L</u>	ORDINARY SHARES OF 50P EACH 35,405,863		
Name _____ Address _____ _____ _____ UK Postcode <u>L L L L L L L L</u>			
Name _____ Address _____ _____ _____ UK Postcode <u>L L L L L L L L</u>			

Schedule B
for traded public companies
(continuation sheet)
List of past and present shareholders

Company number _____

Shareholder's name and address	Class and number of shares or amount of stock held	Shares or amount of stock transferred (if appropriate)	
		Class and number of shares or amount of stock transferred	Date of registration of transfer
Name ----- Address ----- ----- ----- UK Postcode L L L L L L L L			
Name ----- Address ----- ----- ----- UK Postcode L L L L L L L L			
Name ----- Address ----- ----- ----- UK Postcode L L L L L L L L			
Name ----- Address ----- ----- ----- UK Postcode L L L L L L L L			
Name ----- Address ----- ----- ----- UK Postcode L L L L L L L L			

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Carillion plc			
Carillion (AM) Limited	100 000%	100 000%	Parent Company
AIMS Group Services Limited	0 000%	0 000%	564 Ordinary shares, 2,280 A Ordinary shares, 3,150 B Ordinary shares, 3,150 Preference shares
Euro Environmental Consultants Limited	0 000%	0 000%	49 A Ordinary shares, 750 B Ordinary shares
A I M S Limited	0 000%	0 000%	1,000 Ordinary shares
AIMSPEC Limited	0 000%	0 000%	1,000 Ordinary shares
Delaine Safety & Environmental Services Limited	0 000%	0 000%	2 Ordinary shares
Lakeside Water Services Limited	0 000%	0 000%	1,000 Ordinary shares
Mondial Developments Limited	0 000%	0 000%	2 Ordinary shares
Universal Data Services Limited	0 000%	0 000%	1,000 Ordinary shares
Alcinous Insurance Company Limited	100 000%	100 000%	650,000 Ordinary shares
Alfred McAlpine Asphalt Limited	100 000%	100 000%	100 Ordinary shares
Alfred McAlpine Aviation Limited	1 000%	100 000%	1 Ordinary shares
Alfred McAlpine Construction Isle of Man Limited	0 050%	100 000%	1 Ordinary shares
Alfred McAlpine Funding Limited	99 998%	99 998%	49,999 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Alfred McAlpine Pension Trustees Limited	99.000%	100.000%	99 Ordinary shares
Alfred McAlpine Project Finance Limited	1.000%	100.000%	1 Ordinary shares
Alfred McAlpine Slate Holdings Limited	100.000%	100.000%	296,797 Ordinary shares
Alfred McAlpine Slate Limited	100.000%	100.000%	296,396 Ordinary 'A' shares, 399 Ordinary 'B' shares
Gloddra Ganol Slate Mine Limited	96.000%	100.000%	96 Ordinary shares
Alfred McAlpine Technical Products Limited	0.020%	100.000%	1 Ordinary shares
AMAC 4 Limited	100.000%	100.000%	609,998 Ordinary shares
Carillion (AMBS) Holdings Limited	0.000%	0.000%	5,811,000 A Ordinary shares
AMBS 1 Limited	100.000%	0.000%	2 Ordinary shares
Carillion (AMBS) Limited	0.000%	0.000%	20,000 Ordinary shares
Alba Management Consultants Limited	0.000%	0.000%	200 Ordinary shares
Carillion IT Services Limited	0.000%	0.000%	11,000,000 Ordinary 1P shares
Enviros Group Limited	100.000%	0.000%	964,436,010 1p Ordinary Shares shares
Enviros Limited	100.000%	0.000%	6,738,840 Ordinary at 10p shares
Aspinwall & Company Limited	300.000%	0.000%	155,143 ordinary shares, 60,000 A Ordinary shares, 83,334 B Preference shares
Ensurer Limited	100.000%	0.000%	815,002 Ordinary shares

Date 19/06/2009

Page 2

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Enviros Consulting Limited	400 000%	0 000%	9,114 £1 Ordinary shares, 2,728 Non-participating limited preference shares, 1,848 Deferred Shares £1 shares, 15,856 £1 variable cumulative redeemable preference shares
Enviros Consulting UK Limited	100 000%	0 000%	100 £1 Ordinary shares
Enviros Management Services Limited	100 000%	0 000%	300,000 £1 Ordinary shares
QuantSci Limited	100 000%	0 000%	1,123,000 Ordinary shares
Technos Limited	100 000%	0 000%	554,002 Ordinary shares
Stiell Developments Limited	0 000%	0 000%	23,300 Ordinary shares
Stiell Inframan Limited	0 000%	0 000%	167,200 Ordinary shares
Carillion AM Energy Limited	0 000%	0 000%	2 Ordinary shares
E J Stiell & Company (Holdings) Limited	0 000%	0 000%	20,000 Ordinary shares
E J Stiell Group Limited	0 000%	0 000%	246,992 Ordinary shares
Franklin Controls Limited	0.000%	0 000%	10 Ordinary shares
Stiell Hamilton Limited	0 000%	0 000%	52,100 Ordinary shares
Stiell Trustees Limited	0 000%	0 000%	2 Ordinary shares
Carillion Assets Limited	1 000%	100.000%	1 Ordinary shares
Carillion Finance Limited	99 900%	100.000%	999 Ordinary shares

Date 19/06/2009

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Alfred McAlpine Aviation Limited	99.000%	100.000%	99 Ordinary shares
Alfred McAlpine Building Services Limited	2.000%	100.000%	2 Ordinary shares
Alfred McAlpine Communications Limited	0.000%	99.999%	1 Ordinary shares
Alfred McAlpine Plant South East Limited	0.001%	99.999%	1 Ordinary shares
Alfred McAlpine Project Finance Limited	99.000%	100.000%	99 Ordinary shares
Alfred McAlpine Services Limited	2.000%	100.000%	2 Ordinary shares
AMAC 4 Limited	0.000%	100.000%	2 Ordinary shares
Carillion Assets Limited	99.000%	100.000%	99 Ordinary shares
Heyman Construction Limited	0.010%	99.999%	1 Ordinary shares
MACNIL LIMITED	0.020%	100.000%	2 Ordinary shares
Marchwiel Developments Limited	99.999%	100.000%	199,999 Ordinary shares
Marchwiel Overseas Properties Limited	0.010%	100.000%	1 Ordinary shares
MSP International Limited	1.000%	100.000%	1 Ordinary shares
Thermic (UK) Limited	0.123%	100.000%	25 Ordinary shares
Carillion Project Investments Limited	100.000%	100.000%	100,000 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
South Manchester Healthcare (Holdings) Limited	25.000%	25.000%	250 Ordinary 'B' shares
Carillion Project Services Holdings Limited	100.000%	100.000%	100,000 Ordinary shares, 165,542,001 Redeemable Preference shares
Alfred McAlpine Holdco Limited	100.000%	100.000%	54,167,193 Ordinary shares
Carillion AM Developments Limited	100.000%	100.000%	10,000 Ordinary shares
Carillion Hortons' Developments (Norton) Limited	50.000%	50.000%	500 Ordinary 'B' shares
Caxton House (Cambourne) Management Company Limited	0.071%	0.071%	1 ordinary shares
Trehanne Bell Limited	0.000%	0.000%	2 Ordinary shares
Carillion Capital Projects Limited	100.000%	100.000%	11,000,000 Ordinary shares
Alfred McAlpine Building Services Limited	98.000%	100.000%	98 Ordinary shares
Alfred McAlpine Technical Products Limited	99.980%	100.000%	4,999 Ordinary shares
Alfred McAlpine Communications Limited	99.999%	99.999%	1,494,605 Ordinary shares, 7,000 Ordinary 'A' shares, 1,564,605 Deferred 10P shares
Alfred McAlpine Plant South East Limited	99.999%	99.999%	99,999 Ordinary shares
Heyman Construction Limited	99.990%	99.999%	9,999 Ordinary shares
Alfred McAlpine Construction Isle of Man Limited	99.950%	100.000%	1,999 Ordinary shares
Alfred McAlpine Construction Major Projects Limited	1.000%	100.000%	1 Ordinary shares
Alfred McAlpine Pension Trustees Limited	1.000%	100.000%	1 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
— Alfred McAlpine Services Limited	98.000%	100.000%	98 Ordinary shares
— Carillion Finance Limited	0.100%	100.000%	1 Ordinary shares
— Kirklees McAlpine Stadia Limited	100.000%	100.000%	2 Ordinary shares
— MACNIL LIMITED	99.980%	100.000%	9,998 Ordinary shares
— Marchwiel Investments Limited	1.000%	100.000%	1 Ordinary shares
— New World (NEC) Limited	100.000%	100.000%	50 A Ordinary shares
— New World Cambridge Limited	100.000%	100.000%	50 A Ordinary shares
— New World Crewe Limited	100.000%	100.000%	50 A Ordinary shares
— Route Management Group Limited	2.000%	100.000%	2 Ordinary shares
— Route Management Limited	2.000%	100.000%	2 Ordinary shares
— Thermic (UK) Limited	99.877%	100.000%	275 Ordinary shares, 20,000 Deferred Ordinary shares
— Whatlings (Building) Limited	2.000%	100.000%	2 Ordinary shares
— Whatlings (Central) Limited	1.000%	100.000%	1 Ordinary shares
— Whatlings (Plant) Limited	2.000%	100.000%	2 Ordinary shares
— Whatlings Developments Limited	1.000%	100.000%	1 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Wharings PLC	50.000%	100.000%	5,513,135 Ordinary Of 1 Pence shares, 1.25P Deferred Ordinary shares
Route Management Group Limited	98.000%	100.000%	98 Ordinary shares
Route Management Limited	98.000%	100.000%	98 Ordinary shares
Wharings (Building) Limited	98.000%	100.000%	98 Ordinary shares
Wharings (Plant) Limited	98.000%	100.000%	98 Ordinary shares
Wharings (Central) Limited	99.000%	100.000%	99 Ordinary shares
Wharings (Glasgow) Limited	99.000%	99.000%	99 Ordinary shares
Wharings Developments Limited	99.000%	100.000%	99 Ordinary shares
Canlion Support Services & Investments Limited	100.000%	100.000%	200,000 Ordinary shares, 52,885,000 Redeemable Preference shares
Alfred McAlpine International Limited	100.000%	100.000%	2,000,000 Ordinary shares
Alfred McAlpine Construction Major Projects Limited	99.000%	100.000%	99 Ordinary shares
Emirates McAlpine Contractors Limited	99.990%	100.000%	9,999 Ordinary shares
Canlion AM Government Limited	100.000%	100.000%	50,000 Ordinary shares
International Testing & Commissioning Limited	100.000%	100.000%	249 Ordinary shares
MSP International Limited	99.000%	100.000%	99 Ordinary shares
Canlion Asset Management Limited	100.000%	100.000%	3,005,000 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Carillion Utility Services Group Limited	100 000%	100 000%	217,800 Ordinary shares, 1,000 Deferred Ordinary shares
Alfred McAlpine Utility Services NW Limited	100 000%	100 000%	1,449,628 Ordinary shares
Bertrem Limited	100 000%	100 000%	2,000 Ordinary shares
Kennedy Group Investments Limited	100 000%	100 000%	39,040,999 Ordinary shares
Carillion Utility Services Limited	99 999%	100 000%	109,999 Ordinary shares
Kennedy Utility Services (Scotland) Limited	99 989%	100 000%	9,499 Ordinary shares
Swanbeach Limited	100 000%	100 000%	100,000 Ordinary shares
UK Power Construction Limited	0 000%	0 000%	3 Ordinary shares
Eastern Contracting Holdings BV	0 000%	0 000%	30,000 Ordinary shares
Eastern Contracting BV	0 000%	0 000%	4,000 Ordinary shares
Poweronline Limited	0 000%	0 000%	100,000 Ordinary shares
Carillion Utility Services S E Limited	0 000%	0 000%	100,000 Ordinary shares
Hale Brooks Limited	99 998%	100 000%	49,999 Ordinary shares
Kennedy Pipelining Services Limited	99 998%	100 000%	92,617 Ordinary shares
Proby Limited	100 000%	100 000%	200,000 Ordinary shares, 5,500,000 Deferred Ordinary shares, 20,000,000 Preference shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Carillion Utility Services Limited	0.001%	100.000%	1 Ordinary shares
Hale Brooks Limited	0.002%	100.000%	1 Ordinary shares
Kennedy Group Investments Limited	0.000%	100.000%	1 Ordinary shares
Kennedy Pipelining Services Limited	0.002%	100.000%	2 Ordinary shares
Kennedy Utility Services (Scotland) Limited	0.011%	100.000%	1 Ordinary shares
Cwt Y Bugail Tile Company Limited	100.000%	100.000%	100,002 Ordinary shares
Dealermall Limited	100.000%	100.000%	5 Ordinary 'A' shares, 95 Ordinary 'B' shares
Gloddfa Ganol Slate Mine Limited	4.000%	100.000%	4 Ordinary shares
Marchwiel Developments Limited	0.001%	100.000%	1 Ordinary shares
Marchwiel Investments Limited	99.000%	100.000%	99 Ordinary shares
Mcalpine Overseas Limited	100.000%	100.000%	18,527,119 Ordinary shares
Emirates McAlpine Contractors Limited	0.010%	100.000%	1 Ordinary shares
Plumb Designer Homes Limited	100.000%	100.000%	100,000 Ordinary shares
Marchwiel Properties Limited	100.000%	100.000%	75 Ordinary shares
Marchwiel Overseas Properties Limited	99.990%	100.000%	9,999 Ordinary shares
Nantlle Slate Company Limited	100.000%	100.000%	1,000 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Penrhyn Quarries Limited	100 000%	100 000%	96 Ordinary shares
Raine Limited	100 000%	100 000%	188,074,336 Ordinary shares
AM Nominees Limited	100 000%	100 000%	7,021,422 Ordinary shares
A M Capital Projects Limited	0 000%	0 000%	1 Ordinary shares
A M Infrastructure Services Limited	0 000%	0 000%	1 Ordinary shares
A Farquhar (Builders) Limited	100 001%	100 001%	249,994 Ordinary shares, 100,000 1% Preference shares, 250,005 0 5% Preference shares
A Hawkes & Co Limited	100 000%	100 000%	667,824 Ordinary shares
Alfred McAlpine Asset Management Services Limited	99 000%	99 500%	99 Ordinary shares
Alfred McAlpine Construction Limited	99 000%	99 500%	99 Ordinary shares
AM Secretaries Limited	50 000%	50 000%	1 Ordinary shares
A Farquhar (Builders) Limited	0 000%	100 001%	1 Ordinary shares
A Hawkes & Co Limited	0 000%	100 000%	1 Ordinary shares
Alfred McAlpine Asset Management Services Limited	1 000%	99 500%	1 Ordinary shares
Alfred McAlpine Construction Limited	1 000%	99 500%	1 Ordinary shares
Alfred McAlpine Utility Services Limited	0 000%	100 000%	1 Ordinary Of 1 Pence shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
AM Nominees Limited	0.000%	100.000%	1 Ordinary shares
Amac 2 Limited	0.000%	100.000%	1 Ordinary shares
AMAC 6 Limited	1.000%	99.500%	1 Ordinary shares
AMAC 7 Limited	0.010%	99.995%	1 Ordinary shares
Anglo-Gaelic Construction Limited	0.000%	100.000%	1 Ordinary shares
Assetcrest Properties Limited	0.000%	100.000%	1 Ordinary shares
Bespoke Office Furniture Limited	0.000%	100.000%	1 Ordinary shares
Bon-Accord Builders' Services Limited	0.004%	99.998%	1 Ordinary shares
Border Homes (Cumbria) Limited	0.000%	100.000%	1 Ordinary shares
C Price & Son Limited	0.001%	100.000%	1 Ordinary Of 1 Pence shares
Charles McDonald Limited	0.006%	99.997%	1 Ordinary shares
Choiceusual Limited	0.004%	99.998%	2 Ordinary 'A' shares, 2 Ordinary shares
Clearcluster Limited	0.000%	100.000%	2 Ordinary shares
Complus Office Systems Limited	0.001%	99.999%	1 Ordinary shares
Derbyshire Builders Limited	1.000%	99.500%	1 Ordinary shares
E Fletcher Builders (North West) Limited	1.000%	99.500%	1 Ordinary shares

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Eagle Homes (Scotland) Limited	0.000%	100.000%	1 Ordinary shares
Eliarp Design + Management Ltd	0.333%	99.834%	1 Ordinary shares
Fairfield Estates Company, Limited (The)	0.100%	99.950%	1 Ordinary shares
Fletcher Sheltered Homes Limited	1.000%	99.500%	1 Ordinary shares
Ford & Weston (Derby) Limited	0.003%	99.999%	1 Ordinary shares
Ford & Weston Group Limited	0.000%	100.000%	1 Ordinary shares
Ford & Weston Limited	0.000%	100.000%	1 Ordinary shares
Format Cluster Limited	0.004%	99.998%	2 Ordinary shares, 2 Preference shares
Frederick Coyle & Company Limited	0.018%	99.992%	744 Ordinary Of 1 Pence shares
Goodpride Limited	0.000%	100.000%	1 25P Ordinary shares
Hall & Tawse Construction Limited	0.005%	99.998%	1 Ordinary shares
Hall & Tawse Northern Limited	0.001%	99.999%	1 Ordinary shares
Hassall Homes (Dales) Limited	0.000%	100.000%	1 Ordinary shares
Hassall Homes (Western) Limited	0.000%	100.000%	1 Ordinary shares
House Investments (Nottingham) Limited	50.000%	75.000%	1 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
J F Miller (Baines) Limited	1 000%	99 500%	1 Ordinary shares
J F Miller Properties Limited	0 002%	99 999%	1 Ordinary shares
Jackson Joinery Limited	0 002%	99.999%	1 Ordinary shares
John Twname Limited	0 472%	99 764%	1 Ordinary shares
K E Millard & Co Limited	0 000%	100 000%	1 Ordinary shares
L G Wilson (Builders) Limited	1 000%	99 500%	1 Ordinary shares
Lea Heating Merchants Limited	0 003%	100 000%	1 Ordinary shares
Lee Enterprises 007 Limited	0 001%	99 999%	1 Ordinary shares
London and Provincial Property Holdings Limited	0 100%	99 950%	1 Ordinary shares
London and Provincial Properties Limited	0 000%	100 000%	1 Deferred Ordinary shares, 1 New Ordinary shares
Mane Services Limited	0.001%	99 999%	1 Ordinary shares
Mcalpine Asset Management Limited	0 010%	99 995%	1 Ordinary Of 1 Pence shares
Mcalpine Business Information Systems Limited	0 001%	99 999%	1 Ordinary shares
Mcalpine Business Services Limited	0 000%	100 000%	1 Ordinary shares
Mcalpine Government Services Limited	0 006%	99.997%	1 Ordinary shares
Mcalpine Group Limited	0 001%	99 999%	2 Ordinary shares

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
McAlpine Infrastructure Services Limited	0.013%	99.993%	1 Ordinary shares
McAlpine Project Investments Limited	1.000%	99.500%	1 Ordinary shares
Millard Contractors Limited	0.000%	100.000%	1 Ordinary shares
Millard Developments Limited	0.000%	100.000%	1 Ordinary shares
Miller Wheeldon Limited	0.000%	100.000%	1 Ordinary shares
P H Furniture Limited	0.002%	99.999%	1 Ordinary shares
P Hassall (Kinver) Limited	0.001%	99.999%	1 Ordinary shares
P Hassall (Midlands) Limited	0.021%	99.990%	1 Ordinary shares
P Hassall Limited	0.013%	99.994%	1 Ordinary shares
P Hassall (Rotherham) Limited	0.000%	100.000%	1 Ordinary shares
Parkin Homes Limited	0.100%	99.950%	1 Ordinary shares
Plumb Bespoke Shopfitting Limited	0.000%	100.000%	1 Ordinary shares
Plumb Design Limited	1.000%	99.500%	1 Ordinary shares
Plumb Furniture Limited	0.000%	100.000%	1 Ordinary shares
Plumb Furniture Systems Limited	0.000%	100.000%	1 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Plumb Group Limited	0.000%	100.000%	1 Ordinary shares
Plumb International Limited	0.000%	100.000%	1 Ordinary shares
Plumb Mechanical and Electrical Limited	0.010%	99.995%	1 Ordinary shares
Plumb Office Interiors Limited	0.000%	100.000%	1 Ordinary shares
Plumb Profiles Limited	0.000%	100.000%	1 Ordinary shares
Poco Developments Limited	0.100%	99.950%	1 Ordinary shares
Poco Plant Hire Limited	1.000%	99.500%	1 Ordinary shares
Poco Properties Limited	0.004%	99.998%	1 Ordinary shares
Property Holding (Derby) Limited	1.000%	99.500%	1 Ordinary shares
Raine Industries Limited	0.000%	100.000%	1 Ordinary shares
Raine Pension Services Limited	1.000%	99.500%	1 Ordinary shares
Reema Construction Limited	0.000%	100.000%	1 Ordinary shares
Rubislaw Quarry Company Limited	0.100%	99.950%	1 Ordinary shares
Shopfit Systems Limited	0.001%	99.999%	1 Ordinary shares
Sparknstant Limited	0.004%	99.998%	2 Ordinary shares
Stell Facilities Limited	0.000%	100.000%	1 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Stell Limited	0.100%	99.950%	1 Ordinary shares
Stell Networks Limited	0.009%	99.995%	1 Ordinary shares
Tilnajor Limited	1.000%	99.500%	1 Ordinary shares
Tricom Distributors Limited	0.005%	99.998%	1 Deferred Ordinary shares
W & R Property Company Limited (The)	0.100%	99.950%	1 Ordinary shares
W L S Services Limited	0.002%	99.999%	2 Ordinary shares
Walter Lawrence & Son Limited	0.002%	99.999%	2 Ordinary shares
Walter Lawrence Construction Limited	1.000%	99.500%	1 Ordinary shares
Walter Lawrence Developments Limited	25.000%	87.500%	25 Ordinary shares
Walter Lawrence Engineering Limited	25.000%	87.500%	25 Ordinary shares
Walter Lawrence Homes Chilterns Limited	0.000%	100.000%	1 Ordinary shares
Walter Lawrence Homes North Limited	0.016%	99.992%	1 Ordinary shares, 1 4% £1 Non-cumulative Preference shares
Walter Lawrence Housing Investments Limited	50.000%	75.000%	1 Ordinary shares
Walter Lawrence Industrial Developments Limited	1.000%	99.500%	1 Ordinary shares
Walter Lawrence Investments Limited	1.000%	99.500%	1 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Walter Lawrence Limited	0.000%	100.000%	1 25P Ordinary shares
Walter Lawrence Management Limited	0.000%	100.000%	1 Ordinary shares
Walter Lawrence Manufacturing Limited	0.000%	100.000%	1 Ordinary shares
Walter Lawrence Project Management Limited	0.001%	99.999%	2 Ordinary shares
Walter Lawrence Projects Limited	50.000%	75.000%	1 Ordinary shares
Walter Lawrence Renovations Limited	0.002%	99.999%	2 Ordinary shares
Walter Lawrence Retail Limited	0.001%	99.999%	2 Ordinary shares
Walter Lawrence Tools Limited	0.000%	100.000%	1 Ordinary shares, 1 Deferred Ordinary shares
Walter Lawrence Trading Limited	0.001%	99.999%	1 Ordinary shares
West & Sons (Leeds) Limited	0.050%	99.975%	1 Ordinary shares
Wheeldon Birch Limited	0.400%	99.800%	1 Ordinary shares
Amac 2 Limited	100.000%	100.000%	5,423,099 Ordinary shares
AMAC 6 Limited	99.000%	99.500%	99 Ordinary shares
AMAC 7 Limited	99.990%	99.995%	9,768 Ordinary shares
Anglo-Gaelic Construction Limited	100.000%	100.000%	1,099,999 Ordinary shares
Bespoke Office Furniture Limited	100.000%	100.000%	506,686 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Bon-Accord Builders' Services Limited	99.996%	99.998%	28,079 Ordinary shares
Border Homes (Cumbria) Limited	100.000%	100.000%	5,811,440 Ordinary shares
Alfred McAlpine Utility Services Limited	100.000%	100.000%	14,722,564 Ordinary Of 1 Pence shares, 214,565 Deferred Ordinary shares
Assetcrest Properties Limited	100.000%	100.000%	999,999 Ordinary shares
Ford & Weston Limited	100.000%	100.000%	499,999 Ordinary shares
C Price & Son Limited	99.999%	100.000%	36,621 Ordinary Of 1 Pence shares, 49,622 £1 Non Cumulative Preference shares
Charles McDonald Limited	99.994%	99.997%	17,999 Ordinary shares
Choiceusual Limited	99.996%	99.998%	43,898 Ordinary 'A' shares, 43,898 Ordinary shares
Clearcluster Limited	100.000%	100.000%	59,986 Ordinary shares, 659,868 Deferred 10P shares
Complus Office Systems Limited	99.999%	99.999%	81,602 Ordinary shares
Derbyshire Builders Limited	99.000%	99.500%	99 Ordinary shares
E Fletcher Builders (North West) Limited	99.000%	99.500%	99 Ordinary shares
Eagle Homes (Scotland) Limited	100.000%	100.000%	1,000,374 Ordinary shares
Elanp Design + Management Ltd	99.667%	99.834%	299 Ordinary shares
Fairfield Estates Company, Limited (The)	99.900%	99.950%	999 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Fletcher Sheltered Homes Limited	99.000%	99.500%	99 Ordinary shares
Ford & Weston (Derby) Limited	99.997%	99.999%	34,999 Ordinary shares
Ford & Weston Group Limited	100.000%	100.000%	8,842,999 Ordinary shares
Format Cluster Limited	99.996%	99.998%	49,998 Ordinary shares, 49,998 Preference shares
Frederick Coyle & Company Limited	99.983%	99.992%	1,999,956 Ordinary Of 1 Pence shares, 1,900 £1 Cumulative Preference shares, 2,162,700 5P Non-cumulative 2Nd Preference shares
Goodpride Limited	100.000%	100.000%	1,160,999 25P Ordinary shares
Hall & Tawse Construction Limited	99.995%	99.998%	19,999 Ordinary shares
Hall & Tawse Northern Limited	99.999%	99.999%	99,999 Ordinary shares
Hassall Homes (Dales) Limited	100.000%	100.000%	3,499,999 Ordinary shares
Hassall Homes (Western) Limited	100.000%	100.000%	2,118,633 Ordinary shares
House Investments (Nottingham) Limited	50.000%	75.000%	1 Ordinary shares
J F Miller (Baines) Limited	99.000%	99.500%	99 Ordinary shares
Jackson Joinery Limited	99.998%	99.999%	59,999 Ordinary shares
John Twinnam Limited	99.528%	99.764%	105 Ordinary shares, 106 Deferred Ordinary shares
K E Millard & Co Limited	100.000%	100.000%	499,999 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
L G Wilson (Builders) Limited	99 000%	99 500%	99 Ordinary shares
Lea Heating Merchants Limited	99 998%	100 000%	39,999 Ordinary shares
Lee Enterprises 007 Limited	99 999%	99 999%	104,075 Ordinary shares
London and Provincial Property Holdings Limited	99 900%	99,950%	999 Ordinary shares
London and Provincial Properties Limited	100 000%	100 000%	155,749 Deferred Ordinary shares, 155,749 New Ordinary shares
Mane Services Limited	99 999%	99 999%	98,493 Ordinary shares
Mcalpine Asset Management Limited	99 990%	99 995%	10,000 2% Non-cumulative Prefer shares, 99 Ordinary Of 1 Pence shares
Mcalpine Business Information Systems Limited	99 999%	99 999%	94,886 Ordinary shares
Mcalpine Business Services Limited	100 000%	100 000%	2,129,741 Ordinary shares
Mcalpine Government Services Limited	99 994%	99 997%	17,356 Ordinary shares
Mcalpine Group Limited	99 999%	99 999%	15,623 Ordinary shares, 156,250 Deferred Ordinary shares
Mcalpine Infrastructure Services Limited	99 987%	99 993%	7,999 Ordinary shares
Mcalpine Project Investments Limited	99 000%	99 500%	99 Ordinary shares
Millard Contractors Limited	100 000%	100 000%	749,999 Ordinary shares
Millard Developments Limited	100 000%	100 000%	234,999 Ordinary shares
Miller Wheeldon Limited	100 000%	100 000%	2,747,699 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
P H Furniture Limited	99.998%	99.999%	49,999 Ordinary shares
P Hassall (Kinver) Limited	99.999%	99.999%	119,650 Ordinary shares
P Hassall (Midlands) Limited	99.979%	99.990%	4,000 Deferred Ordinary shares, 799 Ordinary shares
P Hassall Limited	99.987%	99.994%	99 Ordinary shares, 7,500 'A' Ordinary shares
P Hassall (Rotherham) Limited	100.000%	100.000%	299,999 Ordinary shares
Parkin Homes Limited	99.900%	99.950%	999 Ordinary shares
Plumb Design Limited	99.000%	99.500%	99 Ordinary shares
Plumb Furniture Limited	100.000%	100.000%	345,273 Ordinary shares
Plumb Furniture Systems Limited	100.000%	100.000%	1,107,470 Ordinary shares
Plumb Interiors Contracting Limited	100.000%	100.000%	1,000,000 Ordinary shares
Plumb International Limited	100.000%	100.000%	312,033 Ordinary shares
Plumb Office Interiors Limited	100.000%	100.000%	599,999 Ordinary shares
Plumb Profiles Limited	100.000%	100.000%	1,087,738 Ordinary shares
Poco Developments Limited	99.900%	99.950%	999 Ordinary shares
Poco Plant Hire Limited	99.000%	99.500%	99 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Poco Properties Limited	99.996%	99.998%	24,374 Ordinary shares
Property Holding (Derby) Limited	99.000%	99.500%	99 Ordinary shares
Raine Industries Limited	100.000%	100.000%	567,099 Ordinary shares
Reema Construction Limited	100.000%	100.000%	237,499 Ordinary shares
Rubislaw Quarry Company Limited	99.900%	99.950%	999 Ordinary shares
Shopfit Systems Limited	99.999%	99.999%	80,508 Ordinary shares
Sparknstant Limited	99.996%	99.998%	51,214 Ordinary shares
Stell Facilities Limited	100.000%	100.000%	1,034,599 Ordinary shares
Stell Limited	99.900%	99.950%	999 Ordinary shares
Stell Networks Limited	99.991%	99.995%	11,358 Ordinary shares
Tiltmajor Limited	99.000%	99.500%	99 Ordinary shares
Tricom Distributors Limited	99.995%	99.998%	10,261 Deferred Ordinary shares, 10,262 Ordinary shares
W & R Property Company Limited (The)	99.800%	99.950%	999 Ordinary shares
W L S Services Limited	99.998%	99.999%	99,998 Ordinary shares
Walter Lawrence & Son Limited	99.998%	99.999%	99,998 Ordinary shares
Walter Lawrence Construction Limited	99.000%	99.500%	99 Ordinary shares

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Group Structure

Company	Immediate %age	Ultimate %age	Interest
Walter Lawrence Developments Limited	75 000%	87 500%	75 Ordinary shares
Walter Lawrence Engineering Limited	75 000%	87 500%	75 Ordinary shares
Walter Lawrence Homes Chilterns Limited	100 000%	100 000%	499,999 Ordinary shares
Walter Lawrence Homes North Limited	99 984%	99 992%	5,999 Ordinary shares, 5,999 4% £1 Non-cumulative Preference shares
Walter Lawrence Housing Investments Limited	50 000%	75 000%	1 Ordinary shares
Walter Lawrence Homes Limited	0 003%	100 000%	4 Ordinary shares
Walter Lawrence Industrial Developments Limited	99 000%	99 500%	99 Ordinary shares
Walter Lawrence Investments Limited	99 000%	99 500%	2 £1 5% Preference shares, 97 Ordinary shares
Walter Lawrence Management Limited	100 000%	100 000%	782,813 Ordinary shares
Walter Lawrence Manufacturing Limited	100 000%	100 000%	159,999 Ordinary shares, 200,000 Preference shares
Walter Lawrence Project Management Limited	99 999%	99 999%	199,998 Ordinary shares
Walter Lawrence Projects Limited	50 000%	75,000%	1 Ordinary shares
Walter Lawrence Renovations Limited	99 998%	99 999%	99,998 Ordinary shares
Walter Lawrence Retail Limited	99 999%	99 999%	199,998 Ordinary shares
Walter Lawrence Tools Limited	100 000%	100 000%	4,999 Ordinary shares, 224,999 Deferred Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Walter Lawrence Trading Limited	99.999%	99.999%	99,999 Ordinary shares
West & Sons (Leeds) Limited	99.950%	99.975%	1,999 Ordinary shares
Wheeldon Birch Limited	99.600%	99.800%	249 Ordinary shares
AM Secretaries Limited	50.000%	50.000%	1 Ordinary shares
J F Miller Properties Limited	99.998%	99.999%	47,278 Ordinary shares
Ilkley & Peterborough Properties Limited	50.058%	50.057%	900 0.5% Preference shares, 259,950 Unsecured Loan Stock shares, 130,000 Ordinary 'A' shares
Plumb Group Limited	100.000%	100.000%	129,999,999 Ordinary shares
Plumb Bespoke Shopfitting Limited	100.000%	100.000%	754,173 Ordinary shares
Plumb Mechanical and Electrical Limited	99.990%	99.995%	9,999 Ordinary shares
Raine Pension Services Limited	99.000%	99.500%	99 Ordinary shares
Walter Lawrence Limited	100.000%	100.000%	48,639,067 25P Ordinary shares, 2,641,733 8.5% £1 Convert Cumul Redeem Preference shares
Walter Lawrence Homes Limited	99.998%	100.000%	159,996 Ordinary shares
Road Management Services (A13) Holdings Limited	25.000%	25.000%	308,439 Ordinary shares
Road Management Services(A13) plc	100.000%	25.000%	1,233,753 Ordinary shares
Sir Alfred McAlpine & Son AG in Liq	99.940%	99.940%	4,997 Swiss Frank 100 Each shares
Stenton Limited	100.000%	100.000%	20 Ordinary 'B' shares, 183,600 £1 Cumulative

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
T Glyn Williams & Company Limited	100 000%	100 000%	Preference shares, 180 Ordinary 'A' shares
Upper Beeding Developments Limited	100 000%	100 000%	1,075 Ordinary shares
Whatco Holdings Limited	100 000%	100 000%	100 Ordinary shares
Whatco Scotland Limited	99 000%	99 000%	99 Ordinary shares
Whatings PLC	50 000%	100 000%	2 Ordinary Of 1 Pence shares, 5,513,136 25P Deferred Ordinary shares
Winner Developments Limited	33 333%	33 333%	1 Ordinary shares
CARILLION CONSTRUCTION LIMITED	100 000%	100 000%	40,000,099 Ordinary shares
CARILLION (DENMARK) LIMITED	50 000%	100 000%	1 Ordinary shares
Carillion A M T Limited	100 000%	100 000%	499,999 Ordinary shares
CARILLION CIVIL ENGINEERING LIMITED	99 999%	100 000%	149,999 Ordinary shares
CARILLION CONSTRUCTION (CONTRACTS) LIMITED	100 000%	100 000%	255,999,999 Deferred Ordinary shares, 255,999,999 Ordinary shares
CARILLION (CARIBBEAN) LIMITED	2 439%	100 000%	39,993 Ordinary Of \$5 Trinidad Dollars shares
CARILLION (CONTRACTS) INTERNATIONAL LIMITED	100,000%	100 000%	45,000,000 Ordinary shares
CARILLION CONSTRUCTION (TRINIDAD & TOBAGO) LIMITED	100 000%	100 000%	1,000 Ordinary shares
CARILLION CONSTRUCTION MAJOR PROJECTS LIMITED	100 000%	100,000%	50,000,000 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION PLANT & TRANSPORT LIMITED	100.000%	100.000%	10,000,000 Ordinary shares
CARILLION WOLVERHAMPTON LIMITED	100.000%	100.000%	50,000 'A' Ordinary shares, 50,000 'B' Ordinary shares
TPS PORTUGAL LIMITED	100.000%	100.000%	50,000 Ordinary shares
CARILLION CONSTRUCTION (FRANCE) LIMITED	100.000%	100.000%	4,999,999 Ordinary shares
CARILLION CONSTRUCTION (HONG KONG) LIMITED	100.000%	100.000%	999,999 Ordinary shares
CARILLION CONSTRUCTION (LONDON) LIMITED	100.000%	100.000%	4,999,999 Ordinary shares
CARILLION CONSTRUCTION (NOMINEES) LIMITED	50.000%	100.000%	1 Ordinary shares
B N R LIMITED	0.100%	50.050%	1 Ordinary shares
CARILLION (DENMARK) LIMITED	50.000%	100.000%	1 Ordinary shares
CARILLION (JERSEY) LTD	1.000%	100.000%	1 Ordinary shares
Carillion A M T Limited	0.000%	100.000%	1 Ordinary shares
CARILLION CIVIL ENGINEERING LIMITED	0.001%	100.000%	1 Ordinary shares
CARILLION CONSTRUCTION (FRANCE) LIMITED	0.000%	100.000%	1 Ordinary shares
CARILLION CONSTRUCTION (HONG KONG) LIMITED	0.000%	100.000%	1 Ordinary shares
CARILLION CONSTRUCTION (LONDON) LIMITED	0.000%	100.000%	1 Ordinary shares
CARILLION CONSTRUCTION (WEST INDIES) LIMITED	0.007%	99.999%	1 'D' Ordinary shares

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Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION CONSTRUCTION BUILDING LIMITED	0.000%	100.000%	1 Ordinary shares
CARILLION CONSTRUCTION PLANT LIMITED	0.001%	100.000%	1 Ordinary shares
CARILLION CONSTRUCTION SCOTLAND LIMITED	0.000%	100.000%	1 Ordinary shares
CARILLION FRANCE S A	0.000%	99.999%	1 Ordinary 100 French Francs Each shares
CARILLION GB LIMITED	50.000%	100.000%	1 Ordinary shares
CARILLION CANADA INVESTMENTS INC	100.000%	100.000%	115,000,000 Common Of No Par Value shares
CARILLION FRANCE S A	99.999%	99.999%	478,304 Ordinary 100 French Francs Each shares
NORD FRANCE TRAVAUX PUBLICS SA	99.994%	99.993%	99,994 Ordinary 100 French Francs Each shares
TCON BAUTEN GmbH	100.000%	100.000%	1,000,000 Ordinary shares
TRINIDAD & TOBAGO WATER SERVICES LTD	50.000%	50.000%	1 Ordinary Of \$100 Trinidad Dollars shares
CARILLION HI-TECH LIMITED	0.004%	100.000%	1 Ordinary shares
CARILLION INTERNATIONAL (CIVIL ENGINEERING) LIMITED	0.001%	100.000%	1 Ordinary shares
CARILLION INTERNATIONAL LIMITED	0.000%	100.000%	1 Ordinary shares
Carillion Lawley Limited	50.000%	100.000%	1 Ordinary shares
CARILLION NATIONAL CONSTRUCTION LIMITED	0.001%	100.000%	1 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION OVERSEAS LIMITED	0.000%	100.000%	1 Ordinary shares
DERWENT PARTNERSHIP HOMES LIMITED	0.002%	100.000%	1 Ordinary shares
EASTBOURNE HARBOUR COMPANY LIMITED	0.002%	100.000%	1 Ordinary shares
EVERPRIME LIMITED	0.100%	100.000%	1 Ordinary shares
EXPANDED DRIVEN PILING LIMITED	0.003%	100.000%	1 Ordinary shares
inspiredspaces Limited	1.000%	100.000%	1 Ordinary shares
STEPHENSON MAINTENANCE LIMITED	0.000%	100.000%	1 Ordinary shares
T ROUTE LIMITED	0.000%	50.000%	1 Ordinary shares
CARILLION CONSTRUCTION (WEST INDIES) LIMITED	99.992%	99.999%	4,999 'D' Ordinary shares, 5,000 'A' Ordinary shares, 5,000 'B' Ordinary shares
CARILLION CONSTRUCTION BUILDING LIMITED	100.000%	100.000%	499,999 Ordinary shares
CARILLION CONSTRUCTION OVERSEAS LIMITED	100.000%	100.000%	30,000,000 Ordinary shares
AL Futaim Carillion (LLC)	49.000%	49.000%	19,600 Ord B Shrs Of 1000 Arab Emirates Dirhams shares
CARILLION (SINGAPORE) LIMITED	100.000%	100.000%	1,500,000 Ordinary shares
Carillion Alawm LLC	49.000%	49.000%	980,000 Ordinary shares
CARILLION CONSTRUCTION (CONTRACTS) LIMITED	0.000%	100.000%	1 Deferred Ordinary shares, 1 Ordinary shares
SCHAL PROJECTS LIMITED	100.000%	100.000%	2,700,000 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
W A INVESTMENTS LIMITED	100 000%	100 000%	3,230,000 Ordinary shares
CARILLION (CARIBBEAN) LIMITED	97 561%	100 000%	1,600,007 Ordinary Of \$5 Trinidad Dollars shares
Servus Limited	50 000%	50 000%	100 Ord Trinidad & Tobago shares
CARILLION CONSTRUCTION PLANT LIMITED	99 999%	100 000%	134,999 Ordinary shares
CARILLION CONSTRUCTION SCOTLAND LIMITED	100 000%	100 000%	499,999 Ordinary shares
CARILLION FRANCE S A	0 000%	99 999%	1 Ordinary 100 French Francs Each shares
CARILLION GB LIMITED	50 000%	100 000%	1 Ordinary shares
CARILLION GROUP LIMITED	100 000%	100 000%	2 Issued shares
CARILLION HI-TECH LIMITED	99 996%	100 000%	15,999 Ordinary shares, 4,555 7% Pre-preference shares, 3,000 7 5% Cum Participating Pref shares
CARILLION INTERNATIONAL (CIVIL ENGINEERING) LIMITED	99 999%	100 000%	99,999 Ordinary shares
CARILLION INTERNATIONAL LIMITED	100 000%	100 000%	1,509,999 Ordinary shares
CARILLION (JERSEY) LTD	98 000%	100 000%	98 Ordinary shares
CARILLION OVERSEAS LIMITED	100 000%	100 000%	999,999 Ordinary shares
CARILLION (JERSEY) LTD	1 000%	100 000%	1 Ordinary shares
Carillion Lawley Limited	50 000%	100 000%	1 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION NATIONAL CONSTRUCTION LIMITED	99.999%	100.000%	89,999 Ordinary shares
CARILLION PROFESSIONAL SERVICES INTERNATIONAL LIMITED	100.000%	100.000%	2 Ordinary shares
CARILLION PROFESSIONAL SERVICES INDONESIA LIMITED	100.000%	100.000%	2 Ordinary shares
Carillion Property Services Limited	100.000%	100.000%	4,000,000 Ordinary shares
Carillion Wyse Holdings Limited	100.000%	100.000%	15,335,001 Ordinary shares of £1 each shares
Wyseproperty	50.000%	50.000%	20,000,000 'A' Ordinary shares
Castlewysse Limited	100.000%	50.000%	2 Ordinary shares
CASTLECROFT HOTEL LIMITED	66.667%	66.667%	433,332 Ordinary shares
CENTRAC LIMITED	100.000%	100.000%	2,800,000 Ordinary shares
CHURCHWARD PLC	98.646%	99.730%	90,000 1% B Non-cumulative Preference £1 shares, 103,724 'A' Ordinary shares
DERWENT PARTNERSHIP HOMES LIMITED	99.998%	100.000%	49,999 Ordinary shares
EVERPRIME LIMITED	99.900%	100.000%	999 Ordinary shares
FRIERN PARK LTD	50.000%	50.000%	50 Ordinary shares
Inspiredspaces Limited	99.000%	100.000%	99 Ordinary shares
P J WALLS (CIVIL) LIMITED	50.000%	50.000%	10,000 'C' Ordinary shares
R T (BRIDGEND) LIMITED	49.000%	49.000%	49 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
SOVEREIGN HARBOUR LIMITED	100 000%	100 000%	100,000 Ordinary shares
EASTBOURNE HARBOUR COMPANY LIMITED	99 998%	100 000%	49,999 Ordinary shares
SOVEREIGN HARBOUR WATERFRONT HOLDINGS LIMITED	100 000%	100 000%	1 Ordinary shares
Sovereign Harbour Waterfront Limited	100 000%	100 000%	1 Ordinary shares
STEPHENSON MAINTENANCE LIMITED	100 000%	100 000%	999,999 Ordinary shares
T ROUTE LIMITED	50 000%	50 000%	439,999 Ordinary shares
B N R R LIMITED	99.900%	50 050%	999 Ordinary shares
TBV POWER LIMITED	50 000%	50 000%	50,000 Ordinary shares
TBV POWER (MALAYSIA) Sdn Bhd	100 000%	50.000%	25,000 Rm\$1 Each shares
TBV POWER HUNGARY LTD	100 000%	50 000%	3,000,000 Ord Shrs Of 1 Hungarian Forint shares
TPS CONSULT LIMITED	100 000%	100 000%	54,368,001 Ordinary shares
TPS INSTON LIMITED	51 000%	51 000%	102,000 Ordinary shares
CARILLION FLEET MANAGEMENT LIMITED	99 474%	100 000%	189 Ordinary shares
Carillion Fleet Lease Limited	100 000%	100 000%	2 Ordinary £1 shares
CARILLION HIGHWAY MAINTENANCE LIMITED	100 000%	100 000%	2,000,000 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION HOLDINGS LIMITED	100 000%	100.000%	1 Ordinary shares
CARILLION CR LIMITED	100 000%	100.000%	1 Ordinary shares
Carillion Richardson Anchorwood Limited	50 000%	50.000%	1 Ordinary shares
Carillion Richardson Cwmbran Limited	50 000%	50.000%	1 Ordinary shares
Carillion Richardson Worcester Limited	50 000%	50.000%	1 Ordinary shares
Lawgra (No 975) Limited	50 000%	50.000%	1 Ordinary shares
CARILLION RICHARDSON DEVELOPMENTS LTD	100 000%	50.000%	50,000 Ordinary shares
CARILLION QUEST TRUSTEE LIMITED	100 000%	100.000%	1 Ordinary shares
Carillion Enterprise Limited	0 000%	0 000%	501 A Ordinary shares
CHURCHWARD RESIDENTIAL LIMITED	100 000%	100 000%	1 Ordinary shares
Modern Housing Solutions (Prime) Limited	0 000%	0 000%	500 'A' Ordinary shares, 167 'B' Ordinary shares
WPL Estates Limited	50 000%	50 000%	1 Ordinary shares
Carillion Insurance Advisers Limited	99 900%	100 000%	999 Ordinary shares
Carillion Drivesafe Limited	100 000%	100 000%	50,000 Ordinary shares
Carillion Insurance Brokers Limited	100 000%	100 000%	10,000 Ordinary shares
Carillion Insurance Company Limited	100 000%	100 000%	999,999 Ordinary shares, 1 Redeemable

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION INTERNATIONAL (CONSTRUCTION PROJECTS) LTD	100 000%	100 000%	2 Ordinary shares
CARILLION JM LIMITED	100 000%	100 000%	Preference shares
A H BALL & COMPANY LIMITED	100 000%	100.000%	100,002 ORDINARY shares
ACM HEALTH SOLUTIONS LIMITED	33 333%	33 333%	1 ORDINARY shares
ALFRED BOOTH & COMPANY LIMITED	100 000%	100 000%	608,149 ORDINARY shares
ALFRED BOOTH (OVERSEAS) LIMITED	100 000%	100 000%	200,000 ORDINARY shares
ALFRED BOOTH PROPERTIES LIMITED	100 000%	100 000%	100,000 ORDINARY shares
THRASYLLUS PROPERTIES LIMITED	99 500%	99 500%	99,500 ORDINARY shares
TICKNER & EMMERTON LIMITED	100 000%	100 000%	85,000 ORDINARY shares
UNIT HOMES (NORTHAMPTON) LIMITED	100 000%	100 000%	5,000 ORDINARY shares
ALFRED BOOTH PROPERTY HOLDINGS LIMITED	100 000%	100 000%	100,000 ORDINARY shares
ASPIRE DEFENCE SERVICES LIMITED	50 000%	50 000%	500 ORDINARY shares
ASPREA LIMITED	100 000%	100 000%	1 Ordinary shares
B K E LIMITED	100 000%	100 000%	500 ORDINARY shares
BARCLAY MOWLEM (ASIA) LIMITED	100 000%	100 000%	100 ORDINARY shares

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Alice D Rail Pty Limited	100 000%	100 000%	2 Ordinary shares
DARWIN RAIL NO 3 PTY LIMITED	100 000%	100 000%	2 Ordinary shares
DARWIN RAIL NO 4 PTY LIMITED	100 000%	100 000%	2 Ordinary shares
ALICE RAIL PTY LIMITED	100 000%	100 000%	2 Ordinary shares
DARWIN RAIL NO 1 PTY LIMITED	100 000%	100 000%	2 Ordinary shares
DARWIN RAIL NO 2 PTY LIMITED	100 000%	100 000%	2 Ordinary shares
BARCLAY MOWLEM (NEW ZEALAND) LIMITED	100 000%	100 000%	2 ORDINARY shares
BARCLAY MOWLEM OVERSEAS LIMITED	100 000%	100 000%	4 ORDINARY shares
MOWLEM HOLDINGS BV	100 000%	100 000%	200 ORDINARY shares
MOWLEM AQUUMEN BV	100 000%	100 000%	200 ORDINARY shares
ARCADIS AQUUMEN FACILITY MANAGEMENT BV	50 000%	50 000%	9,000 'A' shares
MOWLEM RAILWAYS NEDERLAND BV	100 000%	100 000%	200 ORDINARY shares
CARILLION (ASPIRE CONSTRUCTION) HOLDINGS NO 2 LIMITED	100 000%	100 000%	1 Ordinary shares
CARILLION (ASPIRE CONSTRUCTION) HOLDINGS LIMITED	100 000%	100 000%	1 Ordinary shares
CARILLION (ASPIRE CONSTRUCTION) LIMITED	100 000%	100 000%	1 Ordinary shares
CARILLION (ASPIRE SERVICES) HOLDINGS NO 2 LIMITED	100 000%	100 000%	1 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION (ASPIRE SERVICES) HOLDINGS LIMITED	100 000%	100 000%	1 Ordinary shares
— CARILLION (ASPIRE SERVICES) LIMITED	100 000%	100 000%	1 Ordinary shares
CARILLION (UGANDA) LIMITED	100 000%	100,000%	100 ORDINARY shares
— Carillion Developments 2006 Limited	100 000%	100 000%	200 ORDINARY shares
CARILLION INTERNATIONAL 2006 LIMITED	100 000%	100 000%	5,000 ORDINARY shares
— MOWLEM (GIBRALTAR) LIMITED	100 000%	100 000%	2,000 ORDINARY shares
— Carillion Inshenco Limited	100 000%	100 000%	100,000 ORDINARY shares
CARILLION MANAGED SERVICES LIMITED	100 000%	100 000%	1,299,501 ORDINARY shares
— AQUUMEN FACILITIES MANAGEMENT LIMITED	100 000%	100 000%	2 ORDINARY shares
CARILLION AQUUMEN MANAGEMENT SERVICES LIMITED	100 000%	100 000%	2 ORDINARY shares
CARILLION SERVICES 2006 LIMITED	100 000%	100 000%	2 ORDINARY shares
— AQUUMEN DEFENCE LIMITED	100 000%	100 000%	2 ORDINARY shares
— AQUUMEN INVESTMENTS LIMITED	100 000%	100 000%	2 ORDINARY shares
DUDLEY BOWER GROUP PLC	100 000%	100 000%	2,936,999 ORDINARY shares
— DUDLEY BOWER & CO LIMITED	100 000%	100 000%	941,000 ORDINARY shares

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
DUDLEY BOWER FACILITIES MANAGEMENT LIMITED	100 000%	100 000%	50,000 ORDINARY shares
DUDLEY BOWER MAINTENANCE (INC AML) LIMITED	100 000%	100 000%	50,000 ORDINARY shares
ELECTRIC CONTRACTS (LONDON & PROVINCES) LIMITED	100 000%	100 000%	28,203 ORDINARY shares
PME TECHNICAL SERVICES LIMITED	100 000%	100 000%	42,360 ORDINARY shares
PME PARTNERSHIPS LIMITED	100 000%	100 000%	2 ORDINARY shares
MOWLEM TECHNICAL SERVICES (HOLDINGS) LIMITED	100 000%	100 000%	1,000 ORDINARY shares
CARILLION TECHNICAL SERVICES (INSTALLATION) LIMITED	100 000%	100 000%	4,000 ORDINARY shares
SOVEREIGN CONSULTANCY SERVICES LIMITED	100 000%	100 000%	100 ORDINARY shares
SOVEREIGN HOSPITAL SERVICES LIMITED	100 000%	100 000%	2 ORDINARY shares
CARILLION MANAGEMENT LIMITED	100 000%	100 000%	100 ORDINARY shares
CARILLION SYSTEMS LIMITED	0 003%	99 999%	1 ORDINARY shares
GLASGOW STOCKHOLDERS TRUST PUBLIC LIMITED COMPANY	0 001%	99 998%	400 ORDINARY shares
JOHN MOWLEM (GUERNSEY) LIMITED	50 000%	100 000%	1 ORDINARY shares
CARILLION NUCLEAR SERVICES LIMITED	100 000%	100 000%	1 ORDINARY shares
CARILLION SECRETARIAT LIMITED	100 000%	100 000%	1,000 ORDINARY shares
ALFRED BOOTH & COMPANY LIMITED	0 000%	100 000%	1 ORDINARY shares

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION MANAGED SERVICES LIMITED	0.000%	100.000%	1 ORDINARY shares
CARILLION SYSTEMS LIMITED	0.003%	99.999%	1 ORDINARY shares
DUDLEY BOWER GROUP PLC	0.000%	100.000%	1 ORDINARY shares
GLASGOW STOCKHOLDERS TRUST PUBLIC LIMITED COMPANY	0.002%	99.998%	800 ORDINARY shares
JOHN MOWLEM (GUERNSEY) LIMITED	50.000%	100.000%	1 ORDINARY shares
JOHN MOWLEM CONSTRUCTION plc	0.000%	100.000%	1 ORDINARY shares
MAPLE OAK LIMITED	0.000%	100.000%	1 ORDINARY shares
CARILLION SYSTEMS LIMITED	99.993%	99.999%	19,998 ORDINARY shares, 10,000 PREFERENCE shares
CHARTER BUILDERS LIMITED	99.500%	100.000%	99 VOTING UNITS shares, 100 NON VOTING PREFERENCE UNITS shares
CITY SPECIAL WASTE LIMITED	100.000%	100.000%	100 ORDINARY shares
COMABI S.A	0.001%	0.001%	2 ORDINARY shares
COMABI BELGIUM SARL	99.867%	0.001%	749 ORDINARY shares
E THOMAS AND COMPANY LIMITED	100.000%	100.000%	15,000 ORDINARY shares
ENERGY NETWORKS LIMITED	100.000%	100.000%	100 ORDINARY shares
ERNEST FARLEY AND SON LIMITED	99.946%	99.946%	30,000 4% CUMULATIVE PREFERENCE shares, 4,980 DEFERRED shares, 39,980 ORDINARY shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
ERNEST IRELAND CONSTRUCTION LIMITED	100 000%	100 000%	50,000 ORDINARY shares
GEOCONE LIMITED	100 000%	100 000%	80,000 NEW CONVERTIBLE PREFERENCE shares, 80,000 DEFERRED ORDINARY shares, 20,000 DEFERRED CONVERTIBLE PREFERENCE shares, 320,000 ORDINARY shares
TES BRETRY LIMITED	100 000%	100 000%	2 ORDINARY shares
GLASGOW STOCKHOLDERS TRUST PUBLIC LIMITED COMPANY	99 995%	99 998%	420,000 5% CUMULATIVE PREFERENCE shares, 33,262,400 ORDINARY shares
GLENWING PROPERTIES LIMITED	100 000%	100 000%	10,105,100 ORDINARY shares
JOHN MOWLEM & COMPANY LLC	100 000%	100 000%	100 UNITS shares
CHARTER BUILDERS LIMITED	0 500%	100 000%	1 VOTING UNITS shares
JOHN MOWLEM CONSTRUCTION GmbH	100 000%	100 000%	1 Issued shares, 1 Issued shares, 1 Issued shares, 1 Issued shares, 1 Issued shares
HIRE SERVICES WERKZEUG-UND MASCHINENVERMIETUNG GmbH	100 000%	100 000%	2 Issued shares
MOWLEM BAUTEC GmbH	49 000%	100 000%	1 Issued shares, 1 Issued shares, 1 Issued shares
JOHN MOWLEM CONSTRUCTION plc	100 000%	100 000%	40,016,499 ORDINARY shares
MOWLEM BAUTEC GmbH	51 000%	100,000%	1 Issued shares, 1 Issued shares, 1 Issued shares
MOWLEM SP Z O O	100 000%	100 000%	10,000 ORDINARY shares
JOHNSTON CONSTRUCTION LIMITED	100 000%	100 000%	100,000 ORDINARY shares
MAPLE OAK LIMITED	100 000%	100 000%	20,049,999 ORDINARY shares

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
EIDERHOW LIMITED	100 000%	100 000%	2 ORDINARY shares
Lodge Park Commercial Developments Limited	50 000%	50 000%	50 £1 Ordinary shares
MOWLEM ENVIRONMENTAL SCIENCES GROUP LIMITED	100 000%	100 000%	5,000,000 ORDINARY shares
MOWLEM GROUP LIMITED	100 000%	100,000%	100,000 ORDINARY shares
BERESFORD HOLDINGS LIMITED	100 000%	100 000%	2 ORDINARY shares
MOWLEM REGIONAL CONSTRUCTION LIMITED	100 000%	100 000%	1,000 ORDINARY shares
MOWLEM SCOTLAND LIMITED	100 000%	100 000%	10,000 ORDINARY shares
MOWLEM SHELFCO 3 LIMITED	100,000%	100 000%	80,000 5% NON CUMULATIVE PREFERENCE shares, 80,000 ORDINARY shares
MOWLEM TECHNOLOGY LIMITED	100,000%	100 000%	1,036,000 DEFERRED ORDINARY shares, 1,036 ORDINARY shares
MOWLEM-CCS LIMITED	80 000%	80 000%	80 ORDINARY shares
ROCK MECHANICS LIMITED	100 000%	100 000%	100 ORDINARY shares
THE CARILLION CONSTRUCTION COMPANY (EAST AFRICA) LIMITED	100 000%	100 000%	100,000 ORDINARY shares
THE MOWLEM CONSTRUCTION COMPANY (KENYA) LIMITED	99 995%	100,000%	19,999 ORDINARY shares
THE MOWLEM CONSTRUCTION COMPANY (UGANDA) LIMITED	99 995%	100 000%	19,999 ORDINARY shares
THE MOWLEM CONSTRUCTION COMPANY (KENYA) LIMITED	0 005%	100 000%	1 ORDINARY shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
THE MOWLEM CONSTRUCTION COMPANY (UGANDA) LIMITED	0.005%	100.000%	1 ORDINARY shares
THISTLE PIPELINES LIMITED	100.000%	100.000%	3,600 DEFERRED ORDINARY shares, 300 ORDINARY shares
UK FASTRACK LIMITED	100.000%	100.000%	800 ORDINARY shares
UNION LINK LIMITED	100.000%	100.000%	34,706 ORDINARY shares
W HOCKING & COMPANY LIMITED	100.000%	100.000%	15,000 ORDINARY shares
WAINWRIGHT & GIBSON LIMITED	100.000%	100.000%	1,501 ORDINARY shares
CARILLION NOMINEES LIMITED	100.000%	100.000%	1 Ordinary shares
CARILLION CONSTRUCTION (NOMINEES) LIMITED	50.000%	100.000%	1 Ordinary shares
CARILLION CONSTRUCTION LIMITED	0.000%	100.000%	1 Ordinary shares
CARILLION FLEET MANAGEMENT LIMITED	0.526%	100.000%	1 Ordinary shares
Carillion Insurance Advisers Limited	0.100%	100.000%	1 Ordinary shares
CARILLION PRIVATE FINANCE LIMITED	0.000%	100.000%	1 Ordinary shares
CARILLION PROFESSIONAL SERVICES LIMITED	0.000%	100.000%	1 Ordinary shares
CARILLION REGENERATION LIMITED	50.000%	100.000%	1 Ordinary shares
Oaklands Office Park (Management) Limited	100.000%	100.000%	1 Special shares
The Management Company (Castlegate) Limited	33.333%	33.333%	1 B Ordinary shares

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION SWINDON LIMITED	50 000%	100 000%	1 Ordinary shares
CHURCHWARD PLC	1 084%	99 730%	2,128 'A' Ordinary shares
G T RAILWAY MAINTENANCE HOLDINGS LIMITED	0 001%	100 000%	1 'A' Ordinary shares
HIGHWAYS CONSTRUCTION LIMITED	0 000%	100 000%	1 'A' Ordinary shares
SCHAL INTERNATIONAL MANAGEMENT LIMITED	1 000%	100 000%	1,000 'B' Ordinary shares
STANGER ASIA LIMITED	0 001%	100 000%	10 Ordinary shares
TPS CONSULT LIMITED	0 000%	100 000%	1 Ordinary shares
WAKEREMOTE LIMITED	0 000%	100 000%	1 Ordinary shares
CARILLION PRIVATE FINANCE LIMITED	100 000%	100 000%	6,902,894 Ordinary shares
AVERY HILL DEVELOPMENTS HOLDINGS LIMITED	100 000%	100 000%	1 Ordinary shares
AVERY HILL DEVELOPMENTS LIMITED	100 000%	100 000%	1 Ordinary shares
Carillion Private Finance (Defence) Limited	100 000%	100 000%	50,002 Ordinary shares
ASPIRE DEFENCE HOLDINGS LIMITED	50 000%	50 000%	50,000 ORDINARY shares
ASPIRE DEFENCE FINANCE PLC	99 998%	50 000%	49,999 Ordinary shares
ASPIRE DEFENCE LIMITED	100 000%	50 000%	50,000 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
ASPIRE DEFENCE FINANCE PLC	0.002%	50.000%	1 Ordinary shares
Eastbury Park (Holdings) Limited	50.000%	50.000%	50,000 Ordinary Shares of £1 each shares
Eastbury Park Limited	100.000%	50.000%	100,000 Ordinary Shares of £1 each shares
Holdfast Training Services Limited	26.000%	26.000%	260 Ordinary shares
Carillion Private Finance (Education) Limited	100.000%	100.000%	62,990 Ordinary shares
Ellenbrook Holdings Limited	50.000%	50.000%	25,000 Ordinary shares
Ellenbrook Developments plc	99.998%	49.999%	49,999 Ordinary shares
Inspiredspaces Nottingham (PSP1) Limited	100.000%	100.000%	1,600 Ordinary shares
Inspiredspaces Nottingham Limited	100.000%	100.000%	1,600 "C" Ordinary shares
Inspiredspaces Nottingham (Holdings1) Limited	100.000%	200.000%	1,000 "D" £1 shares
Inspiredspaces Nottingham (ProjectCo1) Limited	100.000%	200.000%	10,000 £1 Ordinary shares
Inspiredspaces Nottingham (PSP2) Limited	100.000%	100.000%	7,200 £1 Ordinary shares
Inspiredspaces Nottingham (Holdings1) Limited	100.000%	200.000%	7,200 "A" £1 shares
Inspiredspaces STAG (PSP1) Limited	50.000%	50.000%	4,000 £1 Ordinary shares
Inspiredspaces STAG Limited	100.000%	50.000%	8,000 C shares
Inspiredspaces STAG (Holdings1) Limited	100.000%	100.000%	1,000 D shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Inspiredspaces STA G (ProjectCo1) Limited	100 000%	100 000%	10,000 £1 Ordinary shares
Inspiredspaces STA G (PSP2) Limited	50 000%	50 000%	3,600 £1 ordinary shares
Inspiredspaces STA G (Holdings1) Limited	100 000%	100 000%	7,200 A shares
Inspiredspaces Tameside (PSP1) Limited	100 000%	100 000%	1,600 £1 Ordinary shares
Inspiredspaces Tameside Limited	100 000%	100 000%	1,600 C Ordinary shares
Inspiredspaces Tameside (Holdings1) Limited	100 000%	200 000%	1,000 D Ordinary shares
Inspiredspaces Tameside (ProjectCo1) Limited	100 000%	200 000%	10,000 £1 Ordinary shares
Inspiredspaces Tameside (PSP2) Limited	100 000%	100 000%	7,200 £1 Ordinary shares
Inspiredspaces Tameside (Holdings1) Limited	100 000%	200 000%	7,200 A Ordinary shares
MODERN SCHOOLS (EXETER) HOLDINGS LIMITED	50 000%	50 000%	5,000 Ordinary shares
MODERN SCHOOLS (EXETER) LIMITED	100 000%	50 000%	10,000 Ordinary shares
MODERN SCHOOLS (REDCAR AND CLEVELAND) HOLDINGS LIMITED	50 000%	50,000%	25,000 Ordinary shares
MODERN SCHOOLS (REDCAR AND CLEVELAND) LIMITED	100 000%	50 000%	50,000 Ordinary shares
Canilion Private Finance (Health) Limited	100 000%	100 000%	96,052 Ordinary shares
Clinicenta (Hertfordshire) Limited	50 000%	50 000%	15,000 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
RAVENSBOURNE HEALTH SERVICES (HOLDINGS) LIMITED	50 000%	50 000%	500 Ordinary shares
RAVENSBOURNE HEALTH SERVICES LIMITED	100 000%	50 000%	1,000 Ordinary shares
STAG PCT (HoldCo) Limited	50 000%	50 000%	5,000 £1 Ordinary shares
STAG PCT (ProjectCo) Limited	100 000%	50 000%	10,000 £1 Ordinary shares
The Hospital Company (QAH Portsmouth) Holdings Limited	50 000%	50 000%	25,000 Ordinary shares
The Hospital Company (QAH Portsmouth) Limited	100 000%	50 000%	50,000 Ordinary shares
The Hospital Company (Swindon & Marlborough) Group Limited	33 317%	33 317%	667,332 Ordinary Shares of £1 01 each shares
The Hospital Company (Swindon & Marlborough) Holdings Limited	33 333%	33 333%	3,333 Ordinary shares
THE HOSPITAL COMPANY (SWINDON & MARLBOROUGH) LIMITED	100 000%	33 333%	9,999 Ordinary shares
Carillion Private Finance (Secure) Limited	100 000%	100 000%	658,468 Ordinary shares
ACCOMMODATION SERVICES (HOLDINGS) LIMITED	40 000%	40 000%	22,000 Ordinary shares
INTEGRATED ACCOMMODATION SERVICES PLC	99 998%	39 999%	54,999 Ordinary shares
Carillion Private Finance (Transport) Limited	100 000%	100 000%	1,273,182 Ordinary shares
Sheppey Route (Holdings) Limited	50 000%	50 000%	25,000 Ordinary shares
Sheppey Route Limited	100 000%	50 000%	50,000 Ordinary shares
UK HIGHWAYS A55 (HOLDINGS) LIMITED	50 000%	50 000%	137,555 T Ordinary shares, 112,545 L Ordinary

Carillion plc **Group Structure**

Company	Immediate %age	Ultimate %age	Interest
UK HIGHWAYS A55 LIMITED	100.000%	50.000%	shares 500,200 Ordinary shares
GSL Carillion Limited	50.000%	50.000%	1 Ordinary shares
UK HIGHWAYS LIMITED	50.000%	50.000%	11,250 Ordinary shares, 13,750 Ordinary shares
UK HIGHWAYS MANAGEMENT SERVICES LIMITED	100.000%	50.000%	1 Ordinary shares
UK HIGHWAYS M40 (HOLDINGS) LTD	50.000%	50.000%	798,750 Ordinary shares, 976,250 Ordinary shares
UK HIGHWAYS SERVICES LIMITED	50.000%	50.000%	25,000 Ordinary shares
YORKSHIRE TRANSFORMATIONS HOLDINGS LIMITED	33.333%	33.333%	33,334 Ordinary shares
YORKSHIRE TRANSFORMATIONS LIMITED	100.000%	33.333%	1 Ordinary shares
CARILLION PROFESSIONAL SERVICES LIMITED	100.000%	100.000%	19,394,307 Ordinary shares
CARILLION REGENERATION LIMITED	50.000%	100.000%	1 Ordinary shares
CARILLION REGIONAL CONSTRUCTION LIMITED	100.000%	100.000%	36,000 Ordinary shares
CARILLION FRANCE S A	0.000%	99.999%	1 Ordinary 100 French Francs Each shares
CARILLION SERVICES LIMITED	100.000%	100.000%	4,950,000 'A' Ordinary shares, 4,950,000 'B' Ordinary shares
CARILLION SPECIALIST SERVICES LIMITED	100.000%	100.000%	2 Ordinary shares
MONTERAY LIMITED	51.000%	51.000%	102 Ordinary shares

Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
CARILLION SWINDON LIMITED	50 000%	100 000%	1 Ordinary shares
— Clinicenta Limited	100 000%	100 000%	1 Ordinary shares
— EXPANDED DRIVEN PILING LIMITED	99 997%	100 000%	29,999 Ordinary shares
— G T RAILWAY MAINTENANCE HOLDINGS LIMITED	99 999%	100 000%	50,999 'A' Ordinary shares, 49,000 'B' Ordinary shares
— G T RAILWAY MAINTENANCE LIMITED	100 000%	100 000%	10,000 Ordinary shares
— Euraiscout GB Limited	50 000%	50 000%	50 Ordinary shares
— HIGHWAYS CONSTRUCTION LIMITED	100 000%	100 000%	99,999 'A' Ordinary shares, 120,000 'B' Ordinary shares
— PASCO INTERNATIONAL LIMITED	100 000%	100 000%	23,520 'B' Ordinary shares, 189,500 Deferred Ordinary shares
— Planned Maintenance Engineering Limited	7 652%	100 000%	227,869 Ordinary shares
— Planned Maintenance Group Limited	100 000%	100 000%	2,750,000 Ordinary shares
— Planned Maintenance Engineering Limited	92 348%	100 000%	2,750,000 Ordinary shares
— Building Environmental Hygiene Limited	100 000%	100 000%	10,000 Ordinary shares
— Contract Facilities Management Limited	100 000%	100 000%	2 Ordinary shares
— Planned Maintenance Facilities Limited	100 000%	100 000%	10,000 Ordinary shares
— Planned Maintenance Limited	100 000%	100 000%	100 Ordinary shares
— Planned Maintenance Mobile Services Limited	100 000%	100 000%	10,000 Ordinary shares

Date 19/06/2009

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Carillion plc

Group Structure

Company	Immediate %age	Ultimate %age	Interest
Planned Maintenance Operations Support Limited	100.000%	100.000%	2 Ordinary shares
Planned Maintenance Regional Services Limited	100.000%	100.000%	10,000 Ordinary shares
Planned Maintenance Special Services Limited	100.000%	100.000%	10,000 Ordinary shares
PME Facilities Management Limited	100.000%	100.000%	50,000 Ordinary shares
POSTWORTH LIMITED	100.000%	100.000%	2 Ordinary shares
SCHAL INTERNATIONAL LIMITED	100.000%	100.000%	9,800 'B' Ordinary shares, 10,200 'A' Ordinary shares
SCHAL INTERNATIONAL MANAGEMENT LIMITED	99.000%	100.000%	99,000 'A' Ordinary shares
STANGER ASIA LIMITED	99.999%	100.000%	1,600,990 Ordinary shares
STAR SITE PLC	33.333%	33.333%	16,667 Ordinary shares
THE INDEPENDENT FACILITY MANAGEMENT COMPANY LIMITED	100.000%	100.000%	100 Ordinary shares
WAKEREMOTE LIMITED	100.000%	100.000%	16,833,961 Ordinary shares
DEUCO HOLDING BV	100.000%	100.000%	400 Nlg 100 shares
WEAVERBRIDGE LIMITED	50.000%	50.000%	2 Ordinary shares

Run Date: 16-Jun-2009 08:53:05

ANNUAL RETURN

Reg no: Client. Carillion PLC

28-May-2009

Report Between: 29-May-2008 to

PRESENT MEMBERS, SINCE
ORDER, AS REQUIRED UNDER

FULL LIST AND SHARE PARTICULARS OF PAST AND
THE DATE OF LAST RETURN, IN ALPHABETICAL
SECTION 854 OF COMPANIES ACT 2006

the Holder(s) now

An asterisk in the final column denotes that
re-appears elsewhere in the register.

STOCK CODE FULL STOCK TITLE
7247 Ordinary shares of 50 pence

NAME AND STOCK ADDRESS CODE	BALANCE OF HOLDING	STOCK TRANSFERRED	DATE REGISTERED	DESIGNATION NAME
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CHASE NOMINEES LIMITED
7247 57,337,460
P O BOX 18171
125 LONDON WALL
LONDON
EC2Y 5AJ

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54,945	18-Jun-2008			
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12,731	19-Jun-2008			
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16,315	28-May-2009
9,428	28-May-2009

CHASE NOMINEES LIMITED
 7247 CLOSED
 P O BOX 18171
 125 LONDON WALL
 LONDON
 EC2Y 5AJ

SCHRODEQ

200,000	02-Jul-2008
-33,750,000	15-Jul-2008

STOCK CODE ISSUED CAPITAL

7247

395,931,331

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